



CAMBRIA COMMUNITY HEALTHCARE DISTRICT REGULAR BOARD MEETING September 22, 2026 – 9:00 AM

The regular meeting of the Cambria Community Healthcare District will be held at
2535 Main Street, Cambria, California.

<https://us02web.zoom.us/j/87307330578?pwd=yLruEYqKaHGIDNfCuVgYTFyeHksN3g.1>

Join Zoom Meeting

Meeting ID: 873 0733 0578 Passcode: 529826
+1 669 444 9171 US +1 669 900 6833 US (San Jose)

AGENDA

A. OPENING

1. Call to order
2. Pledge of Allegiance
3. Establishment of a quorum

B. PUBLIC COMMENT

C. RECESS TO CLOSED SESSION

All members of the public attending in person will be asked to leave the room, and all members of the public participating via Zoom will be placed in the “waiting room.”

Public Employee Grievance Appeal (Gov. Code § 54957(b)(1)): Board review of Employee Relations Committee Chairperson’s determination that the grievance does not qualify for a hearing.

D. RECONVENE TO OPEN SESSION / ANNOUNCEMENT OF CLOSED SESSION ACTIONS

E. PUBLIC COMMENT

1. Public members wishing to address the Board on matters other than scheduled items may do so when recognized by the President of the Board of Directors, Cecilia Montalvo. Presentations are limited to a maximum of three minutes per person.

F. CONSENT AGENDA

1. Approve Minutes from the August 23, 2026, Regular Board Meeting

G. REPORTS

1. Operations Report: Operations Manager Tim Nurge, Supervisors Paul Hoover and Michael Bryant
2. Administrative/Financial Review: Administrator/Director of Finance Linda Hendy

3. Committee Reports: August 2026
 - a. *President's Report*: Cecilia Montalvo
 - b. *Property & Facilities*: Laurie Mileur
 - c. *Healthcare Advocacy & Outreach*: Dawn Kulesa
 - d. *Finance*: Iggy Fedoroff
 - e. *Development*: Laurie Mileur

H. REGULAR BUSINESS

1. Operations Manager Transition Training Stipend
2. Update to Previously Approved Line of Credit Financing; Proposed Adoption of Resolution 64-26 - Authorization of a Taxable Non-Revolving Line of Credit
3. Recommendation for Division 4 Board Appointment

I. DECLARATION OF FUTURE AGENDA ITEMS

J. ADJOURNMENT

The next Regular Board meeting will be on October 27, 2026, at 9:00 A.M. at 2535 Main Street, Cambria, California.

Upcoming Regular Board Meeting Dates/Times:

- November 17, 2026, @ 9:00 A.M. at 2535 Main Street, Cambria, California
- December 15, 2026, @ 9:00 A.M. at 2535 Main Street, Cambria, California

Copies of the monthly agenda, staff reports, and written materials provided to the Board of Directors for Open Session agenda items may be obtained online at www.cambria-healthcare.org and at the District office located at 2535 Main Street, Cambria, during regular business hours. Closed-session items are not available for public review. Any changes or additions to the agenda will be posted at the District office and on the District website.

Note: While board members may not engage in dialogue with the public during the board meeting, individual members may choose to incorporate an answer to a question posed by the public during their discussion of an agenda item.



**CAMBRIA COMMUNITY HEALTHCARE DISTRICT
REGULAR BOARD MEETING MINUTES
August 25, 2026**

A. OPENING

1. President Montalvo called the meeting to order at 8:58 am.
2. President Montalvo led the Pledge of Allegiance.
3. The following members of the Board of Directors were present: Cecilia Montalvo, Bruce Mumper, Iggy Fedoroff, and Laurie Mileur. Director Dawn Kulesa was present via Zoom.
Administrator/Director of Finance Linda Hendy, Operations Manager Tim Nurge, and Office Manager Jennifer Harley were also present.
Director Fedoroff left the meeting at 10:22 am.

B. PUBLIC COMMENT

1. No members of the public provided comments.

C. RECESS TO CLOSED SESSION

Public Employee Appointment/Resignation (Gov. Code § 54957(b)(1)): Operations Manager: Discussion regarding the resignation of the incumbent Operations Manager and the recruitment and appointment of a successor.

The Board recessed to Closed Session at 9:01 am.

D. RECONVENE TO OPEN SESSION / ANNOUNCEMENT OF CLOSED SESSION ACTIONS

The Board reconvened to Open Session at 10:09 am.

Announcement of Closed Session Actions: President Montalvo reported that the Board unanimously (5/0) selected a candidate for the Operations Manager position and will take steps to work with that candidate to reach an agreement.

E. PUBLIC COMMENT

1. No members of the public provided comments.

F. CONSENT AGENDA

1. The minutes of the June 23, 2026, Regular Board meeting were presented for review and approval. Director Mumper moved to approve the minutes from June 23, 2026. Director Fedoroff seconded, and the Board approved the motion, 5/0.

Public Comment: There were no public comments.

By Board consensus, Regular Business Items H.2 and H.1 were presented before Reports.

H. REGULAR BUSINESS

2. **Operating Revolving Line of Credit Authorization (Up to \$200,000)** – Director Fedoroff outlined the necessity of securing a line of credit and discussed the steps taken to date, including consultation with legal counsel.

Public Comment: There were no public comments.

Motion: Director Mileur moved to approve an operating revolving line of credit with Columbia Bank in an amount not to exceed \$200,000 for ambulance service's operating cash flow needs, and to authorize the Board President and the Administrator/Director of Finance to execute the necessary documents. Director Kulesa seconded, and the Board approved the motion by roll call, 5/0.

1. **Setting Tax Rate for GO Bond C-24 for Fiscal Year 2026-2027 and Adopt Resolution 63-26-** Administrator/Director of Finance Hendy provided the proposed tax rate for Fiscal Year 2026-2027.

Public Comment: There were no public comments.

Motion: Director Mumper moved to adopt Resolution 63-26, setting the tax rate with respect to the General Obligation Bond C-24 for Fiscal Year 2026-2027. Director Kulesa seconded, and Resolution 63-26 was approved by roll call, 5/0.

Following Regular Business Items H.1 and H.2 and presenting his Finance Committee report, Director Fedoroff left the meeting at 10:22.

