

# CAMBRIA COMMUNITY HEALTHCARE DISTRICT DECEMBER 21, 2021 BOARD MEETING ANNOUNCEMENT

The regular meeting of the Cambria Community Healthcare District will be held on Tuesday, December 21<sup>st</sup>, 2021 at 9:00 a.m. at The Old Grammar School - CUSD Board Room, 1350 Main Street in Cambria.

COVID-19 health practices will be followed including adherence to the September 1, 2021 County Public Health Officer's mandate (Order No. 6 signed August 31, 2021) requiring all public indoor activities requiring wearing of masks covering the nose and mouth with certain exceptions, none of which apply to this meeting.

Public comment is invited on any item.

The Cambria Community Healthcare District monthly agenda, packets and minutes are available at the following website: www.cambria-healthcare.org. Any changes or additions to the agenda will be posted at the District Office and on the District website.

Note that while board members will not engage in dialog with the public during the board meeting, individual members may choose to incorporate an answer to a question posed by the public during their discussion of an agenda item.

#### **AGENDA**

#### A) OPENING

- 1) Call to order.
- 2) Pledge of Allegiance.
- 3) Establishment of a quorum.

#### B) PUBLIC COMMENT FOR ITEMS NOT ON THE AGENDA & REDISTRICTING

- 1) Members of the public wishing to address the Board on matters other than scheduled items may do so when recognized by the President. Comments are limited to a maximum of three minutes per person, per topic. During the course of the meeting, members of the public may also request to speak about any specific agenda item. Presentations are limited to a maximum of three minutes per person.
- 2) Public Hearing on Redistricting Dr. Daniel Phillips, NDC Research
  - a) Zoom https://us02web.zoom.us/j/87385016231

#### C) CONSENT AGENDA

1) Approve Minutes from the November 23, 2021 Regular Board Meeting.

#### D) REPORTS

- 1) Operations Report: Tim Benes
- Administrator's Report and Financial Review: Mike McDonough
- 3) Committee Reports
  - a) President's Report: Iggy Fedoroff
  - b) Property & Facilities / Facility Project Ad-hoc: Laurie Mileur
  - c) Healthcare Advocacy & Outreach: Cecilia Montalvo
  - d) Finance: Bill Rice
  - e) Grants: Laurie Mileur
  - f) Strategic Planning: Cecilia Montalvo
  - g) Staffing Ad-hoc: Laurie Mileur
  - h) Trust Fund Marketing Ad-Hoc: Bill Rice & Cecilia Montalvo

#### E) REGULAR BUSINESS

- 1) KPI Quarterly Report Update Mike McDonough
- Annual Election of Board Officers Iggy Fedoroff
- 3) Accounts Receivable Scorecard Mike McDonough

#### F) DECLARATION OF FUTURE AGENDA ITEMS

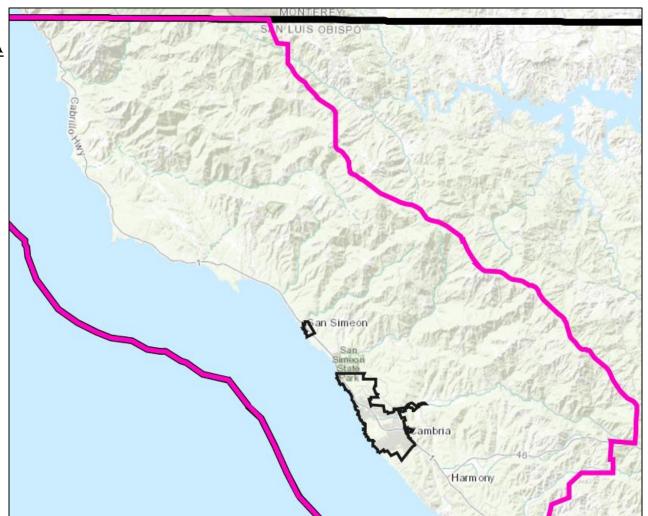
#### **G) ADJOURNMENT**

The next regular meeting of the Board of Directors of the Cambria Community Healthcare District will be held on Tuesday, January 25<sup>th</sup> at 9:00 a.m. at The Old Grammar School - CUSD Board Room, 1350 Main Street in Cambria.

#### CAMBRIA COMMUNITY HEALTHCARE DISTRICT

TO: Board of Directors Agenda No. B.2 FROM: Dr. Daniel Phillips, NDC Research **BOARD MEETING DATE**: December 21, 2021 **AGENDA DESCRIPTION**: Public Hearing on Redistricting **RECOMMENDATION(S)**: None at this time. For public and Board view. FISCAL IMPACT: None at this time. **DISCUSSION**: At a prior BOD meeting, the Administrator was instructed to contract with a demographer to explore the cost and other details necessary to comply with the CVRA redistricting requirements. NDC Research has been selected to provide these services. This is the second of four required public hearings to serve this project. ATTACHMENTS: 1) Attachment A – CCHD Transition to By-Division Elections **BOARD ACTION:** DATE OF VOTE: UNANIMOUS: \_\_\_\_ FEDOROFF\_\_\_ RICE\_\_\_ MILEUR\_\_\_ MONTALVO\_\_\_ KUBAT\_\_\_

**Attachment A** 



Cambria Community Healthcare District
Transition to By-Division Elections

### Election Systems

1. "At Large"

2. "From Division"

3. "By-Division"

The California Voting Rights Act was written to specifically encourage by-division elections.



## California Voting Rights Act (CVRA)

- □ Under the Federal Voting Rights Act (passed in 1965), a jurisdiction must fail 4 factual tests before it is in violation of the law.
- □ The California VRA makes it significantly easier for plaintiffs to force jurisdictions into "by-district" election systems by eliminating two of the US Supreme Court Gingles tests:
  - Can the protected class constitute the majority of a district?
  - Does the protected class vote as a bloc?
  - Do the voters who are not in the protected class vote in a bloc to defeat the preferred candidates of the protected class?
  - Do the "totality of circumstances" indicate race is a factor in elections?
- □ Liability is now determined only by the presence of racially polarized voting



### CVRA Impact

- □ Switched (or in the process of switching) as a result of CVRA:
  - At least 240 school districts
  - 34 Community College Districts
  - 154 cities
  - 1 County Board of Supervisors
  - 35 water and other special districts.
- Cases So Far:
  - Palmdale, Santa Clara and Santa Monica went to trial on the merits. Palmdale and Santa Clara lost. Santa Monica is awaiting a decision.
  - Modesto and Palmdale each spent about \$1.8 million on their defense (in addition to the attorney fee awards in those cases).
  - Santa Monica has spent an estimated \$7 million so far. Plaintiffs in Santa Monica requested \$22 million in legal fees after the original trial.

- Key settlements:
  - Palmdale: \$4.7 million
  - Modesto: \$3 million
  - Highland: \$1.3 million
  - Anaheim: \$1.1 million
  - Whittier: \$1 million
  - Santa Barbara: \$600,000
  - Tulare Hospital: \$500,000
  - □ Camarillo: \$233,000
  - Compton Unified: \$200,000
  - Madera Unified: about \$170,000
  - Hanford Joint Union Schools: \$118,000
  - Merced City: \$42,000
- An estimated \$16 million in total settlements and court awards so far.



### Transition Process

Step	Description
Initial Pre-Draft Hearings: November 23 & December 21	Held prior to release of draft maps.  Educate on the process and solicit input on which criteria to use and what are the communities of interest in the district.
Release draft maps: February 15	Draft maps posted to district website
Two hearings on draft maps: February 22 & March 22	Two meetings to discuss and revise the draft maps and to discuss the election sequence.
Map adoption: March 22	Map adopted via ordinance/resolution. Final map must be posted at least 7 days prior to adoption.



### Rules and Goals for Drawing Divisions

#### Federal Laws

- Equal Population
- Federal Voting Rights Act
- No Racial Gerrymandering



#### **Traditional Principles**

- Communities of interest
- Compactness
- Contiguity
- ☐ Following visible (natural and man-made) boundaries
- Respect voters' choices / continuity in office
- □ Planned future growth



# Demographic Summary

All data presented are the official and most current data available.

Each of the 5 divisions must contain about 1,310 people.

	Cambri	a Com	nunit	y Healthcare L	Pis trict		
Category	Field	Count	Pct	Category	Field	Count	Pct
	2020 Adjusted Pop.	6,545			age0-19	3,285	24%
	2020 Census Pop.	6,536		Age	age20-60	7,223	53%
	Hisp	1,652	25%	1	age60plus	3,044	22%
T . 1 D	NH White	4,484	69%	т	immigrants	1,185	9%
Total Pop	NH Black	32	0%	Immigration	naturalized	630	53%
	Asian-American	162	2%		english	9,813	80%
	Total	5,277		Language spoken at	spanish	1,865	15%
	Hisp	740	14%	home	asian-lang	412	3%
Citizen Voting	NH White	4,341	82%		other lang	166	1%
Age Pop	NH Black	15	0%	Language Fluency	Speaks Eng. "Less than Very Well"	849	7%
	Asian/Pac.Isl.	163	3%	Education (among	hs-grad	4,779	52%
	Total	8,218		those age 25+)	bachelor	1,914	21%
	Latino est.	1,728	21%	those age 25+)	graduatedegree	994	11%
Voter	Spanish-Surnamed	1,553	19%	Child in Household	child-under18	1,537	29%
Registration (Nov	Asian-Surnamed	160	2%	Pct of Pop. Age 16+	employed	7,144	66%
2020)	Filipino-Surnamed	163	2%		income 0-25k	761	14%
	NH White est.	5,828	71%		income 25-50k	1,087	20%
	NH Black	168	2%	Household Income	income 50-75k	1,139	21%
	Total	6,847			income 75-200k	1,989	37%
	Latino est.	1,294	19%		income 200k-plus	333	6%
Voter Turnout	Spanish-Surnamed	1,162	17%		single family	4,296	73%
(Nov 2020)	Asian-Surnamed	143	2%	Housing Stats	multi-family	1,686	29%
(100 2020)	Filipino-Surnamed	135	2%	Trousing Stats	rented	2,576	49%
	NH White est.	4,987	73%		owned	2,733	51%
	NH Black	143	2%	T . 1 . 1	1 2020 D :1.C	C	1 1
	Total	4,788		* *	om the 2020 Decennial Cer d Turnout data from the C		
	Latino est.	760	16%	· ·	gistration and turnout data		
Voter Turnout	Spanish-Surnamed	683	14%		Census Population Depar		
(Nov 2018)	Asian-Surnamed	88	2%		and NH Black registration a		
(1101 2010)	Filipino-Surnamed	81	2%	1	n Voting Age Population, A the 2015-2019 American C	0.	
	NH White est.	3,754	78%	O .	ecial Tabulation 5-year data.	ominanity bu	cy airci
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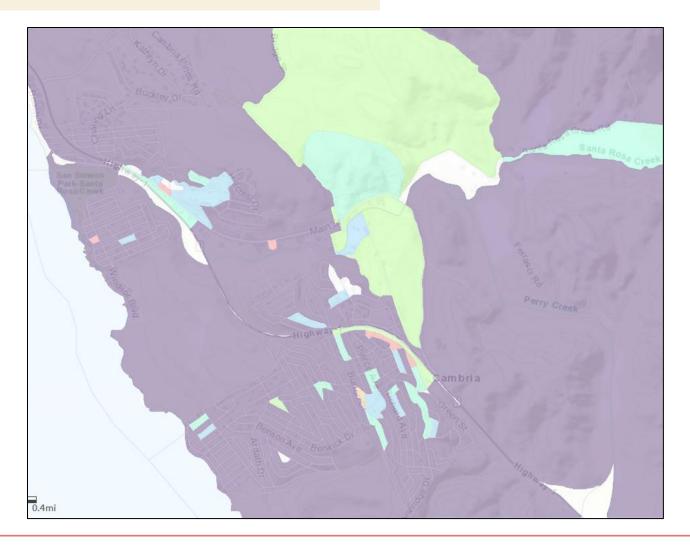


NH Black est.