G. REPORTS

1. **Operations Report:** Operations Manager Nurge presented the monthly operations report for June/July 2026.
2. **Administrative/Financial Review:** The July 2026 financial reports were presented by Administrator/Director of Finance Linda Hendy.
3. **Committee Reports:**
 - a. President's Report: President Montalvo stated that she is committed to being involved in the new ambulance station construction project as necessary. She also emphasized the importance of crew check-ins, particularly following traumatic ambulance responses. Operations Manager Nurge noted that the County's Critical Incident Stress Management (CISM) team is available to support staff with resources as needed. President Montalvo distributed Debra Addis's CV for a potential Board appointment to Division 4 on November 4, 2026.
 - b. Property & Facilities: Director Mileur provided updates on the permitting for the demolition of the 2535 building, as well as timelines for the building design permit and GMP submission. Dr. Mileur is also reaching out to the CCSD regarding the project's non-potable basin requirement.

- c. Healthcare Advocacy & Outreach: Director Kulesa has spoken to Deb Addis regarding the Committee's history of advocacy and outreach for the District.
- d. Finance: Director Fedoroff reported a positive outlook for the budget due to the absence of election costs.
- e. Development Committee: Director Mileur informed the Board that the District has received a \$5,000 grant from the Cambria Community Council for the requested advanced airway equipment. Dr. Mileur also stated that the USDA has obligated the \$1 million grant for the new ambulance station.

H. REGULAR BUSINESS

- 3. **Key Performance Indicators (KPI) Biannual Report** – Operations Manager Nurge presented an overview of the key performance indicators for the period from January to June 2026.

Public Comment: There were no public comments.

Motion: No Board action was required for this item.

I. DECLARATION OF FUTURE AGENDA ITEMS

- 1. Appointment of Board Candidate for Division 4
- 2. Operations Manager New Appointment and Contract
- 3. Final ruling by the Public Employment Relations Board (PERB) regarding the decertification of the Cambria Paramedic Association, Service Employees International Union Local 620.

J. ADJOURNMENT

The meeting was adjourned at 11:00 am.



OPERATIONS REPORT

Board of Directors Meeting

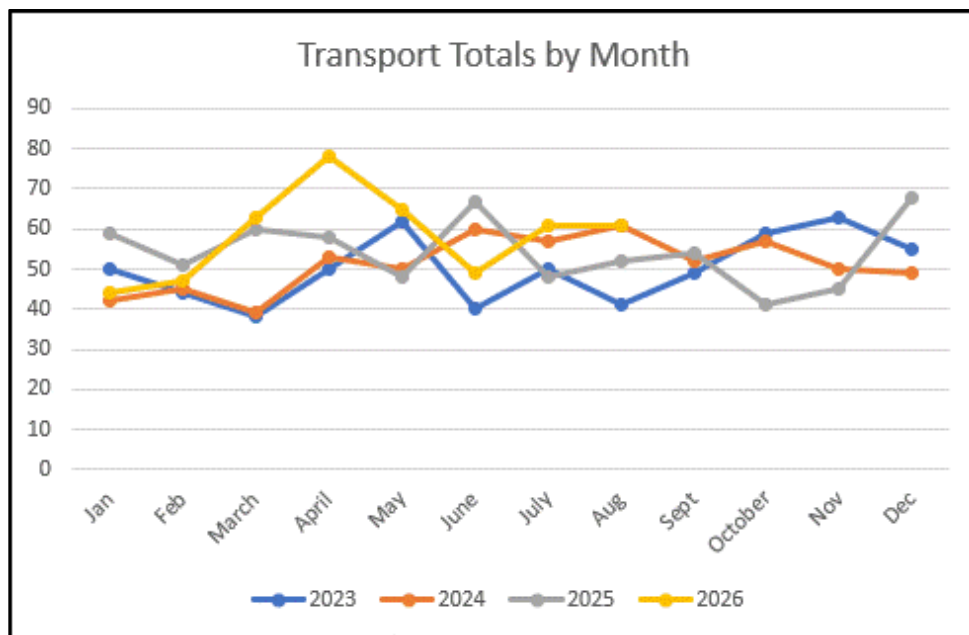
September 22, 2026

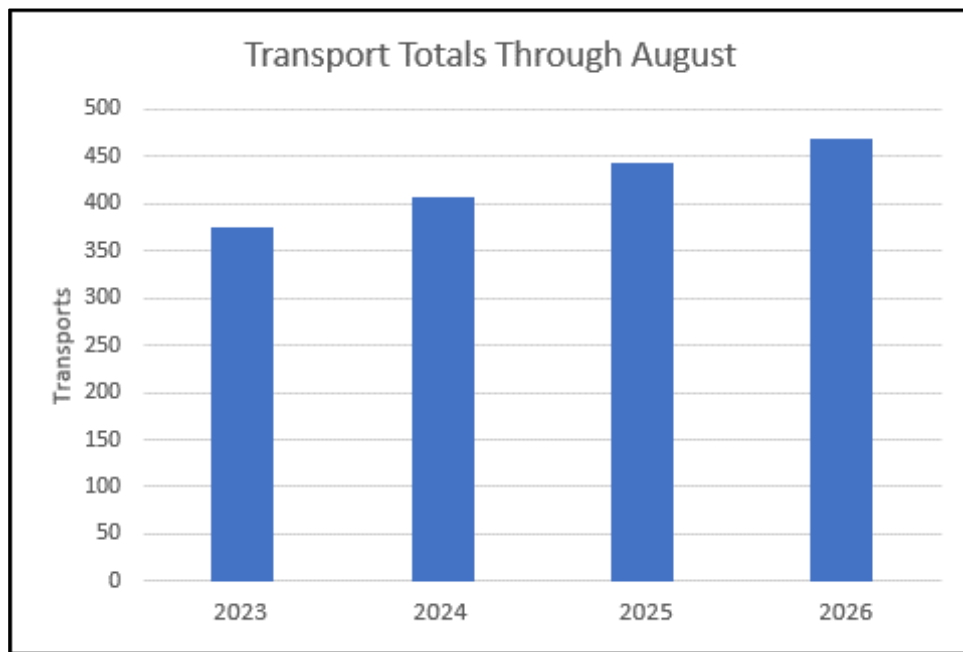
Operations Manager, Tim Nurge
Supervisors Michael Bryant and Paul Hoover

Operations Report for August 2026

Operations Manager Nurge

- **Transport Activity Report** – For August 2026, there has been a decrease of three (3) incidents and an increase of seven (7) incidents requiring transport compared to August 2025.
- **Response Times and Delays** – In August 2026, 97% of calls were responded to within ten (10) minutes in Cambria. One call was delayed by one minute as it was a Code 2 call in Lodge Hill West. One call was delayed by two minutes due to difficulty accessing the patient and property.





- **San Luis Ambulance (SLA) Transports/Coverage** – In August 2026, San Luis Ambulance had two (2) Code-3 and zero (0) Code-2 calls in the District’s service area. San Luis Ambulance was dispatched to “move up and cover” Cambria fourteen (14) times Code-8 and (0) times Code-11 for a total time covering the District’s response area of 17 hours and 43 minutes.

In August 2026, the District responded to nine (9) Code-3 and zero (0) Code-2 calls in the San Luis Ambulance service area. District crews were dispatched to “move up and cover” the San Luis Ambulance service area twenty-six (26) times Code-8 and eleven (11) times Code-11 for a total time covering the San Luis Ambulance service area of 24 hours and 41 minutes.

- ❖ Code 2 Call - Emergency call that does not require the use of lights and sirens to respond
- ❖ Code 3 Call - Emergency call that requires the use of lights and sirens to respond
- ❖ Code 8 Call - A term used when an ambulance is staged (parked) between two response areas. (Summit/Villa Creek)
- ❖ Code 11 Call - A term used when an ambulance is staged (parked) between two response areas. (Areas 2, 3 & 5)

- **Monterey County Calls** – District crews responded to two (2) calls in Monterey County during August 2026 compared to four (4) calls in August 2025.
- **Staffing/Employees** – Two Full-Time EMTs reached 20 years of service with the District. Operations Manager Nurge made plaques and ordered specialized pins for them.
- **Recruitment** – Currently, most open shifts are being filled by reserve EMTs. At this time, there are no paramedic reserve applicants.

- **Training** – The District received grant funding for video laryngoscopes and other airway equipment, which was ordered in August. Training plans have been developed, and once all items are delivered, crews will begin training on the new equipment.
- **IT/Radios** – Tablets and PCs were updated.
- **Outreach** – District crews have been providing standby coverage for the CUHS football games in August and September. Crews are working on the District's scarecrow for the Cambria Scarecrow Festival.
- **IT/Radios** – Tablets and PCs were updated.
- Operations Manager Nurge has been working on transition documents to aid in the transition for the onboarding of the new Operations Manager.

Supervisor Bryant

Equipment / Medications:

- All expired medical supplies and medications have been replaced, ensuring all ambulances are fully stocked and ready for service.
- Uniform inventory, including t-shirts and hats, will be distributed to field personal as needed.
- There are currently no backorders to report for equipment or medication.

SLO County Emergency Medical Services Authority (EMSA):

- No current updates.

Supervisor Hoover

Ambulance Unit Performance/Maintenance

- **Unit 18** – The front control arms and shocks have been replaced. A new exhaust particulate filter will need to be installed at the next scheduled service. The intercooler outlet hose also needs to be replaced. However, Chevrolet no longer manufactures this part, so efforts are being made to locate a used one.
- **Unit 20** – No issues or services needed.
- **Unit 22** – No issues or services needed.
- **Unit 23** – Unit 23 is still out of service at the Ford dealership due to a braking and acceleration issue. The unit will remain out of service until the issue is corrected. RedSky, the ambulance manufacturer, has been contacted and is now involved in resolving this issue.

Fleet Mileage for August 2026:

Ambulance Unit	Current Mileage
18	251,797
20	112,229
22	75,818
23	Out-of-Service

Controlled Substance:

- Medication orders were received and processed.
- End-of-month inventory was completed with no issues.

Facility/Station Repairs:

- No issues.

Total Assignment Count

Total Assignment Count
128

Total Assignments by Type of Coverage

Total Assignment Count
Type of Coverage: 911 Response
87
Type of Coverage: Code 11
11
Type of Coverage: Code 8
26
Type of Coverage: Interfacility Transfer
2
Type of Coverage: Standby
2

Total 911 Responses by Location of Incident

Total Assignment Count
Activity/Training Sub-Category: Cambria - Happy Hill
10
Activity/Training Sub-Category: Cambria - Highway 1
3
Activity/Training Sub-Category: Cambria - Leimert
1
Activity/Training Sub-Category: Cambria - Lodge Hill East
9
Activity/Training Sub-Category: Cambria - Lodge Hill West
25
Activity/Training Sub-Category: Cambria - Moonstone Beach
2
Activity/Training Sub-Category: Cambria - Park Hill
6
Activity/Training Sub-Category: Cambria- CHC
3
Activity/Training Sub-Category: Cambria- Main Street
5
Activity/Training Sub-Category: Cambria- Station 81
2
Activity/Training Sub-Category: Cambria-Marine Terrace
1
Activity/Training Sub-Category: Harmony- Hwy 1
2
Activity/Training Sub-Category: Monterey County
2
Activity/Training Sub-Category: Ragged Point
1
Activity/Training Sub-Category: San Simeon
3
Activity/Training Sub-Category: San Simeon Creek Rd
1
Activity/Training Sub-Category: San Simeon- Hearst Castle / Hearst State Beach
1
Activity/Training Sub-Category: San Simeon- Hwy 1
1
Activity/Training Sub-Category: SLO Area 2 - Paso Robles / Templeton
1

Total Assignment Count
Activity/Training Sub-Category: SLO Area 3 - Morro Bay / Cayucos / Los Osos
5
Activity/Training Sub-Category: SLO Area 5 - San Luis Obispo / Avila Beach
3

Total Code 8 Responses by Posting Location

Total Assignment Count
Activity/Training Sub-Category: Code 8 Cuesta
2
Activity/Training Sub-Category: Code 8 Summit
4
Activity/Training Sub-Category: Code 8 Teresa
3
Activity/Training Sub-Category: Code 8 Turri
3
Activity/Training Sub-Category: Code 8 Twin
1
Activity/Training Sub-Category: Code 8 Villa Creek
13

Total Code 11 Responses by Area

Total Assignment Count
Activity/Training Sub-Category: Code 11 Area 3 (Morro Bay)
4
Activity/Training Sub-Category: Code 11 Area 5 (SLO)
7

Total Standby Responses by Type

Total Assignment Count
Activity/Training Sub-Category: First Aid
1
Activity/Training Sub-Category: Non-Committed Standby
1

Total Monterey County Assignment Count

Total Monterey Incident Count
2

Total Transport Count

Total Transport Count	SQ System Level CCHD - Destination Name
0	
3	Private Residence
4	Twin Cities Community Hospital
23	French Hospital Medical Center
31	Sierra Vista Regional Medical Center



**Administrator/Finance Report
Board of Directors Meeting
September 22, 2026**

**Linda Hendy, Administrator/Director of Finance
Jennifer Harley, Office Manager**

Finance

Income Statement: August 2026 Monthly Results vs. Budget

- **Net Ambulance Revenue:** Net ambulance revenue for August totaled \$92,117, exceeding budget by \$8,034. Compared to August 2025, net ambulance revenue increased by \$8,889, reflecting higher ambulance billings year over year.