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# Latino CVAP

#### Latinos are concentrated in east-central Cambria

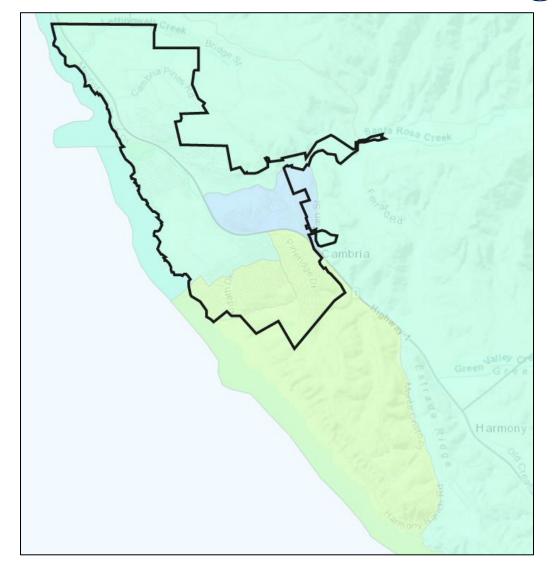




## Other Socio-Economic Demographics

**Income Levels:** 

Lower in the central part of town, higher in the south

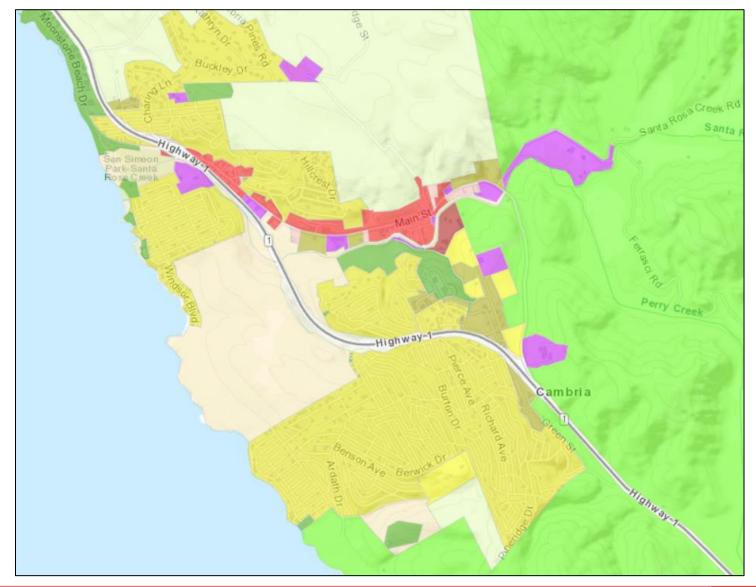




### Possible Neighborhoods / Communities

#### Land Use Areas:

Mostly low density residential, but higher density in the central part of town next to the commercial area; Agricultural to the east



13 December 21, 2021

### Public Hearing & Discussion

- □ Which traditional principles would you like us to consider when drawing your district's divisions, in addition to the federal requirements?
- □ Which of the traditional principles would you like us to <u>prioritize</u> when drawing the trustee areas?
- □ Please view the <u>Interactive Review Map</u> for more info





# CAMBRIA COMMUNITY HEALTHCARE DISTRICT NOVEMBER 23, 2021 BOARD MEETING MINUTES

#### A) OPENING

- 1) The meeting was called to order at 9:08 AM.
- 2) The Pledge of Allegiance was led by Director Bill Rice.
- 3) Board of Directors President Iggy Fedoroff was present, along with Directors Bill Rice, Laurie Mileur and Diane Kubat. Director Cecilia Montalvo was present via Zoom. Also present were Administrator Mike McDonough, Operations Manager Tim Benes, Administrative Assistant Simone Rathbun, and District Legal Counsel Jeff Minnery.

#### B) PUBLIC COMMENT FOR ITEMS NOT ON THE AGENDA

There were no members of the public present at this meeting.

#### **C) CONSENT AGENDA**

The Minutes from the 10/26/21 Regular Board Meeting were submitted for review and approval. Director Kubat motioned to approve, Director Rice seconded, Board approved 5/0.

#### D) REPORTS

- 1) Operations Report Tim Benes pointed out that there is a discrepancy in numbers of calls noted this morning. Tim to discuss this with Jeremy and review the October report for accuracy. New gas cards through JB Dewar were discussed, saving up to \$1.50 per gallon over current market value. Director Rice inquired about the \$2500 shortfall for acquisition of radios; it was noted that a donation from the Richard Lee Trust was received for \$2,500.
- 2) Administrator's Report and Financial Review Mike McDonough stated that the check arrived from the PAG (Public Assistance Grant) and funds were transferred back into the LAIF account yesterday. The ARP (American Rescue Plan) grant also applied for. An online donation was received through QGive. Director Rice asked that the financial review explanations go in the same order as the list of expenses. Director Rice also pointed out that on the Green Bar Budget we are projected to have a \$105,000 deficit and we have to do everything we can to reduce and/or eliminate that. Line 1 and Line 5 of the daily scorecard were then discussed and explained. Tim is continuing to keep up with QI, Simone is to contact AdvanceClaim support and inquire about the discrepancies noted on the daily scorecard report.

#### 3) Committee Reports

a) President's Report – President Fedoroff stated that although his request to the Cambria Community Council was for for six tablets, they approved \$8k for two tablets. Project Heartbeat and the Lee Family Trust allowed another two to be purchased.

- b) Property & Facilities/Facility Project Ad-Hoc Director Mileur stated the Committee met and worked with Mike and Tim to complete their portion of the 5-year capital plan. They will continue to meet every other week. A facility assessment was done on 11/8 and immediate needs were discussed at an estimated cost of \$20k.
- c) Healthcare Advocacy and Outreach Director Kubat stated that the Committee did not meet. Director Montalvo added that Dr. Griffith has identified a physician that will be moving to the area in February of 2022 to complement him in a primary care office.
- d) Finance Director Rice stated that they Committee did not meet but will meet in December to discuss the 5-year capital budget.
- e) Grants Director Mileur stated that they are meeting sporadically, and the notice of AFG funding came out.
- f) Strategic Planning- Director Montalvo stated there was nothing to report.
- g) Staffing Ad-Hoc Directors Mileur and Rice stated they met with Tim and Mike. The increased cost for overtime is related to the 12-hour shift and finding paramedics for that shift. We still have a problem staffing part time paramedics even though the rate of pay was increased. By going back to a second 24 hour shift we may save money. Director Rice asked that a progress report be given to the Board in December, and the staff is to look into housing for a second 24-hour car. The 30% increase in pay for part time paramedics has not fixed the staffing issue as was hoped.
- h) Trust-Fund Marketing Ad-Hoc Directors Rice and Montalvo stated that the Committee did not meet. Director Montalvo asked what specifically they should be marketing for and the consensus was a general-purpose ambulance to replace one of our aging ambulances.

#### E) REGULAR BUSINESS

 Public Hearing on Redistricting presented by Dr. Daniel Phillips, NDC Research. A map of the District was put on Zoom. Three different Election Systems (divisions) were discussed; we are currently "at large". California Voting Rights Act (CVRA) facts and its impact were presented. Transition The process to a new election system timeline was reviewed, as well as the rules and goals for drawing divisions. Demographic Summary presented. Dr. Phillips inquired as to which traditional principles we would like to consider when drawing district divisions and which of these would we like to be prioritized when drawing the areas. A link for an interactive map was provided. President Fedoroff inquired as to how this redistricting could be of any advantage to the voters. Jeff Minnery stated that he recommended going through with the process and added that this is the introduction. Director Rice asked that if at end of process we will have five districts and if a year from now a protected group files a suit against the Board, who would we rely on for defense, Jeff or the demographer? Jeff added that if the Board follows the rules and relies on experts, then any charge would be defensible. Only the people in each division will get to vote for the candidate in that division. If no one in a particular division is willing to be on the Board then the SLO County Board of Supervisors will have the responsibility for filling that position.

Director Kubat then asked if coordinating the divisions between the CUSD and CCHD would be feasible. Dr. Phillips stated that would be difficult because the CUSD contains Cayucos. Director Rice then stated that the criteria should not include drawing the boundaries in order to keep the current Board in office, but rather draw the boundaries logically according to demographics.

- 2) FY 2021 Assistance to Firefighters (AFG) Grant Applications Director Mileur stated we are planning on submitting three Grant applications: one for a bariatric ambulance (for very heavy patients), one for a microgrant for four more tough pads and another for AEDs for the community. However, we will need matching funds of 5% for each of these grants, totaling \$17,650. Director Rice motioned to approve the applications going forward and matching funds put in the FY 22/23 budget. Director Kubat seconded the motion. Board approved 5/0.
- 3) KPI Quarterly Report Update Mike McDonough gave an update. He has had several conversations with our local EMSA, who provided some SLO County data. He is still working on refining this; continuing to work with the County, State and at a national level. The goal is to get comparable percentages to evaluate how the District compares to others.
- 4) PERS Cost Presentation Mike McDonough presented Information to the Board regarding pension payments made to CalPERS each month. Each employee contributes a certain percentage into their pension. The amount varies depending on their job and year of hire. We pay into two "buckets" the employees' pension and the unfunded accrued liability (UAL). The UAL was discussed in detail. Director Rice inquired if we had an option of terminating the pension part of PERS, to which Mike replied yes. Mike will get further information for the Board. Director Rice added that we are projecting \$800k for employee wages and 43% in pension costs.
- 5) Committee Assignment Modification President Fedoroff presented a revised Board of Directors Committee assignment list. It was noted that the Ad-Hoc Staffing Committee was not included because the list was made prior to that committee's establishment.

#### F) DECLARATION OF FUTURE AGENDA ITEMS

- a) Redistricting public hearing (to be presented at the front end of meeting).
- b) Staffing update.
- c) Daily Scorecard revisited.
- d) KPI refinement.

#### **G) ADJOURNMENT**

The meeting was adjourned at 11:50 am.