	2025	2026	Variance
Ambulance Billing	323,213	438,943	\$115,730
Insurance Adjustments	(239,985)	(346,826)	(\$106,841)
Net Ambulance Income	\$83,228	\$92,117	\$8,889

- **Other Income:** District crew members responded to two dispatch calls in Monterey County in early August. In late August, Monterey County experienced the Timber Fire and Plaskett Fire, which initially closed portions of Highway 1 from the Monterey Peninsula to the San Luis Obispo area. Caltrans reopened through traffic on September 14, 2026.
- **Total Operating Revenue:** August operating results reflect a net operating loss of (\$102,418), which was \$17,599 favorable compared to the projected budgeted loss of (\$120,017).
- **Operating Expenses:** Total operating expenses for August were \$198,617, resulting in a favorable variance of \$9,783 compared to budget. Key drivers include:
 - **Payroll Expenses:** Payroll costs were favorable to budget by \$6,317. Reserve employees covered the majority of the available shifts, keeping overtime wages for full-time employees to a minimum. Workers' compensation insurance payments were expensed in September.
 - **Administrative and Operating Costs:** Due to cash flow constraints from September through January, the annual SDRMA insurance premiums for both liability policies and the workers' compensation policy will be paid at a reduced monthly rate through January. After that, premiums will be paid in full for the fiscal year. The District anticipates minimal interest charges for the four months identified.

- **Fleet Expenses:** Fleet-related expenditures show an unfavorable variance from budget of \$1,219. Higher fuel costs and maintenance on Unit 18 contributed to the variance. With Unit 23 currently “out of service,” older ambulance units are providing “first out” response. Additional maintenance on the units is expected in the coming months.
- **Net Income (Loss):** August ended with a net loss of (\$102,418), a favorable variance of \$17,599 compared to budget. As is typical during the first four months of the fiscal year, the District relies primarily on ambulance transport revenue until property tax revenues begin to be received in November.
- **Capital Asset Payments and Cash Flow:** August financials include monthly debt service payments of \$3,625 for Ambulance Unit 22 and \$2,419 for Unit 23.

Office Manager Harley

August 2026 Claim Payments

In August 2026, the District received (89) payments, totaling \$80,154.93, for billed claims. Below is a breakdown of payments received by date of service (DOS).

August 2026 – Claim Payments

Claim Date of Service	Amount Received	# of Payments Received
2025	\$ 696.41	2
Oct	100.00	1
Nov	596.41	1
2026	\$ 79,458.52	87
Jan	1,367.14	3
Mar	(567.54)	1
May	1,218.89	3
Jun	352.24	2
Jul	54,368.99	63
Aug	22,718.80	15
Total	\$ 80,154.93	89

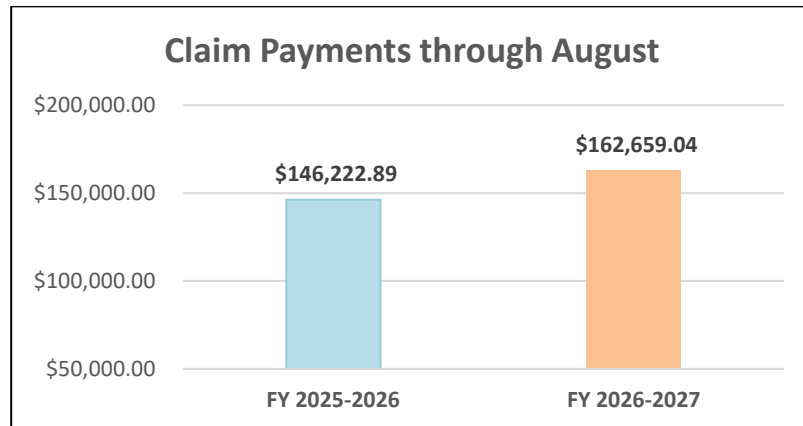
Fiscal Year 2026-2027 Year-To-Date Claim Payments

For Fiscal Year 2026-2027, the District is averaging (97) claim payments and \$81,329.52, per month. Below is a summary of claim payments recorded by month through August 2026.

Month	Cencal/Medi-Cal	Medicare	Medicare Advantage Plans	Medicare Supplemental	Self Pay	Traditional	Total Amt Paid	# of Claims
July 2026	\$ 10,210.19	\$ 25,586.59	\$ 6,231.33	\$ 5,948.23	\$ 2,641.74	\$ 31,886.03	\$ 82,504.11	105
August 2026	10,522.67	25,683.76	7,784.36	4,088.42	1,781.54	30,294.18	80,154.93	89
Totals thru August 2026	20,732.86	51,270.35	14,015.69	10,036.65	4,423.28	62,180.21	162,659.04	194
% of Total thru August 2026	13%	32%	9%	6%	3%	38%	100%	
Average thru August 2026	10,366.43	25,635.18	7,007.85	5,018.33	2,211.64	31,090.11	81,329.52	97

Fiscal Year Comparisons – Claim Payments

The chart below compares claim payments received through August for Fiscal Years 2025–2026 and 2026–2027.



August 2026 Billed Claims

In August 2026, the District submitted a total of 65 claims, encompassing transports, non-emergency transports, dry runs, and Monterey County transports and dry runs.