#### **Operations Report for the Month of November 2021**

#### Units

- Unit 16 (back up #1)
  - Starting Miles = 224515
  - Ending Miles = 224542
  - Total of 27.0 miles and 0 gallons of fuel used.
  - Service/repairs
    - This unit is in service as a backup unit and has no issues at this time.
- Unit 18 (Medic 11 24-hour car)
  - Starting miles = 150199
  - Ending miles = 152476
  - Total of 2277.0 miles and 205.7 gallons of fuel used.
  - Service/ repairs
    - No repairs this month
- Unit 20 (Medic 12 12-hour car)
  - Starting miles = 46748
  - Ending miles = 48604
  - Total 1856.0 miles and 146.2 gallons of fuel used.
  - Service/ repairs
    - No repairs this month.
- Unit 21 (Back up unit 4X4)
  - Starting miles = 28526
  - Ending miles = 28695
  - Total 169.0 miles and 17.9 gallons of fuel used.
  - Service/ repairs
    - No repairs this month.
- Fuel Cards
  - JB Dewar
    - Price per Gallon of Diesel with taxes included:
      - o \$4.74
    - Price per Gallon of Gas with taxes included:
      - o \$4.67
  - Wex
    - Price per Gallon of Diesel with taxes included:
      - o Between \$5.20 to \$5.40
    - Price per Gallon of Gas with taxes included:
      - o Between \$4.48 to \$4.64

#### **Medications/Supplies**

- PPE/Masks
  - N-95 and P-100
    - No changes in this area.
  - Simple Mask
    - Several boxes were ordered while waiting for the order from the County to arrive.
- Medications.
  - We are managing to keep the current supplies stocked and not short on any medication at this time.
    - Our supply companies have informed me that some medications and PPE are now on back allocation.
- Equipment
  - 4 new computer tablets were ordered with grant funds.
  - 2 have arrived and are being programmed.
- Supplies
  - All supplies are in stock.

#### Response times and delays

This month we are at 93.8% compliance.

- Delays
  - 21-1306 11/05/2021: 14 minutes
    - The reason for the delay here was distance. This call was also in the early morning hours.
  - 21-1359 11/18/2021: 11 minutes
    - The reason for the delay here was distance. The call was generated because this was second ambulance request for a traffic accident. The unit had to get safely around stopped traffic.
  - 21-1366 11/19/2021: 15 minutes
    - The reason for the delay here was heavy traffic. The crew experienced heavy traffic enroute to the call.
  - 21-1327 11/11/2021: 48 minutes
    - The reason for the delay on this was wrong location. The Pt. was not from the area, the crew was dispatched to the San Simeon Campgrounds because that was where the GPS signal from the cell phone pinged. The Pt was actually north of San Simone Pier on the Point Trail.

#### **Transport Activity Report**

This report shows an increase in total incidents and transport compared to the same time frame last year. We had an increase of 19 incidents and 10 more calls requiring transports.

#### **Transport at night - San Luis Ambulance Transported**

 This month San Luis Ambulance responded to 2 calls in Cambria. Both were code 3 responses. (It should be noted that this number is based on what the crews enter in the log) Still working on getting the crews to correct these entries.

#### **Monterey County Calls**

We had a total of 2 calls into Monterey County. Both are being billed.

#### **Station**

Nothing to report

#### **Employees and Staffing**

- o COVID-19
  - Currently, all the CCHD employees are healthy.
- Staffing
  - Reserve EMT
    - We had 1 reserve EMTs leave the district.
  - Reserve Paramedic
    - We have had 1 applicant that was rehired and is currently working.
  - Recruitment of Part-time Paramedics
    - All recruitment attempts have failed. The answer given by the Paramedics I have talked with is the same topics that the board has been advised of.
    - Of the 13 reserve Paramedics that are on the employee roster, only 3-4 are working. This has caused a large increase in the overtime budget.
    - At the time of this report, a review of the Paramedics on the roster has begun and those who have not worked in a long time will be contacted.

#### DISTRICT ACTIVITY REPORT PAGE 1 11/01/2021 through 11/30/2021

Incider	t Totals			Transport Totals					
	2021	2020	Change		2021	2020	Change		
Dry Runs - w/Treatment	10	13	-3	Local Patients	33	26	7		
Dry Runs - CX Enroute	27	24	3	Non-Local Patients	11	8	3		
Total Dry Runs	37	37	0	Total Patients	44	34	10		
Stand-bys	40	32	8	Medical Transports	41	32	9		
Public Assists/Relations	0	0	0	Trauma Transports	3	2	1		
Walk-in Public Relations	1	0	1	Traffic Accidents	0	1	-1		
Total Incidents	122	103	19	Total Transports	44	34	10		

#### **Hospital Destinations**

	2021	2020	Change
French	13	12	1
Sierra Vista	27	20	7
Twin Cities	4	1	3
Rendezvous w/Heli	0	0	0
Facility Not-Listed	0	0	0
Trauma Center (Sierra Vista)	4	2	2
STEMI Center (French)	0	0	0

#### **Monterey County Responses**

	2021	2020	Change
Medical Transports	1	0	1
Trauma Transports	1	0	1
Dry Runs	0	2	-2
Stand-bys	0	0	0
Total Incidents	2	2	o

### Year-to-Date Comparison Ambulance Response Statistics From January 2021 to November 30 2021

	2021	2020	Change
Total Responses	1412	1178	234
Patients Transported	502	463	39
Total Dry Runs	424	330	94
Dry Runs - w/Treatment	152	111	41
Dry Runs - CX Enroute	270	218	52
Stand-bys	475	387	88
Total Monterey County Incidents	23	21	2

#### DISTRICT ACTIVITY REPORT PAGE 2 11/01/2021 through 11/30/2021

#### San Luis Ambulance Activity

Code 8 = 19
Code 11 = 0
Code 2 calls = 0
Code 3 calls = 0
Code 3 calls = 21 hrs 15 mins

#### **Cambria Community Healthcare District Activity**

Total time CCHD committed to other incidents (Month) = 113 hrs 49 mins

Code 8 = 37

Code 11 = 1

Code 2 calls = 0

Code 3 calls = 10

Code 3 calls = 37 hrs 5 mins

#### **Definitions:**

Code 8: Cover two areas

Example: -Code 8 Villa Creek means covering Morro Bay response area and Cambria response

area

-Code 8 Hwy 46 Summit means covering Cambria response area and covering North County response area (i.e. Paso Robles, Templeton, Atascadero and outlying areas)

Code 11: Covering one area

Example: -Code 11 Morro Bay means we are now only covering the Morro Bay response area

(i.e. Cayucos, Morro Bay, Los Osos)

Code 2: Non-Emergency Call

Code 3: Emergency Call

**Time-On-Task:** TOT Refers to the amount of time committed to a call or task, more specifically, this is the amount of time a unit is unavailable to respond to a call in the District's response area only. Units may still be available for calls outside the District's response area during TOT periods depending on SLO

County needs for mutual aid.

								Call Times			_	Time-On-Task
Rec #	Call #	Date	Туре	Medic	Dispatch	Enroute	On-Scene	Transporting	, Available	Response Area	Call Location	(Hours)
1	21-1292	11/01/2021	Stand-by	11	0550	0552			0554	0555	Villa Creek	0.05
2	21-1293	11/01/2021	Transport	11	1326	1327	1329	1335	1434	1500	East Village	1.34
3	21-1294	11/02/2021	Dry Run	11	1135	1135	1137		1144	1144	East Village	0.09
4	21-1295	11/02/2021	Stand-by	12	1508	1510	1521		1550	1550	Villa Creek	0.42
5	21-1296	11/03/2021	Transport	11	2229	2231	2236	2305	2353	0011	Moonstone Beach Drive	1.42
6	21-1297	11/03/2021	Transport	12	1117	1118	1214	1233	1444	1513	Monterey County	3.56
7	21-1298	11/03/2021	Stand-by	12	1607	1609			1612	1612	Villa Creek	0.05
8	21-1299	11/03/2021	Transport	11	1459	1459	1504	1516	1612	1709	Happy Hill	2.10
9	21-1300	11/03/2021	Stand-by	11	1612	1612	1623		1642	1709	South Highway 1	0.57
10	21-1301	11/03/2021	Dry Run	11	1803	1804			1806	1806	Paso Robles / Templeton	0.03
11	21-1302	11/04/2021	Dry Run	11	0547	0549	0557		0605	0605	Lodge Hill West	0.18
12	21-1303	11/04/2021	Dry Run	11	1803	1804			1806	1806	Paso Robles / Templeton	0.03
13	21-1304	11/04/2021	Stand-by	11	1806	1806			1812	1812	Templeton	0.06
14	21-1305	11/04/2021	Stand-by	12	1045	1045			1055	1055	Villa Creek	0.10
15	21-1306	11/05/2021	Transport	11	0308	0312	0322	0333	0428	0447	Lodge Hill West	1.39
16	21-1307	11/05/2021	Transport	11	0505	0505	0508	0522	0618	0641	Lodge Hill West	1.36
17	21-1308	11/05/2021	Dry Run	12	0818	0819	0819		0838	0838	East Village	0.20
18	21-1309	11/06/2021	Stand-by	11	1640	1642			1650	1650	South Highway 1	0.10
19	21-1310	11/05/2021	Stand-by	11	1723	1723	1723		1904	1904	Santa Rosa Creek Road	1.41
20	21-1311	11/05/2021	Stand-by	11	2140	2142	2157		2252	2252	Villa Creek	1.12
21	21-1312	11/06/2021	Stand-by	11	1645	1645			1750	1750	Villa Creek	1.05
22	21-1313	11/07/2021	Stand-by	11	0330	0332			0334	0334	Villa Creek	0.04
23	21-1314	11/07/2021	Stand-by	11	0345	0347			0349	0349	Villa Creek	0.04
24	21-1315	11/07/2021	Transport	11	0358	0400	0406	0419	0514	0535	Lodge Hill West	1.37
25	21-1316	11/06/2021	Stand-by	11	2127	2130			2136	2136	Villa Creek	0.09
26	21-1317	11/07/2021	Transport	11	1144	1146	1149	1206	1307	1340	Lodge Hill East	1.56
27	21-1318	11/08/2021	Stand-by	11	0750	0755	0812		0814	0815	South Highway 1	0.25
28	21-1319	11/08/2021	Dry Run	11	1304	1305	1307		1331	1337	Lodge Hill East	0.33
29	21-1320	11/08/2021	Transport	12	1804	1805	1809	1820	1916	2000	Lodge Hill West	1.56
30	21-1321	11/09/2021	Stand-by	11	1042	1042			1046	1046	Villa Creek	0.04
31	21-1322	11/09/2021	Transport	12	1556	1557	1601	1612	1723	1745	Park Hill	1.49
32	21-1323	11/09/2021	Dry Run	11	2136	2139	2145		2200	2200	Lodge Hill West	0.24
33	21-1324	11/10/2021	Dry Run	11	0051	0054	0103		0112	0112	San Simeon	0.21
	21-1325	11/10/2021	Stand-by	11	2137	2138	2149		2152	2152	Highway 46	0.15
35	21-1326	11/10/2021	Stand-by	11	2152	2152			2200	2200	Villa Creek	0.08
36	21-1327	11/11/2021	Dry Run	12	1519	1520	1607		1626	1626	San Simeon	1.07
37	21-1328	11/11/2021	Transport	12	1731	1731	1736	1751	1852	1925	South Highway 1	1.54
38	21-1329	11/12/2021	Dry Run	11	0045	0047	0059		0117	0117	San Simeon	0.32
39	21-1330	11/12/2021	Transport	11	1438	1440	1451	1508	1610	1625	Santa Rosa Creek Road	1.47

							(	Call Times				Time-On-Task
Rec #	Call #	Date	Туре	Medic	Dispatch	Enroute	On-Scene	Transporting	g Available	Response Area	Call Location	(Hours)
40	21-1331	11/12/2021	Transport	12	1600	1601	1633	1732	1924	1947	Monterey County	3.47
41	21-1332	11/12/2021	Stand-by	11	1716	1716	1716		2034	2034	Santa Rosa Creek Road	3.18
42	21-1333	11/13/2021	Dry Run	12	0753	0755	0800		0824	0824	Moonstone Beach Drive	0.31
43	21-1334	11/12/2021	Dry Run	11	2352	2354			2359	2359	Paso Robles / Templeton	0.07
44	21-1335	11/13/2021	Stand-by	11	0000	0000	0010		0020	0020	Highway 46	0.20
45	21-1336	11/13/2021	Transport	11	0643	0646	0652	0709	0802	0830	West Village	1.47
46	21-1337	11/13/2021	Transport	11	1155	1155	1156	1214	1305	1325	East Village	1.30
47	21-1338	11/13/2021	Stand-by	12	1648	1649	1703		1707	1707	Villa Creek	0.19
48	21-1339	11/13/2021	Dry Run	12	1707	1707			1708	1708	Morro Bay	0.01
49	21-1340	11/13/2021	Stand-by	12	1708	1708	1708		1721	1721	Villa Creek	0.13
50	21-1341	11/14/2021	Dry Run	11	0231	0232			0235	0236	Morro Bay	0.05
51	21-1342	11/14/2021	Stand-by	11	0225	0226	0241		0245	0250	Villa Creek	0.25
52	21-1343	11/14/2021	Dry Run	11	0736	0737			0746	0746	Moonstone Beach Drive	0.10
53	21-1344	11/14/2021	Transport	12	1058	1059	1102	1114	1219	1250	Pine Knolls	1.52
54	21-1345	11/14/2021	Stand-by	11	0758	0800	2012		2025	2025	Villa Creek	12.27
55	21-1346	11/14/2021	Stand-by	11	0839	0839			2046	2046	Villa Creek	12.07
56	21-1347	11/15/2021	Dry Run	12	1007	1007	1010		1034	1034	Santa Rosa Creek Road	0.27
57	21-1348	11/15/2021	Transport	12	1349	1350	1353	1415	1520		South Highway 1	10.11
58	21-1349	11/15/2021	Transport	12	1544	1544	1548	1603	1725	1738	Atascadero	1.54
59	21-1350	11/15/2021	Stand-by	11	1804	1806			1812	1812	Morro Bay	0.08
60	21-1351	11/16/2021	Transport	12	1703	1703	1711	1735	1846	1920	Lodge Hill West	2.17
61	21-1352	11/17/2021	Dry Run	11	0910	0912	0918		0932	0932	Lodge Hill West	0.22
62	21-1353	11/17/2021	Stand-by	11	1028	1030	1042		1059	1059	Villa Creek	0.31
63	21-1354	11/17/2021	Transport	11	1206	1208	1214	1250	1355	1538	Moonstone Beach Drive	3.32
64	21-1355	11/17/2021	Transport	11	1411	1411	1414	1428	1504	1538	Morro Bay	1.27
65	21-1356	11/18/2021	Transport	12	0829	0830	0834	0852	1005	1035	East Village	2.06
66	21-1357	11/18/2021	Dry Run	11	1723	1725	1731		1735	1735	South Highway 1	0.12
67	21-1358	11/18/2021	Dry Run	11	1757	1757	1758		1906	1906	South Highway 1	1.09
68	21-1359	11/18/2021	Transport	12	1758	1800	1809	1827	1933	1958	South Highway 1	2.00
69	21-1360	11/19/2021	Transport	11	2319	2321	2321	2340	0030	0045	East Village	1.26
70	21-1361	11/19/2021	Walk-in	11	1000	1000	1001		1010	1010	East Village	0.10
71	21-1362	11/19/2021	Transport	11	1739	1740	1743	1759	1859	1934	East Village	1.55
72	21-1363	11/19/2021	Transport	12	1530	1531	1536	1554	1659	1725	Lodge Hill West	1.55
73	21-1364	11/19/2021	Stand-by	12	1710	1711	1725		1725	1725	Villa Creek	0.15
74	21-1365	11/19/2021	Dry Run	12	1759	1759	1802		1807	1807	South Highway 1	0.08
75	21-1366	11/19/2021	Transport	12	1926	1928	1941	1948	2043	2110	Lodge Hill West	1.44
	21-1367	11/19/2021	Transport	11	2146	2148	2153	2206	2302	2323	Lodge Hill West	1.37
77	21-1368	11/20/2021	Transport	11	1937	1937	1943	1957	2055	2132	Marine Terrace	1.55
78	21-1369	11/21/2021	Transport	12	0933	0935	0942	0949	1049	1105	San Simeon	1.32
79	21-1370	11/22/2021	Transport	11	2222	2223	2230	2300	2353	0013	Lodge Hill West	1.51
	21-1371	11/22/2021	Dry Run	11	2105	2106			2117	2117	Lodge Hill West	0.12
			,	• • • • • • • • • • • • • • • • • • • •							9-	

= Night Call (8:00pm - 8:00am)

Italic Text = Dry Run

							(	Call Times				Time-On-Task
Rec #	Call #	Date	Туре	Medic	Dispatch	Enroute	On-Scene	Transporting	g Available	Response Area	Call Location	(Hours)
81	21-1372	11/22/2021	Transport	12	1154	1157	1201	1212	1313	1351	Lodge Hill West	1.57
82	21-1373	11/22/2021	Stand-by	12	1615	1616			1620	1620	Highway 46	0.05
83	21-1374	11/22/2021	Dry Run	12	1628	1629	1635		1636	1636	Marine Terrace	0.08
84	21-1375	11/22/2021	Stand-by	11	1523	1523			1525	1525	Villa Creek	0.02
85	21-1376	11/22/2021	Stand-by	11	1525	1525			1528	1528	South Highway 1	0.03
86	21-1377	11/22/2021	Stand-by	11	1525	1525	1535		1535	1535	Villa Creek	0.10
87	21-1378	11/22/2021	Transport	11	1536	1536	1546	1605	1639	1720	Morro Bay	1.44
88	21-1379	11/22/2021	Stand-by	11	1726	1726	1750		1753	1753	Templeton	0.27
89	21-1380	11/22/2021	Dry Run	11	1753	1755	1803		1806	1835	Paso Robles / Templeton	0.42
90	21-1381	11/22/2021	Dry Run	11	2140	2144	2149		2209	2209	Lodge Hill West	0.29
91	21-1382	11/23/2021	Dry Run	12	1217	1218	1223		1232	1232	North Highway 1	0.15
92	21-1383	11/23/2021	Stand-by	12	1811	1812			1828		South Highway 1	5.49
93	21-1384	11/23/2021	Stand-by	12	1828	1828			1833	1837	Villa Creek	0.09
94	21-1385	11/23/2021	Transport	11	1946	1947	1954	2015	2115	2138	Park Hill	1.52
95	21-1386	11/24/2021	Stand-by	11	1405	1406	1418		1437	1437	Highway 46	0.32
96	21-1387	11/24/2021	Stand-by	11	1524	1524			1526	1526	Villa Creek	0.02
97	21-1388	11/24/2021	Transport	12	1315	1318	1320	1331	1426	1447	Lodge Hill East	1.32
98	21-1389	11/24/2021	Stand-by	12	1426	1426			1427	1447	Templeton	0.21
99	21-1390	11/24/2021	Dry Run	12	1436	1436	1437		1437	1449	Paso Robles / Templeton	0.13
100	21-1391	11/25/2021	Dry Run	11	1615	1615			1633	1633	Santa Rosa Creek Road	0.18
101	21-1392	11/25/2021	Stand-by	12	1631	1632	1643		1644	1648	Leimert	0.17
	21-1393	11/26/2021	Transport	11	1021	1022	1023	1042	1132	1200	East Village	1.39
	21-1394	11/27/2021	Transport	11	0054	0055	0056	0109	0200	0213	East Village	1.19
	21-1395	11/27/2021	Transport	12	0847	0849	0854	0901	1001	1028	Park Hill	1.41
	21-1396	11/27/2021	Stand-by	12	1033	1033	1033		1058	1058	Villa Creek	0.25
	21-1397	11/27/2021	Transport	12	1336	1338	1344	1349	1450	1527	San Simeon	1.51
	21-1398	11/28/2021	Dry Run	11	0043	0044	0051		0103	0103	South Highway 1	0.20
	21-1399	11/28/2021	Dry Run	11	0616	0618	0624		0643	0643	Lodge Hill West	0.27
	21-1400	11/28/2021	Dry Run	12	1645	1647			1651	1651	Moonstone Beach Drive	0.06
	21-1401	11/28/2021	Dry Run	11	1836	1836	1837		1846	1846	East Village	0.10
	21-1402	11/29/2021	Dry Run	11	0044	0045	0051		0121	0121	Pine Knolls	0.37
	21-1403	11/29/2021	Dry Run	11	0311	0312			0318	0318	Happy Hill	0.07
	21-1404	11/29/2021		11	0645	0647	0651	0708	0757	0816	Moonstone Beach Drive	1.31
	21-1405	11/29/2021	Transport	12	0901	0903	0920	0936	1046	1120	San Simeon	2.19
	21-1406	11/29/2021	Transport	11	1517	1518	1522	1535	1648	1712	Lodge Hill East	1.55
	21-1407	11/29/2021	Dry Run	12	1544	1544			1600	1600	Pine Knolls	0.16
	21-1408	11/29/2021	Dry Run	12	1346	1349	1418		1534	1600	North Highway 1	2.14
	21-1409	11/30/2021	Stand-by	11	1014	1015	1026		1036	1036	Villa Creek	0.22
	21-1410	11/30/2021	Transport	11	1045	1045	1049	1117	1219	1251	Lodge Hill West	2.06
	21-1411	11/30/2021	Transport	12	0900	0902	0906	0932	1022	1100	Lodge Hill West	2.00
	21-1412	11/30/2021	Dry Run	12	1252	1253			1300	1300	San Simeon	0.08
- 121	-1 1712	11/00/2021	Dry I tall	12	1202	,200			, 500	7000	Cari Girioon	0.00

= Night Call (8:00pm - 8:00am)

Italic Text = Dry Run

						Time-On-Task				
Rec # Call #	Date	Туре	Medic	Dispatch	Enroute	On-Scene	Transporting Available	Response Are	ea Call Location	(Hours)
122 21-1413	11/30/2021	Dry Run	12	1605	1609	1613	1626	1626	Park Hill	0.21



#### **Administrators Report**

Board of Directors Meeting

December 21, 2021

#### 1. COVID-19 Briefing -

- We continue to maintain an adequate state of readiness with supplies. The cost of supplies continues to increase notably, likely due to the supply chain issues.
- Beginning December 15, CDPH will require masks to be worn in all indoor public settings irrespective of vaccine status through January 15, 2022.
- CDPH updated requirements for attending mega events, like concerts and sporting
  events. Prior to attending an event, attendees will now require either proof of vaccination,
  a negative antigen COVID-19 test within one day of the event, or a negative PCR test
  within two days of the event.
- CDPH also issued a new travel advisory effective immediately to recommend that all
  travelers arriving in California test for COVID-19 within three to five days after arrival,
  regardless of their vaccination status (see CDC travel guidance).
- As of 12/15/2021, SLO County has a total of 368 COVID-19 related deaths with 31,039 cases; 30,377 have recovered; 11 are currently hospitalized, with 4 in the ICU. SLOPHD has administered 189,273 doses of COVID-19 vaccine with 64.1% of eligible population fully vaccinated and 71% of eligible population having received at least one dose.
- Cambria/San Simeon has had a total of 425 people with positive test results, since March 2020. This is an increase by 6 people since last month.
- For current information on county vaccinations: <a href="https://www.recoverslo.org/en/covid-19-vaccines-in-slo-county.aspx">https://www.recoverslo.org/en/covid-19-vaccines-in-slo-county.aspx</a>

#### 2. CCHD Trust –

- A private donation was received for \$2,500.
- A donation from the Cambria Community Council was received for \$8,000.
- \$3,160.69 was transferred to the CCHD Operating account to cover partial cost of new computer tablets for the ambulance crews.
- As of November 30<sup>th</sup>, the Trust fund balance was \$12,035.17.