Incident Type	Amount Billed	# of Claims
Transports	\$ 412,332.00	58
Non-Emergency Transports	14,350.00	2
Dry Runs	2,100.00	3
Monterey - Transports	9,461.00	1
Monterey - Dry Runs	700.00	1
Totals	\$ 438,943.00	65

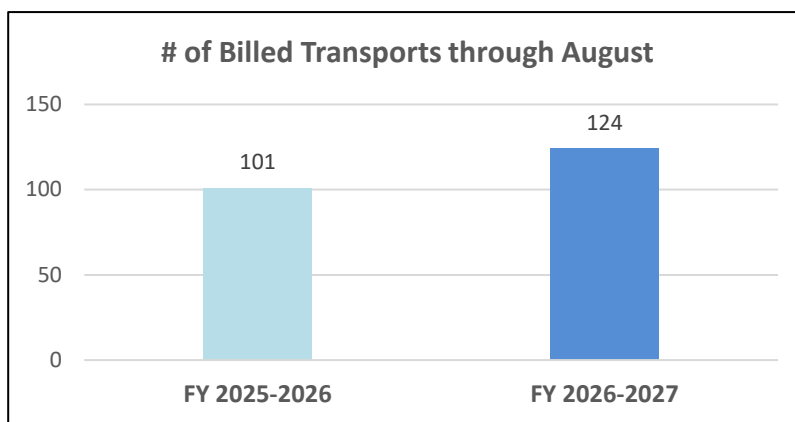
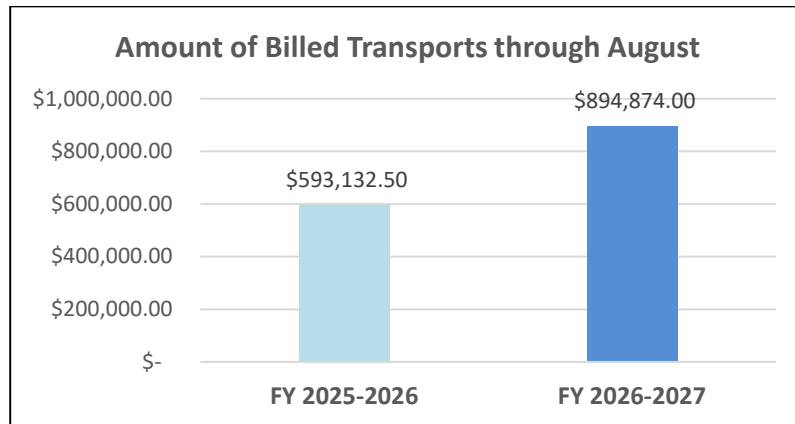
Fiscal Year 2026-2027 Year-To-Date Billed Claims

For Fiscal Year 2026-2027, the District is billing an average of (70) claims, or \$453,037, per month. The table below provides a breakdown of the total amounts billed by response types.

Month	Transports	Non-Emergency Transports	Dry Runs	Monterey Transports	Monterey Dry Runs	Total Amt Billed	# of Claims
July 2026	\$ 449,171.00	\$ -	\$ 7,000.00	\$ 9,560.00	\$ 1,400.00	\$ 467,131.00	75
August 2026	412,332.00	14,350.00	2,100.00	9,461.00	700.00	438,943.00	65
Totals	\$ 861,503.00	\$ 14,350.00	\$ 9,100.00	\$ 19,021.00	\$ 2,100.00	\$ 906,074.00	140
% of Total	95.1%	1.6%	1.0%	2.1%	0.2%		
Average	\$ 430,751.50	\$ 7,175.00	\$ 4,550.00	\$ 9,510.50	\$ 1,050.00	\$ 453,037.00	70

Fiscal Year Comparisons – Billed TRANSPORTS Only

The charts below compare the amount and the number of billed **transports** through August for Fiscal Years 2025–2026 and 2026–2027.



Other Business

New Ambulance Station – Administrative Support

- Following approval of the project's Minor Use Permit, Administrator Hendy is working with Bowen Engineering to secure a demolition permit from SLO County's Building and Planning Department for the unoccupied on-site building before Phase Two of the Ambulance Station project.
- Attended weekly Teams meetings with Edwards Construction Group.
- Submitted US Bank requisitions for vendor payments.

Billing

- Attended California Ambulance Association's Reimbursement Round-Up.

Other

- Prepared the required year-end workers' compensation report and submitted it to the insurance carrier, SDRMA.
- Prepared and submitted final Direct Charge Proof Lists for the 2026-2027 tax roll to the County of San Luis Obispo.
- Facilitated notice of election to employees as required by the Public Employment Relations Board (PERB) requirements. The results are expected on September 18, 2026.

Cambria Community Healthcare District
Summary of Revenues and Expenses
AUGUST 2026, and Year-To-Date JULY-AUGUST 2026-2027

	August Actual	August Budget	Variance	July - August YTD Actual	July - August YTD Budget	Variance
<u>Ambulance Revenue</u>						
Ambulance Billings	438,943	400,000	38,943	906,074	800,000	106,074
Prior Year Income	(295)	-	(295)	(224)	-	-
Total Ambulance Income	438,648	400,000	38,648	905,850	800,000	105,850
Insurance Adjustments/Contra	(346,531)	(314,917)	(31,614)	(715,621)	(629,833)	(85,788)
Sent to Collections	-	(1,000)	1,000	-	(5,000)	5,000
Bad Debt	-	-	-	-	(1,000)	1,000
Ambulance Income	92,117	84,083	8,034	190,229	164,167	26,063
<u>Tax Income</u>						
General Tax	-	-	-	-	-	-
Special Assessment Tax	-	-	-	-	-	-
Total Tax Income	-	-	-	-	-	-
<u>Other Income</u>						
Monterey Contract	4,000	4,000	-	14,000	8,000	6,000
Rental Income	-	-	-	-	-	-
Misc. Income	-	-	-	-	-	-
Bad Debt Recovery	70	300	(230)	140	800	(660)
Grant Income	-	-	-	-	-	-
Interest Income	12	-	12	655	700	(45)
Stand By/Event Income	-	-	-	6,860	-	6,860
Donations -Amb. Procurement	-	-	-	-	-	-
Total Other Income	4,082	4,300	(218)	21,655	9,500	12,155
Total Income	96,199	88,383	7,816	211,884	173,667	38,218
<u>Payroll Expenses</u>						
Administration	17,358	17,803	445	34,609	35,607	998
Full Time Employees	85,913	88,750	2,837	186,781	177,500	(9,281)
Part Time Employees	5,074	4,917	(157)	11,928	9,833	(2,094)
Payroll Tax Expense	5,309	6,008	700	11,756	12,017	261
Employee Medical/Dental	22,406	22,000	(406)	44,811	44,000	(811)
PERS Pension Expense	9,359	9,400	41	18,783	18,800	17
PERS - Unfunded Liability	21,121	20,167	(954)	42,242	40,333	(1,909)
Uniforms	528	500	(28)	3,079	1,500	(1,579)
Workers Comp. Insurance	2,500	6,400	3,900	2,500	12,800	10,300
Retiree Health	8,060	8,000	(60)	16,120	16,000	(120)
Total Payroll Expense	177,628	183,945	6,317	372,608	368,390	(4,218)
<u>Operating Expenses</u>						
Contacted Services	-	-	-	-	-	-
Audit Fees	-	-	-	-	-	-
Billing Services	599	625	26	1,198	1,250	52
Other	-	-	-	-	-	-
Payroll Services	353	540	187	824	1,080	256
Total Contracted Services	952	1,165	213	2,022	2,330	308
Dues and Subscriptions	1,936	1,600	(336)	10,067	9,600	(467)
Education/Travel/Mileage	58	200	142	58	400	342
Election Expense	-	-	-	-	-	-
Facility Maintenance	836	750	(86)	1,302	1,500	198
Legal	-	1,200	1,200	753	2,400	1,648
Liability Insurance	2,500	3,400	900	2,500	6,800	4,300
License/Permits	208	500	292	208	1,000	792
Office and Computer Supplies	1,230	1,500	270	2,553	3,000	447
Storage	-	480	480	-	480	480
Training	113	275	162	878	550	(328)
Utilities	1,672	2,500	828	5,031	5,000	(31)
Total Operating Expenses	9,507	13,570	4,063	25,370	33,060	7,690