#### 3. Financial Reports –

- Ambulance income is \$1,189 is under budget. Still seeing some delays in Medicare and insurance claim payments.
- Monterey Contract income is \$4,500 under budget. No invoices paid in November. \$1,500 over budget on annual.
- Misc. Income:
  - DHS Stimulus payment = \$16,415.35
  - FEMA PAG grant payment = \$39,087.23
  - Project Heartbeat grant = \$2,207.19
  - Project Heartbeat grant = \$4,459.98
  - Reimbursement for postage = \$7.99
- F/T EMT/Paramedic pay is over budget \$1,422.
- P/T EMT/Paramedic pay is over budget \$8,417 due to staffing issues.
- PERS is under budget \$3,506 due to monthly fluctuations. Monthly budget is annual divided by 12.
- Legal is under budget \$2,000 as no invoices came in November.
- Contract Services is over budget by \$5,875:
  - Sherrington = \$4,281.25
  - MP Technologies (billing software) = \$599
  - Kareo (last payment) = \$159
  - Bill Avery = \$800
  - NDC (demographer) = \$2,750
  - Payroll People = \$249.92
- Facility Repair is over budget \$3493 due to McKenna Hazardous Report = \$3,540
- Fleet Fuel is over budget \$686 due to the price of fuel increasing.
- Fleet Maintenance is under budget \$1,203 Not many repairs in November.
- Medical Equipment/Supplies is over budget \$2,777 due to expired medications and needles (\$1,248 for I/O needles).
- Misc. Expenses is \$5,711 is over budget due to a QAF fee of \$5,180.10 and the last vax incentive payments of \$300.
- In review of the November YTD variance and the November Green Bar Budget variance totals, it was discovered that a difference in the 2021/22 FY approved budget figures and the Green Bar budget resulted in a discrepancy in the variance totals. Once the budget details were corrected, the variance totals matched as expected.
- Total call volume increased in November 19% and transports increased 29%, compared to the same month last year. There were 27 patients treated, without transport, compared to 24 last November.

### Cambria Community Healthcare District Monthly Summary of Revenue and Expenses MONTH OF NOVEMBER 2021

		Budget		Actual	\	/ariance
Ambulance	ć	E0 222	\$	57,144	ė	(1,189)
General Tax	\$ \$	58,333 25,985	\$ \$	66,502	\$ \$	40,517
Special Assessment	\$ \$	51,206	\$ \$	89,262		38,056
Monterey Contract	\$	4,500	\$	69,202	\$ \$	(4,500)
Rent	\$	4,300 4,824	\$	5,124	\$	300
Miscellaneous	\$	400	\$	62,178	\$	61,778
GEMT Reimbursement	\$	400	\$	02,178	\$	01,778
Bad Debt Recovery	\$	500	\$	103	\$	(397)
Interest	\$	-	\$	-	\$	-
Total Revenue	\$	145,748	\$	280,313	\$	134,565
Administration	<u>.</u>	17 621	\$	17.040	<u>.</u>	(582)
	\$	17,631		17,049	\$	• •
Full-Time Para/EMT/Ops Part-Time EMT Medics	\$	45,535	\$	46,957	\$	1,422
Uniform	\$	10,187	\$	18,604	\$	8,417
PERS	\$	1,000	\$	541	\$	(459) (3,506)
	\$	22,200	\$	18,694	\$	(3,506) 2,350
Medical/Dental Ins.	\$	12,850	\$	15,200	\$	
Retiree Health Workers Comp.	\$	5,648	\$	5,669	\$	21 1
Director Comp.	\$ \$	8,362 	\$ \$	8,363 	\$ \$	
	\$	123,413	\$	131,077	\$	7,664
Educational/Travel	\$	175	\$	94	\$	(81)
License/Permits	\$	437	\$	422	\$	(15)
Training	\$	100	\$	-	\$	(100)
Liability/Auto Ins.	\$	6,994	\$	6,697	\$	(297)
Election	\$	-	\$	-	\$	-
Legal	\$	2,000	\$	-	\$	(2,000)
Utilities	\$	1,600	\$	1,546	\$	(54)
Office Supplies	\$	1,000	\$	726	\$	(274)
Contract Services	\$	2,964	\$	8,839	\$	5,875
Facility Repair/Maint.	\$	1,000	\$	4,493	\$	3,493
	\$	16,270	\$	22,817	\$	6,547
Fleet Fuel/Oil	\$	1,666	\$	2,352	\$	686
Fleet Maintenance	\$	1,450	\$	247	\$	(1,203)
Medical Equip/Supplies	\$	2,375	\$	5,152	\$	2,777
Vehicle Pmts/ Equipment	\$	7,165	\$	7,126	\$	(39)
	\$	12,656	\$	14,877	\$	2,221
Contingency Reserve	\$	-	\$	-	\$	-
Unit Replacement		-	\$	-	\$	-
Proj. Outreach	\$ \$	1,000	\$	-	\$	(1,000)
Miscellaneous	\$	100	\$	5,811	\$	5,711
	\$	1,100	\$	5,811	\$	4,711
Total Expenses	\$	153,439	\$	174,582	\$	21,143
Increase/(Decrease)	\$	(7,691)	\$	105,731	\$	113,422

### Cambria Community Healthcare District Year - To - Date Summary of Revenue and Expenses For the Five Months Ended November 30, 2021

	Budget	 Actual	 /ariance
Ambulance	\$ 291,665	\$ 274,579	\$ (17,086)
General Tax	\$ 112,925	\$ 136,413	\$ 23,488
Special Assessment	\$ 131,759	\$ 171,906	\$ 40,147
Monterey Contract	\$ 16,500	\$ 18,000	\$ 1,500
Rent	\$ 24,420	\$ 24,420	\$ -
Miscellaneous	\$ 2,000	\$ 67,755	\$ 65,755
GEMT Reimbursement	\$ -	\$ -	\$ -
Bad Debt Recovery	\$ 2,500	\$ 4,290	\$ 1,790
Interest	\$ 390	\$ 136	\$ (254)
Total Revenue	\$ 582,159	\$ 697,499	\$ 115,340
Administration	\$ 82,546	\$ 83,220	\$ 674
Full-Time Para/EMT/Ops	\$ 244,595	\$ 263,220	\$ 18,625
Part-Time EMT Medics	\$ 65,167	\$ 96,838	\$ 31,671
Uniform	\$ 5,000	\$ 6,240	\$ 1,240
PERS	\$ 111,000	\$ 127,011	\$ 16,011
Medical/Dental Ins.	\$ 64,250	\$ 77,493	\$ 13,243
Retiree Health	\$ 28,240	\$ 28,932	\$ 692
Workers Comp.	\$ 33,448	\$ 26,018	\$ (7,430)
Director Comp.	\$ -	\$ -	\$ -
	\$ 634,246	\$ 708,972	\$ 74,726
Educational/Travel	\$ 875	\$ 2,847	\$ 1,972
License/Permits	\$ 7,145	\$ 6,632	\$ (513)
Training	\$ 500	\$ 75	\$ (425)
Liability/Auto Ins.	\$ 28,516	\$ 20,836	\$ (7,680)
Election	\$ -	\$ -	\$ -
Legal	\$ 10,000	\$ 8,735	\$ (1,265)
Utilities	\$ 8,000	\$ 8,223	\$ 223
Office Supplies	\$ 5,000	\$ 6,047	\$ 1,047
Contract Services	\$ 24,399	\$ 34,138	\$ 9,739
Facility Repair/Maint.	\$ 5,000	\$ 14,250	\$ 9,250
	\$ 89,435	\$ 101,783	\$ 12,348
Fleet Fuel/Oil	\$ 8,330	\$ 14,807	\$ 6,477
Fleet Maintenance	\$ 7,250	\$ 16,311	\$ 9,061
Medical Equip/Supplies	\$ 11,875	\$ 23,897	\$ 12,022
Vehicle Pmts/Equipment	\$ 36,677	\$ 34,400	\$ (2,277)
	\$ 64,132	\$ 89,415	\$ 25,283
Contingency Reserve	\$ -	\$ -	\$ -
Unit Replacement	\$ -	\$ -	\$ -
Proj. Outreach	\$ 5,000	\$ 2,034	\$ (2,966)
Miscellaneous	\$ 500	\$ 15,988	\$ 15,488
	\$ 5,500	\$ 18,022	\$ 12,522
Total Expenses	\$ 793,313	\$ 918,192	\$ 124,879
Increase/(Decrease)	\$ (211,154)	\$ (220,693)	\$ (9,539)

#### Cambria Community Healthcare District Projected Operating Budget FY 2021 - 2022

			Actual			_						_	2021/2022	2021/2022	Increase
	July	Aug.	Sept.	Oct.	Nov.	Dec	Jan	Feb	Mar	April	May	June	Actual	Budget	(Decrease)
Ambulance	\$ 57,610	\$ 49,134	\$ 61,810	\$ 48,881	\$ 57,144	\$ 58,333	\$ 58,333	\$ 58,333	\$ 58,333	\$ 58,333	\$ 58,333	\$ 58,333	\$ 682,910	\$ 699,996	\$ (17,086)
General Tax	\$ 9,614	\$ .5,25	\$ 17.587	\$ 42,710	\$ 66,502	\$ 165,985	\$ 90,985	\$ 10,985	\$ 55,985	\$ 143,985	\$ 10,985	\$ 10,985	\$ 626,308	\$ 602,820	\$ 23,488
Special Assessment	\$ 10,651	Š .		\$ 71,993	\$ 89,262	\$ 152,555	\$ 86,512	\$ 17,299	\$ 58,644	\$ 45,453	\$ 71,686	\$ 9,810	\$ 613,865	\$ 573,718	\$ 40,147
Monterey Contract	\$ 6,000	Š .	· \$ -	\$ 12,000	\$ -	\$ 1,500	\$ 1,500	\$ 4,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 31,500	\$ 30,000	\$ 1,500
Rent	s -	\$ 4,824	\$ 4,824	\$ 9,648	\$ 5,124	\$ 5,124	\$ 4,824	\$ -	\$ 300	\$ -	\$ -	\$ 300	\$ 34,968	\$ 34,968	\$ -
Miscellaneous	\$ 144	\$ 1,585		\$ 2,758	\$ 62,178	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 70,555	\$ 4,800	\$ 65,755
GEMT Reimbursement	s -	\$	· \$ -	\$ -	\$ -	s -	\$ -	\$ -	s -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bad Debt Recovery	\$ 120	\$ 4,018	; ; -	\$ 49	\$ 103	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 7,790	\$ 6,000	\$ 1,790
Interest	\$ 79	Ś	. <b>s</b> -	\$ 57	\$ -	\$ -	\$ 195	<b>S</b> -	<b>s</b> -	\$ 195	\$ -	<b>Š</b> -	\$ 526	\$ 780	\$ (254)
				· <u></u>					·	· <u> </u>			· <del></del>	<del></del>	<u> </u>
	\$ 84,218	\$ 59,561	\$ 85,311	\$ 188,096	\$ 280,313	\$ 384,397	\$ 243,249	\$ 92,017	\$ 175,662	\$ 250,366	\$ 143,404	\$ 81,828	\$ 2,068,422	\$ 1,953,082	\$ 115,340
Administration	\$ 16,232	\$ 16,792		\$ 16,542	\$ 17,049	\$ 17,435	\$ 17,331	\$ 17,704	\$ 17,153	\$ 17,331	\$ 17,325	\$ 17,325	\$ 204,824	\$ 204,150	\$ 674
Full-Time Para/EMT/Ops	\$ 52,751	\$ 52,411		\$ 53,867	\$ 46,957	\$ 48,710	\$ 46,988	\$ 41,711	\$ 47,206	\$ 56,069	\$ 47,700	\$ 47,700	\$ 599,304	\$ 580,679	\$ 18,625
Part-Time EMT Medics	\$ 15,632	\$ 18,887	. ,	\$ 17,756	\$ 18,604	\$ 12,132	\$ 20,387	\$ 11,362	\$ 13,210	\$ 9,729	\$ 12,805	\$ 12,805	\$ 189,268	\$ 157,597	\$ 31,671
Uniform	\$ 997	\$ 1,625	•	\$ 2,207	\$ 541	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 13,240	\$ 12,000	\$ 1,240
PERS	\$ 39,530	\$ 24,888	1 1	\$ 23,835	\$ 18,694	\$ 22,200	\$ 22,200	\$ 22,200	\$ 22,200	\$ 22,200	\$ 22,200	\$ 22,200	\$ 282,411	\$ 266,400	\$ 16,011
Medical/Dental Ins.	\$ 15,335	\$ 15,873		\$ 15,595	\$ 15,200	\$ 12,850	\$ 11,565	\$ 11,565	\$ 11,565	\$ 11,565	\$ 11,565	\$ 11,565	\$ 159,733	\$ 146,490	\$ 13,243
Retiree Health	\$ 6,256	\$ 5,669		\$ 5,669	\$ 5,669	\$ 5,648	\$ 5,083	\$ 5,083	\$ 5,083	\$ 5,083	\$ 5,083	\$ 5,083	\$ 65,078	\$ 64,386	\$ 692
Workers Comp.	\$ -	\$	\$ 8,867	\$ 8,788	\$ 8,363	\$ 8,362	\$ 9,990	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,370	\$ 51,800	\$ (7,430)
Directors Comp.	<u>\$ -</u>	\$	· \$ -	<u>\$ -</u>		\$ -	<u>\$ -</u>	<u>\$ -</u>	\$ -	<u>\$ -</u>	<u>\$</u> -	\$ -	<u>\$ -</u>	\$ -	\$ -
	\$ 146,733	\$ 136,145	\$ 150,758	\$ 144,259	\$ 131,077	\$ 128,337	\$ 134,544	\$ 110,625	\$ 117,417	\$ 122,977	\$ 117,678	\$ 117,678	\$ 1,558,228	\$ 1,483,502	\$ 74,726
	<del>+ 110,755</del>	<del>-</del>	<del>- + 150,750</del>	<del>+ 111,200</del>	<del>* 101,011</del>	<del> </del>	Ψ 20 1,0 1 1	<del>+</del> 110,010	<del>+,</del>	<del>+ 111,577</del>	<del>+ 117,070</del>	<del>+ 117,070</del>	<del>+ 1,000,110</del>	<del> </del>	<del>* * * * * * * * * * * * * * * * * * * </del>
Educational/Travel	\$ 350	\$ 146	\$ 1,225	\$ 1,032	\$ 94	\$ 175	\$ 175	\$ 175	\$ 175	\$ 175	\$ 175	\$ 175	\$ 4,072	\$ 2,100	\$ 1,972
License/Permits	\$ 462	\$ 5,133	\$ \$ 275	\$ 340	\$ 422	\$ 5,478	\$ 262	\$ 394	\$ 40	\$ -	\$ -	\$ -	\$ 12,806	\$ 13,319	\$ (513)
Training	\$ 42	\$ 11	. \$ 11	\$ 11	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 775	\$ 1,200	\$ (425)
Liability/Auto Ins.	\$ -	\$	\$ 7,101	\$ 7,038	\$ 6,697	\$ 6,929	\$ 8,329	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,094	\$ 43,774	\$ (7,680)
Election	\$ -	\$	• \$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Legal	\$ 1,782	\$	• \$ -	\$ 6,953	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 22,735	\$ 24,000	\$ (1,265)
Utilities	\$ 2,296	\$ 1,641	. \$ 1,335	\$ 1,405	\$ 1,546	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 19,423	\$ 19,200	\$ 223
Office Supplies	\$ 1,148	\$ 1,468	\$ \$ 1,000	\$ 1,705	\$ 726	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 13,047	\$ 12,000	\$ 1,047
Contract Services	\$ 7,572	\$ 4,455	\$ 6,564	\$ 6,708	\$ 8,839	\$ 12,939	\$ 20,464	\$ 2,964	\$ 2,964	\$ 8,214	\$ 2,964	\$ 2,964	\$ 87,611	\$ 77,872	\$ 9,739
Facility Repair/Maint.	\$ 1,284	\$ 271	. \$ 7,123	\$ 1,079	\$ 4,493	\$ 74,000	\$ 1,000	\$ 1,000	\$ 19,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 112,250	\$ 103,000	\$ 9,250
	\$ 14,936	\$ 13,125	\$ 24,634	\$ 26,271	\$ 22,817	\$ 104,221	\$ 34,930	\$ 9,233	\$ 26,879	\$ 14,089	\$ 8,839	\$ 8,839	\$ 308,813	\$ 296,465	\$ 12,348
Fleet Fuel/Oil	\$ 6,920	\$ 2,126	. ,	\$ 270	\$ 2,352	\$ 1,666	\$ 1,666	\$ 1,666	\$ 1,666	\$ 1,666	\$ 1,666	\$ 1,666	\$ 26,469	\$ 19,992	\$ 6,477
Fleet Maintenance	\$ 4,324	\$ 10,817	•	\$ 923	\$ 247	\$ 1,450	\$ 1,450	\$ 1,450	\$ 1,450	\$ 1,450	\$ 1,450	\$ 1,450	\$ 26,461	\$ 17,400	\$ 9,061
Medical Equip/Supplies	\$ 4,265	\$ 5,944	. ,	\$ 2,699	\$ 5,152	\$ 2,375	\$ 2,375	\$ 2,375	\$ 2,375	\$ 2,375	\$ 2,375	\$ 2,375	\$ 40,522	\$ 28,500	\$ 12,022
Vehicle Pmts/ Equipment	\$ 10,074	\$ 5,035	\$ 2,091	\$ 10,074	\$ 7,126	\$ 2,127	\$ 10,110	\$ 7,165	\$ 2,127	\$ 10,110	\$ 7,165	\$ 2,127	\$ 75,331	\$ 77,608	\$ (2,277)
	\$ 25,583	\$ 23,922	\$ 11,067	\$ 13,966	\$ 14,877	\$ 7,618	\$ 15,601	\$ 12,656	\$ 7,618	\$ 15,601	\$ 12,656	\$ 7,618	\$ 168,783	\$ 143,500	\$ 25,283
	<del> </del>	<del>y</del> 23,321	<u> </u>	<del> </del>	<del>y 14,077</del>	7 7,010	7 13,001	<del>y</del> 12,030	7 7,010	7 13,001	7 12,030	7 7,010	<del>- 100,703</del>	<del>- 1-3,300</del>	<del> </del>
<b>Contingency Reserve</b>	\$ -	\$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unit Replacement	\$ -	\$	• \$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -
Proj. Outreach	\$ -	\$ 558	\$ 1,476	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 9,034	\$ 12,000	\$ (2,966)
Miscellaneous	\$ 546	\$ 1,715	\$ 3,408	\$ 3,708	\$ 5,811	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 900	\$ 16,688	\$ 1,200	\$ 15,488
	¢ E46	\$ 2.273	¢ 4004	¢ 2709	Ć E 011	¢ 1100	¢ 1100	¢ 1100	¢ 1100	¢ 1 100	¢ 1100	¢ 1000	¢ 25.722	¢ 12.200	¢ 12 522
	3 340	\$ 2,273	3 4,004	\$ 3,708	3 3,811	\$ 1,100	3 1,100	3 1,100	3 1,100	3 1,100	\$ 1,100	3 1,900	3 23,722	\$ 13,200	\$ 12,522
Total	\$ 187,798	\$ 175,465	\$ 191,343	\$ 188,204	\$ 174,582	\$ 241,276	\$ 186,175	\$ 133,614	\$ 153,014	\$ 153,767	\$ 140,273	\$ 136,035	\$ 2,061,546	\$ 1,936,667	\$ 124,879
	A (400 TO ::	A (6.5		A (127)	A 407 701	A 4-2	A == == :	A (	A	A	A	A (=====		A	
Increase/(Decrease)	\$ (103,580)	\$ (115,904	\$ (106,032)	\$ (108)	\$ 105,731	\$ 143,121	\$ 57,074	\$ (41,597)	\$ 22,648	\$ 96,599	\$ 3,131	\$ (54,207)	\$ 6,876	\$ 16,415	\$ (9,539)
						\$ (76,772)						\$ 83,648	\$ 6,876		
Cash Balance						+ (30)2						, 55,5.10	- 0,0.0		
	\$ (103,580)	\$ (219,484	) \$ (325,516)	\$ (325,624)	\$ (219,893)	\$ (76,772)	\$ (19,698)	\$ (61,295)	\$ (38,647)	\$ 57,952	\$ 61,083	\$ 6,876			