Cambria Community Healthcare District Summary of Revenues and Expenses AUGUST 2026, and Year-To-Date JULY-AUGUST 2026-2027						
	August Actual	August Budget	Variance	July - August YTD Actual	July - August YTD Budget	Variance
Fleet Expenses:						
Communication Equipment	(40)	-	40	67	-	(67)
Fuel	3,540	3,300	(240)	5,615	6,600	985
Unit - 18	1,141	300	(841)	1,264	-	(1,264)
Unit - 20	-	-	-	73	600	527
Unit - 21	-	-	-	-	-	-
Unit - 22	-	250	250	87	500	413
Unit - 23	-	250	250	-	500	500
Interest Expense	-	-	-	-	-	-
Medical Supplies/Equipment	6,678	6,000	(678)	8,596	12,000	3,404
Total Fleet Expenses	11,319	10,100	(1,219)	15,703	20,200	4,497
Total Operating Expenses	20,826	23,670	2,844	41,073	53,260	12,187
Other Expenses						
Bank and Credit Card Charges	164	330	166	664	660	(4)
Bond C-24 - New Ambulance Station	-	-	-	-	-	-
Contingency/Outreach/Public Ed.	-	330	330	-	660	660
Equipment	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
PP-GEMT Fee	-	-	-	-	-	-
Sales Tax	-	125	125	-	250	250
Total Other Expenses	164	785	621	664	1,570	906
Total Expenses	198,617	208,400	9,783	414,346	423,220	8,874
Net Operating Income	(102,418)	(120,017)	17,599	(202,461)	(249,553)	47,092
Other Income/Expense						
Sale of Asset	-	-	-	-	-	-
Grant Income	-	-	-	-	-	-
Total Other Income	-	-	-	-	-	-
Net Income	(102,418)	(120,017)	17,599	(202,461)	(249,553)	47,092
Asset Payments - Cash Flow 2026-2027						
Asset Monthly Payments	August Actual			July - August		
Zoll Monitors	-	-	-	(14,700)	(14,700)	-
Ambulance Unit 22	(3,625)	(3,625)	-	(29,000)	(29,000)	-
Ambulance Unit 23	(2,419)	(2,419)	-	(80,429)	(80,429)	-
Net Income less Asset Expense	(108,462)	(126,061)	17,599	(326,590)	(373,682)	47,092

Cambria Community Healthcare District Monthly Banking Financial Report

August 2026

Columbia Bank Operating Account

Beginning Balance	\$	103,918.78	
Income		138,382.28	
Less Checking Expenses		(167,787.38)	
Bank Fee(s)		-	
Ending Balance			<u><u>\$ 74,513.68</u></u>

**Columbia Bank Money Market Account
Reserve Account**

Beginning Balance	\$	174,002.49	
Transfer from Operating Account		(50,000.00)	
Interest		11.90	
Ending Balance			<u><u>\$ 124,014.39</u></u>

**Local Agency Investment Fund Account
Operating Reserves**

Beginning Balance	\$	64,880.95	
Transfer from Operating Account		-	
Interest		-	
Ending Balance			<u><u>\$ 64,880.95</u></u>

ALL ACCOUNTS TOTAL

\$ 263,409.02

Columbia Trust Account

Beginning Balance	\$	198,472.41	
Deposit		5,016.87	
Less Checking Expense		(2,115.09)	
Bank fee (paper statement)		-	
Withdrawal payables(Qgiv)		-	
Ending Balance			<u><u>\$ 201,374.19</u></u>

Accounts Prior Year Total Comparison (Not including Trust Account)

AUGUST	2026	\$	263,409.02
AUGUST	2025	\$	<u>230,613.28</u>
Difference		\$	<u>32,795.74</u>