#### Cambria Community Healthcare District Monthly Financial Report

#### NOVEMBER 2021

Mechanics Bank General Account - New Beginning Balance Transfer from 'Trust Account Transfer to Payroll Account Transfer from Amb. Procurement Acct Transfer from Payroll Acct Transfer from old Operating Acct Transfer from Ambulance revenue Acct. CalPers Health Premiums General Tax Less Checking Expenses Ending Balance	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	- - - - - - - - - - - - - - - - - - -
Mechanics Bank General Account - Old		
Beginning Balance	\$	-
Rent Income Transfer to New General Account	\$ \$	-
Transfer to Payroll Acct	\$ \$	-
Miscellaneous Income	\$	-
CalPers Health Premiums	\$	-
General Tax	\$	-
Less Checking Expenses	\$	-
Ending Balance		<u>\$ - </u>
Mechanics Bank Ambulance Income Account		
Beginning Balance	\$	156.51
Bank analysis fee	\$	(34.97)
Transfer from Trust Account	\$	-
Transfer to PPBI Operating Account	\$	-
Transfer from Payroll Account	\$	-
Monterey Income	\$	-
Ambulance Income	\$	- 404.54
Ending Balance		\$ 121.54
Mechanics Bank Payroll Account		
Beginning Balance	\$	-
Transfer to Ambulance revenue account	\$	-
Transfer to Operating Account	\$	-
Less Checking Expenses	\$	-
Ending Balance		\$ -
Mechanics Bank Ambulance Procurement Account		
Beginning Balance	\$	-
Transfer from Operating Account	\$	-
Transfer to Operating Account	\$ \$ \$	-
Bank fee Ending Balance	Ф	- \$ -
Pacific Premier Bank Operating Account	_	
Beginning Balance Income	\$ ¢	142,905.22 66,227.76
Tax Income	\$ \$	155,764.16
Deposit from Mechanics Ambulance Income Account	\$	-
Wore transfer to LAIF Account	\$	(39,000.00)
CalPERS Health Premium	\$ \$	(13,611.09)
Less Checking Expenses	\$ \$	(157,796.35) (50.45)
Bank fee Ending Balance	Φ	(59.45) \$ 154,430.25
Litality Dalation		Ψ 104,400.20
Pacific Premier Bank Ambulance Procurement Account	_	
Beginning Balance	\$	-

Bank credit Transfer to PPB O Ending Balance	perating Acct	\$ \$	- - <u>\$</u>	
Local Agency Inv Operating Reserv Beginning Balance Transfer from Ope Interest Ending Balance ALL ACCOUNTS	erating Accont	\$ \$ \$	17,198.81 39,000.00 - \$	56,198.81 <b>210,850.60</b>
CCHD Trust According Balance Deposit Withdrawal (Qgive Transfer to Operated Ending Balance)	e)	\$ \$ \$ \$	4,704.46 10,500.00 (8.60) (3,160.69)	\$12,035.17
Accounts Prior Y NOVEMBER NOVEMBER Difference	ear Total Comparison 2021 2020	\$ \$	210,850.60 185,452.02 25,398.58	