Cambria Community Healthcare District

Transaction Detail by Account

August 2026

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	AMOUNT
11200 Columbia (5645) Operating					
08/01/2026	Bill Payment (Check)	4378	Danny Takaoka		-1,975.68
08/01/2026	Bill Payment (Check)	4377	Daniel Cariaga		-1,322.73
08/01/2026	Bill Payment (Check)	4381	Heidi Holmes-Nagy		-1,223.11
08/01/2026	Bill Payment (Check)	4380	Donald Melendy		-935.20
08/01/2026	Bill Payment (Check)	4379	Denise Coddington		-675.14
08/03/2026	Check	ACH		Payroll 8.5.26 to 7.16.26 Payday 07-31-2026	-52,529.52
08/05/2026	Bill Payment (Check)	4389	Robert W Sayers		-1,112.08
08/05/2026	Bill Payment (Check)	4385	CCSD	Acct# 450-0245-001	-792.81
08/05/2026	Bill Payment (Check)	4388	MP Cloud Technologies		-599.00
08/05/2026	Bill Payment (Check)	4383	Cal-Tec Computers		-420.00
08/05/2026	Bill Payment (Check)	4387	Mission Country Disposal	Acct# 4130-8101951	-247.78
08/05/2026	Bill Payment (Check)	4391	Templeton Uniforms, LLC		-191.04
08/05/2026	Bill Payment (Check)	ACH	Amazon Capital Services	A2DNIJ28UPUQD0	-150.33
08/05/2026	Bill Payment (Check)	4382	Antonio Mercado		-150.00
08/05/2026	Bill Payment (Check)	4390	SEIU Local 620		-139.68
08/05/2026	Bill Payment (Check)	4392	Wex Bank		-127.23
08/05/2026	Bill Payment (Check)	4386	Cook Backflow Services		-70.00
08/05/2026	Bill Payment (Check)	4393	Pacific Cntrl Coast Hlth Cntrs		-35.00
08/05/2026	Bill Payment (Check)	4384	Cambria Hardware Center	Acct# 205	-1.72
08/06/2026	Bill Payment (Check)	ACH	California Public Employees Ret. System		-1,348.60
08/06/2026	Bill Payment (Check)	ACH	California Public Employees Ret. System		-1,187.85
08/07/2026	Check	ACH	CalPERS Fiscal Services Division	Payroll 07.16.2026 to 07.31.2026 Payday 08.05.2026	-150.00
08/07/2026	Bill Payment (Check)	ACH	WEX Bank -		-1,948.41
08/11/2026	Expense		Worldpac		-122.22
08/11/2026	Expense		EDIS	FSA Health Savings	-70.01
08/12/2026	Bill Payment (Check)	ACH	Pacific Premier CC/FNBO		-268.01
08/12/2026	Bill Payment (Check)	ACH	Pacific Premier CC/FNBO		-266.43
08/12/2026	Bill Payment (Check)	ACH	Pacific Premier CC/FNBO		-101.13
08/12/2026	Expense		EDIS	FSA Health Savings	-56.00
08/14/2026	Bill Payment (Check)	ACH	CalPERS Fiscal Services Division		-25,369.26
08/14/2026	Bill Payment (Check)	ACH	PG&E - #A ending 348-9	Acct# 9976402348-9	-402.35
08/14/2026	Bill Payment (Check)	ACH	PG&E - ending 135-3	Acct# 4378486135-3	-11.63
08/19/2026	Bill Payment (Check)	4401	SDRMA WC	Member# 7576 W/C invoice	-2,500.00
08/19/2026	Bill Payment (Check)	4400	SDRMA P/L	Member# 7576 P/L invoice	-2,500.00
08/19/2026	Bill Payment (Check)	4399	Thread Head, Inc.	Invoice #14197	-2,281.62
08/19/2026	Bill Payment (Check)	ACH	California Public Employees Ret. System		-6,021.35
08/19/2026	Bill Payment (Check)	4395	KS StateBank		-2,418.80
08/19/2026	Bill Payment (Check)	ACH	PG&E - ending in 816-2	Acct# 3886196816-2	-501.02
08/19/2026	Bill Payment (Check)	4396	McKesson Medical Surgical	Account #****5923	-362.20
08/19/2026	Bill Payment (Check)	ACH	Amazon Capital Services	A2DNIJ28UPUQD0	-312.73
08/19/2026	Bill Payment (Check)	4398	SEIU Local 620		-139.68
08/19/2026	Bill Payment (Check)	4397	Orkin	Acct# 2388	-95.00
08/19/2026	Bill Payment (Check)	4394	Kitzman Water (Culligan)	Acct# 190231	-66.35
08/19/2026	Bill Payment (Check)	ACH	CalPERS Fiscal Services Division		-26.49
08/20/2026	Check	ACH	Payroll People	Payroll 8.20.26 to 8.1.26 Payday 08.15.26-2026	-48,109.69
08/20/2026	Expense		EDIS	FSA Health Savings Plan	-10.50
08/21/2026	Check	ACH	CalPERS Fiscal Services Division	Payroll 08.01.2026 to 08.15.2026 Payday 08.20.2026	-150.00
08/21/2026	Expense		Medicare Part B		-54.33
08/24/2026	Expense	ACH	EDIS	FSA Health Savings	-5.00
08/25/2026	Bill Payment (Check)	4409	Timothy Nurge	Purchase & mileage reimbursement	-28.20
08/25/2026	Bill Payment (Check)	4408	Dana Brancati		-393.89
08/25/2026	Bill Payment (Check)	4407	Andy Garcia		-84.95
08/27/2026	Bill Payment (Check)	ACH	Amazon Capital Services	A2DNIJ28UPUQD0	-342.23
08/27/2026	Bill Payment (Check)	ACH	805VoIP LLC		-122.00
08/27/2026	Bill Payment (Check)	ACH	805VoIP LLC		-122.00
08/28/2026	Bill Payment (Check)	ACH	KS StateBank		-3,621.48
08/28/2026	Bill Payment (Check)	ACH	CalPERS Fiscal Services Division		-1,687.42
08/31/2026	Bill Payment (Check)	4412	Ameritas Life Insurance Corp.	Policy# 58022-00001 and 00002	-1,696.64
08/31/2026	Bill Payment (Check)	ACH	Verizon Wireless	Acct# 271000184-00002	-432.50

Cambria Community Healthcare District

Transaction Detail by Account
August 2026

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	AMOUNT
08/31/2026	Bill Payment (Check)	4413	J. Curtis Reid		-202.76
08/31/2026	Bill Payment (Check)	4414	Mutual of Omaha	Group ID# G000BZ6W	-163.81
08/31/2026	Bill Payment (Check)	4415	Wex Bank		-120.84
Total for 11200 Columbia (5645) Operating					\$ -168,573.43



CAMBRIA COMMUNITY HEALTHCARE DISTRICT

BOARD AGENDA STAFF REPORT – 01

TO: Board of Directors
FROM: Cecilia Montalvo, Board President
DATE: September 22, 2026
DESCRIPTION: Operations Manager Transition Training Stipend

RECOMMENDATION

Approve a temporary training stipend of \$1,000 for former Operations Manager Tim Nurge to provide supplemental training and transition support to the newly hired Operations Manager.

FISCAL IMPACT

Compensation of \$1,000 for October 2026. Funding is available through the 2026-2027 Training budget line item.

DISCUSSION

On August 25, 2026, the Board of Directors unanimously approved the appointment of Jami Ray as the District's new Operations Manager, effective October 16, 2026, to fill the vacated position.

From October 1 through October 15, 2026, current Operations Manager Tim Nurge will provide hands-on training and operational transition support to Ms. Ray during their regular work schedule. Effective October 16, 2026, Mr. Nurge will return to his full-time paramedic position. To ensure continuity of operations and support a successful transition, Mr. Nurge will continue providing additional Operations Manager training and consultation throughout the remainder of October.

A recommendation is presented to approve a \$1,000 training stipend to compensate Mr. Nurge for the additional training responsibilities performed outside of his regular paramedic duties.

CONCLUSION

Approving the stipend will support an effective transition of Operations Manager responsibilities, preserve institutional knowledge, and help ensure continuity of District operations during the onboarding period.

ATTACHMENT(S)

None.

BOARD ACTION

Motion to approve a one-time training stipend of \$1,000 for Tim Nurge for October 2026 to provide supplemental Operations Manager training and transition support to the newly hired Operations Manager.

CAMBRIA COMMUNITY HEALTHCARE DISTRICT

REGULAR BOARD MEETING

September 22, 2026

Agenda Item 2

Update to Previously Approved Line of Credit Financing; Proposed Adoption of Resolution
64-26 - Authorization of a Taxable Non-Revolving Line of Credit

Place Holder



CAMBRIA COMMUNITY HEALTHCARE DISTRICT

BOARD AGENDA STAFF REPORT – 03

TO: Board of Directors
FROM: Cecilia Montalvo, Board President
DATE: September 22, 2026
DESCRIPTION: Recommendation for Division 4 Board Appointment

RECOMMENDATION

Approve recommending Debra Henderson Addis to the San Luis Obispo County Board of Supervisors for appointment to the Division 4 position on the Cambria Community Healthcare District Board of Directors, effective December 1, 2026.

FISCAL IMPACT

None

DISCUSSION

Debra Henderson Addis has expressed interest in serving on the Cambria Community Healthcare District Board of Directors and has submitted her curriculum vitae (CV) for consideration. At the August 25, 2026, Board meeting, the Board reviewed Ms. Addis's qualifications and had the opportunity to meet with her and discuss her interest in serving the District.

If approved, the Board will forward its recommendation to the San Luis Obispo County Board of Supervisors for consideration and appointment to the Division 4 seat, in accordance with applicable appointment procedures.

ATTACHMENT(S)

1. Curriculum Vitae of Debra Henderson Addis

BOARD ACTION

Motion to approve the recommendation of Debra Henderson Addis to the San Luis Obispo County Board of Supervisors for the appointment as the Division 4 representative on the Cambria Community Healthcare District Board of Directors, effective December 1, 2026.

Debra Henderson Addis, RN, MSW

2243 Madison Street

Cambria, CA 93428

(770) 287-4433

Email: debaddis@sbcglobal.net

Professional Experience:

Nursing Professor. Baptist College of Nursing. 2016-2021. Clinical Instructor for Psychiatric Mental Health Clinical Rotation for student nurses.

RN Case Manager. Access, Long Beach, CA. 2014-2015. Contract RN for insurance company offering case management to hospital case managers, rehab staff and doctors. Coordinated care for patients and families.

Director of Staff Development. CaraVita Homecare, Atlanta GA. 2012-2013
Coordinated the educational requirements for staff. Developed the curriculum and led the instruction of certified nursing aides.

Director, Senior Living Initiatives. Visiting Nurse Health Systems I Hospice Atlanta, GA 2010-2011. Managed innovative Healthy Transitions™ program in selected senior living communities. Program offers seniors ability to successfully age in place.

Nurse Liaison. Embracing Hospice, Atlanta, GA 2009-2010
Principal contact at several hospitals. Provide consultation and guidance to staff, patients and families regarding hospice services.

Psychiatric Liaison Nurse. John Muir Behavioral Health, Concord, CA. 2007-2008
Created program of psychiatric consultation services to medical-surgical services at 2 campuses. Provided consultation, treatment planning assistance and inservices.

Patient Care Manager. Pathways Home Health and Hospice, Oakland, CA. 2004-2007
Led home based team of nurses offering care to terminally ill patients and their families. Performed telephone triage services.

IUS Care Manager. Kaiser Permanente –San Francisco Bay Area. 2002-2004
Arranged, coordinated and followed the treatment of children and adolescents at contract inpatient facilities, hospitals and outpatient psychiatric and chemical dependency clinics. Provided education and support to patient's families. Integral part of the IOP team.

Clinical Supervisor. Mission Hospice-San Mateo, CA. 1998-2002
Responsible for the performance of the social work department of a major hospice providing services to terminally ill patients and their families. Offered inservice training for multidisciplinary team and facilitated support groups as well as conducted community outreach programs.

Nursing Instructor-Clinical Rotation. CSU Hayward and DeAnza College. 1999-2001

Supervised the clinical nursing rotation of senior nursing students in psychiatry and community mental health. Provided effective liaison work with faculty, students and placement location management.

Clinical Program Manager. San Luis Obispo County, CA. 1997-1998

Directly responsible for all adult mental health programs including inpatient psychiatry and outpatient mental health. Community outreach and forensic medicine. Determined the direction and scope of county programs. Developed budgets and implemented programs consistent with available resources. Recruited, selected and trained new employees.

Commissioned Officer, U.S Navy. 1978-1997

Active duty and reserve Navy nurse. Held a series of increasingly more responsible positions in hospital and clinical settings. Principal emphasis in psychiatric nursing. Developed comprehensive wellness programs for patients and staff. Provided continuing education courses.

Staff Nurse, U.S. Embassy-Mexico City. 1995-1996

Conducted prevention programs and provided information, referral and ambulatory care services to Embassy employees and their families.

Therapist 1992-1997

Maintained private practice to provide brief therapy to individuals, families, and children. Subcontractor for several managed care and employee assistance programs. Developed and conducted retreats for professional and individuals in self-growth and wellness.

Family Advocacy Program Manager, Marine Corps Family Service Center, Quantico, VA. 1991.

Supervised multidisciplinary teams offering services and prevention programs to active duty personnel and their families. Provided training and consultation, as well as individual and group therapy.

Employee Assistance Program Manager, Sentara Health Care System. 1989-1990
Provided referral and short term counseling for employees and their families. Conducted supervisory training managers on wellness issues.

Employee Assistance Coordinator, Employee Assistance Services, INC. 1988-1989
Developed and implemented employee assistance programs regarding child and spouse abuse, AIDS and stress management. Trained supervisors. Developed an effective resource network to assist troubled employees. Provided critical incident stress debriefing for employees.

Education:

Masters Degree in Social Work (with Honors) San Jose State University, 1987

Bachelors of Science Degree in Nursing (BSN) George Mason University, 1978

Licenses:

Registered Nurse

Licensed Clinical Social Work-CA