#### Cambria Community Healthcare District

### Transaction Detail by Account November 2021

	DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	AMOUNT
		nce (4571) Income Mecha	nics			
11020201   Bill Payment (Check)   1405   Department of Health Care Services   Invested History   150,000		<u> </u>		Mechanics Bank		
1102/2021   Bill Payment (Check)   1405   Andonio Morrado   October yard work   1-50 00   1102/2021   Bill Payment (Check)   1407   Grayba Financial Services   Inva GEM 121/2000   0.5180-10   1-63 24   1102/2021   Bill Payment (Check)   1408   Ila Dewar, inc.   1409	Total for 10200	Ambulance (4571) Income	Mechanics			\$ -34.97
11022021   Bill Payment (Check)   1406   Department of Health Cars Services   Invoices 128881   11022021   Bill Payment (Check)   1408   Jib Dewart, Inc.   Invoices 128881   11022021   Bill Payment (Check)   1408   Jib Dewart, Inc.   Invoices 128881   11022021   Bill Payment (Check)   1409   Lillo Assist   Cust 4, 932-8AMB   448, 351   11022021   Bill Payment (Check)   1410   Masion Country Disposal   Acte 4130 8101951   129.57   11022021   Bill Payment (Check)   1411   Masion Country Disposal   Invoices 804   1509.00   11022021   Bill Payment (Check)   1412   Robert W Sayers   NOVEMBER 2021 INVOICES   5-88.83   11022021   Bill Payment (Check)   1414   Masion Country Disposal   Invoices 804   11022021   Bill Payment (Check)   1415   Robert W Sayers   NOVEMBER 2021 INVOICES   5-88.83   11022021   Bill Payment (Check)   1416   Check Card   May 1416   Robert W Sayers   NOVEMBER 2021 INVOICES   5-88.83   11022021   Bill Payment (Check)   1416   Cardibin Hardware Center   Acta 205   Cust 401580782   1417.57   11032021   Bill Payment (Check)   1416   Cardibin Hardware Center   Acta 205   Cust 401580782   1417.58   11032021   Bill Payment (Check)   1416   Cardibin Hardware Center   Acta 205   Cust 401580782   1417.58   11032021   Bill Payment (Check)   1418   POSE - 84 Acting 139-24   Acta 40190840-9   1418   1419   POSE - 84 Acting 139-24   Acta 40190840-9   1418   POSE - 84 Acting 139-24   Acta 40190840-9   1418   POSE - 84 Acting 139-24   Acta 40190840-9   1418   POSE - 84 Acting 139-24   Acta 40190840-9   309-11   11032021   Bill Payment (Check)   1410   POSE - 80 Li L Acta 40190840-9   Acta 40190840-9   309-11   11032021   Bill Payment (Check)   1410   POSE - 80 Li L Acta 40190840-9   Acta 40190840-9   309-11   11032021   Bill Payment (Check)   1421   Cardibin Hardware Charles   Invoices 20002   309-11   11032021   Bill Payment (Check)   1421   Cardibin Hardware Charles   Invoices 20002   309-11   309-11   309-11   309-11   309-11   309-11   309-11   309-11   309-11   309-11   309-11   309-11   309-11   309-11						
11022021   Bill Payment (Check)   1407   Grayba Financial Services   Invoices 128881   3:30.2011   11022021   Bill Payment (Check)   1409   Life Assist   Cust 93428AMB   4:83.51   11022021   Bill Payment (Check)   1410   Miscine Courty Disposal   Acad 4130-8101951   1:22.51   11022021   Bill Payment (Check)   1411   MF Cloud Technologies   Invoice 4004   5:99.00   11022021   Bill Payment (Check)   1412   Templeton Uniforms, LLC   Right 1415.88   1:20.66   1:20.26   Bill Payment (Check)   1413   Templeton Uniforms, LLC   Right 1415.89   1:20.66   1:20.26   Bill Payment (Check)   1414   US Bank Card   1:20.26   Bill Payment (Check)   1415   Walts Fargo Vendor Financial Services   Cust 1051980782   1:48.30   1:10.2021   Bill Payment (Check)   1416   Cambris Alardware Center   Acad 20.6   4:20.26		• • • • •			-	
110/20/2012   Bill Payment (Check)   1409   JB Davar, Inc.,   Life Assist   140/20/2012   Bill Payment (Check)   1410   Mission Country Disposal   Accus 4190-8101951   122-87   140/20/2012   Bill Payment (Check)   1411   Mission Country Disposal   Accus 4190-8101951   122-87   140/20/2012   Bill Payment (Check)   1411   Robert W Sayyers   MOVEMBER 2021   MOVEMBE		• ` '		•		
1102/2021   Bill Paymert (Check)   1400   Life Assist   Acadé 19-208AMB   4-83.51		• ` '		•		
1102/2022   Bill Payment (Check)   141   Mission Country Disposal   17.9576   17.957		• , ,				
110/20221   Bill Paymert (Check)   1411   MP Cloud Technologies   Invoice 4804   5-59.00		• , ,				
1102/2021   Bill Paymert (Check)   1412   Robert W Sayres   NOVEMBER 2021 INVOICES   5-58-83		• • • • •				
110/202021   Bill Paymert (Check)   1413   Templeton Uniforms, LLC   Rop# 141588   .120.66   .107.25   .107.250   .107.		• , ,		_		
11/02/2021   Bill Paymert (Check)   1414   US Bark Card   44246 0445 5655 3632   1.483.03   11/02/2021   Bill Paymert (Check)   1416   Cambria Hardware Center   Acct# 205   3-34 68   11/03/2021   Bill Paymert (Check)   1416   Cambria Hardware Center   Acct# 205   3-34 68   11/03/2021   Bill Paymert (Check)   1417   Coast Unified School District   Invoiced# 220018   3-8.00   11/03/2021   Bill Paymert (Check)   1419   PG&E + An ending 348-9   Acct# 5179559810-8   4-6.28   11/03/2021   Bill Paymert (Check)   1419   PG&E + No Suite   Acct# 5179559810-8   4-6.28   11/03/2021   Bill Paymert (Check)   1421   PG&E + No Suite   Acct# 5179559810-8   3-38.14   11/03/2021   Bill Paymert (Check)   1421   PG&E + No Suite   Acct# 5179559810-9   3-38.14   11/03/2021   Bill Paymert (Check)   1421   PG&E + No Suite   Acct# 5179559810-9   3-38.14   11/03/2021   Bill Paymert (Check)   1421   PG&E + No Suite   Acct# 5179598199-9   3-38.14   11/03/2021   Bill Paymert (Check)   1423   Coast Unified School District   Invoice# 220022   180.00   11/03/2022   Bill Paymert (Check)   1425   Coast Unified School District   Invoice# 220022   180.00   11/03/2022   Bill Paymert (Check)   1426   Coast Unified School District   Invoice# 220022   180.00   11/04/2021   Bill Paymert (Check)   1426   American West Tire & Auto   Invoice# 220022   180.00   11/04/2021   Bill Paymert (Check)   1426   American West Tire & Auto   Invoice# 220024   Bill Paymert (Check)   1426   American West Tire & Auto   Invoice# 220024   Bill Paymert (Check)   1426   American West Tire & Auto   Invoice# 12004   Bill Paymert (Check)   1426   American West Tire & Auto   Invoice# 1204   Bill Paymert (Check)   1430   Bill Paymert (Check)   1430   Bill Paymert (Check)   1431   Bill Paymert (Check)   1435   Bill Paymert (Check)   1436   American West Tire & Auto   Invoice# 1203   Bill Paymert (Check)   1436   American West Tire & Auto   Invoice# 1203   Bill Paymert (Check)   1436   American West Tire & Auto   Invoice# 1203   Bill Paymert (Check)   1436   American West Tire &		• • • • •		-		
110/20221   Bill Payment (Check)   1415   Cambrid Hardware Centor   Acctl 205   334.68   110/302021   Bill Payment (Check)   1417   Casst Unified School District   Invoices# 220018   3-8.00   110/302021   Bill Payment (Check)   1417   Casst Unified School District   Invoices# 220018   3-8.00   110/302021   Bill Payment (Check)   1418   PG&E - 48 ending 348-9   Acctl 9076402248-9   3-139.96   110/302021   Bill Payment (Check)   1420   PG&E - 50.5 Use   Acctl 9.075402248-9   3-139.96   110/302021   Bill Payment (Check)   1420   PG&E - 50.5 Lt.   Acctl 9.47548613-5   3-12.15   3-1		• , ,		·	•	
11/03/2021   Bill Payment (Check)   1416   Coast Unified School District   Invoice# 20018   3-84.68   11/03/2021   Bill Payment (Check)   1418   PG&E = AF ending 348-9   Acct# 9576402348-9   -135.56   11/03/2021   Bill Payment (Check)   1419   PG&E = AF ending 348-9   Acct# 9576402348-9   -135.56   11/03/2021   Bill Payment (Check)   1419   PG&E = AF ending 348-9   Acct# 357526819-5   -12.11   11/03/2021   Bill Payment (Check)   1421   PG&E = AF ending 348-9   Acct# 3575268198-9   -338.14   11/03/2021   Bill Payment (Check)   1421   PG&E = AF ending 348-9   Acct# 3575269198-9   -338.14   11/03/2021   Bill Payment (Check)   1422   Templeton Informs, LLC   Rept# 141569   -138.31   -11/03/2021   Bill Payment (Check)   1423   Coast Unified School District   Invoice# 220021   -54.00   -5		• , ,				
11/03/2021   Bill Payment (Check)   1418   POBE - FA enting 348-9   Acctl# 978402348-9   -135.96   11/03/2021   Bill Payment (Check)   1419   POBE - No Suite   Acctl# 978408138-3   -121.5   11/03/2021   Bill Payment (Check)   1420   POBE - No Suite   Acctl# 4378408138-3   -121.5   11/03/2021   Bill Payment (Check)   1420   POBE - No Suite   Acctl# 4378408138-3   -121.5   11/03/2021   Bill Payment (Check)   1421   POBE - FC enting 198-9   Acctl# 3478408138-3   -121.5   -12.0   -12		• • • • •		<u> </u>		
1103/2021   Bill Payment (Check)   1418   PG&E - Na Suite   Accité 9976402348-9   -135.96   -146.28   1103/2021   Bill Payment (Check)   1420   PG&E - Na Suite   Accité 4378486135-3   -12.15   1103/2021   Bill Payment (Check)   1420   PG&E - Na Lt.   Accité 435789819-9   -338.14   -12.15   -10.0002021   Bill Payment (Check)   1420   PG&E - Na Lt.   Accité 435789819-9   -338.14   -143.80   -1		• , ,				
11/03/2021   Bill Payment (Check)   1420   PG&E - No Sulte		• • • • •				
11/03/2021   Bill Payment (Check)   1420   PG&E - St. Lt.   Acct# 4378486135-3   -12.15		• • • • •		-		
11/10/2021   Bill Payment (Check)   1421		• , ,				
11/02/2021   Bill Payment (Check)   1422   Templaton Uniforms, LLC   Ropt 141608   -143.80   11/03/2021   Bill Payment (Check)   1424   Coast Unified School District   Invoices# 220026   -39.60   11/03/2021   Bill Payment (Check)   1425   Coast Unified School District   Invoices# 220026   -39.60   11/03/2021   Bill Payment (Check)   1426   Coast Unified School District   Invoices# 220026   -39.60   11/03/2021   Bill Payment (Check)   1426   Coast Unified School District   Invoices# 220026   -39.60   -39.60   11/03/2021   Bill Payment (Check)   1427   Airgas West   Acut# 1669170   -255.05   11/10/2021   Bill Payment (Check)   1428   American West Tire & Auto   Invoices# 220026   -39.60   11/10/2021   Bill Payment (Check)   1429   Antonio Mercado   Septembry and work   -150.00   11/10/2021   Bill Payment (Check)   1430   BoundTree Medical   Acut# 106918   -943.96   11/10/2021   Bill Payment (Check)   1431   Cambria Business Center   Invoice# 122   -16.44   11/10/2021   Bill Payment (Check)   1432   Kitzman Water (Culligan)   Acut# 54001   -60.00   11/10/2021   Bill Payment (Check)   1433   Life Assist   Invoice# 122   -16.44   -10.42   -		• • • • •				
11/03/2021   Bill Payment (Check)   1423   Coast Unified School District   Invoice# 220021   5-54.00   11/03/2021   Bill Payment (Check)   1424   Coast Unified School District   Invoice# 220022   180.00   11/04/2021   Bill Payment (Check)   1425   Coast Unified School District   Invoice# 220022   180.00   11/04/2021   Bill Payment (Check)   1426   Life Assist   InVOICE# 1144030 BALANCE   2-53.8   11/10/2021   Bill Payment (Check)   1428   Airgas West   Acct# 1669170   2-56.05   11/10/2021   Bill Payment (Check)   1428   American West Tire & Auto   INVOICE# 417213   -191.20   11/10/2021   Bill Payment (Check)   1429   Antonio Mercado   September yard work   -150.00   11/10/2021   Bill Payment (Check)   1430   BoundTree Medical   Acct# 168918   -943.96   11/10/2021   Bill Payment (Check)   1431   Cambria Business Center   Invoice# 122   -16.44   11/10/2021   Bill Payment (Check)   1432   Kiltzman Water (Culligan)   Acct# 54031   -50.00   11/10/2021   Bill Payment (Check)   1433   Life Assist   INVOICE# 1144/30 BALANCE   -1,024.26   11/10/2021   Bill Payment (Check)   1434   Principal Financial Grp   Acct# 168517-10001   -1,297.53   11/10/2021   Bill Payment (Check)   1436   SLD Local 620   Union dues, Check date 11/15/2021   -69.04   11/10/2021   Bill Payment (Check)   1437   Tampleton Uniforms, LLC   Rop# 141757   -2141   11/10/2021   Bill Payment (Check)   1438   SLD County EMS Agency   Invoice# 592   -197.00   11/10/2021   Bill Payment (Check)   1439   William Avery & Associates   Invoice# 3273   -800.00   11/10/2021   Bill Payment (Check)   1440   Zoll Medical Corp.   Invoice# 3273   -800.00   11/10/2021   Bill Payment (Check)   1441   Airgas West   Acct# 1669170   -411.20   11/10/2021   Bill Payment (Check)   1445   SpectrumVolP   Acct# 8059278304   -15.32		• , ,		_		
11/03/2021   Bill Payment (Check)   1424   Coast Unified School District   Invoice# 220026   -38.00   11/03/2021   Bill Payment (Check)   1425   Coast Unified School District   Invoice# 220022   -18.00.01   11/03/2021   Bill Payment (Check)   1426   Life Assist   INVOICE# 1144030 BALANCE   -25.38   11/10/2021   Bill Payment (Check)   1426   Airgas West   Acct# 1669170   -256.05   11/10/2021   Bill Payment (Check)   1428   American West Tire & Auto   INVOICE# 417213   -191.20   11/10/2021   Bill Payment (Check)   1429   Antonio Mercado   September yard work   -150.00   11/10/2021   Bill Payment (Check)   1430   Bound Tree Medical   Acct# 106918   -943.96   11/10/2021   Bill Payment (Check)   1431   Cambrid Business Center   Invoice# 122   -164.40   11/10/2021   Bill Payment (Check)   1432   Kitzman Water (Culligan)   Acct# 54031   Acct# 54031   -60.00   11/10/2021   Bill Payment (Check)   1432   Kitzman Water (Culligan)   Acct# 54031   Acct# 54031   -60.00   11/10/2021   Bill Payment (Check)   1434   Principal Financial Grp   Acct# 108918   -10/20425   11/10/2021   Bill Payment (Check)   1435   SEIU Local 620   Union dues, Check date 11/15/2021   -69.04   11/10/2021   Bill Payment (Check)   1436   SLO County EMS Agency   Invoice# 592   -197.00   11/10/2021   Bill Payment (Check)   1438   WEX Bank   Invoice# 590.057475   -2.01.01		• , ,		•	•	
11/03/2021   Bill Payment (Check)   1425   Life Assist   INVOICE# 114/030 BALANCE   -25.38   11/10/2021   Bill Payment (Check)   1426   Life Assist   INVOICE# 114/030 BALANCE   -25.38   11/10/2021   Bill Payment (Check)   1427   Arrags West   Acct# 1669170   -255.05   11/10/2021   Bill Payment (Check)   1428   American West Tire & Auto   INVOICE# 417213   -191.20   11/10/2021   Bill Payment (Check)   1429   Antronio Mercado   September yard work   -150.00   11/10/2021   Bill Payment (Check)   1430   BoundTree Medical   Acct# 106918   -943.96   11/10/2021   Bill Payment (Check)   1431   Cambria Business Center   Invoice# 122   -16.44   11/10/2021   Bill Payment (Check)   1432   Kitzman Water (Culligan)   Acct# 56031   Acct# 56031   -60.00   11/10/2021   Bill Payment (Check)   1433   Life Assist   INVOICE# 1144030 BALANCE   -1,024.26   11/10/2021   Bill Payment (Check)   1434   Principal Financial Grp   Acct# 108817-10001   -1,297.53   11/10/2021   Bill Payment (Check)   1435   SEIU Local 620   Union dues, Check date 11/15/2021   -9.90   11/10/2021   Bill Payment (Check)   1436   SLO County EMS Agency   Invoice# 592   -197.00   11/10/2021   Bill Payment (Check)   1437   Templeton Uniforms, LLC   Ropt# 141757   -21.41   11/10/2021   Bill Payment (Check)   1438   WEX Bank   Invoice# 3273   -300.00   11/10/2021   Bill Payment (Check)   1439   William Avery & Associates   Invoice# 3273   -300.00   11/10/2021   Bill Payment (Check)   1440   Zoll Medical Corp.   Invoice# 30057475   -2,091.08   Invoice# 30057475   -		• • • • •				
11/04/2021   Bill Payment (Check)   1426   Life Assist   INVOICE#1144030 BALANCE   -25.38   11/10/2021   Bill Payment (Check)   1427   Airgas West   Acct# 1669170   -256.05   11/10/2021   Bill Payment (Check)   1428   American West Tire & Auto   INVOICE# 417213   -191.20   11/10/2021   Bill Payment (Check)   1429   Antonio Mercado   September yard work   -150.00   11/10/2021   Bill Payment (Check)   1430   BoundTree Medical   Acct# 106918   -34.996   11/10/2021   Bill Payment (Check)   1431   Cambria Business Center   Invoice# 122   -16.44   11/10/2021   Bill Payment (Check)   1432   Kitzman Water (Culligan)   Acct# 54031   Acct# 108918   -34.996   11/10/2021   Bill Payment (Check)   1432   Kitzman Water (Culligan)   Acct# 54031   Acct# 108918   -34.996   11/10/2021   Bill Payment (Check)   1433   Life Assist   INVOICE# 1144030 BALANCE   -1,024.26   11/10/2021   Bill Payment (Check)   1435   SEIU Local 620   Union dues, Check date 11/15/2021   -69.04   11/10/2021   Bill Payment (Check)   1435   SEIU Local 620   Union dues, Check date 11/15/2021   -69.04   11/10/2021   Bill Payment (Check)   1436   SLO County EMS Agency   Invoice# 592   -197.00   11/10/2021   Bill Payment (Check)   1437   Templeton Uniforms, LLC   Ropt# 14/137   -21.41   11/10/2021   Bill Payment (Check)   1438   WEX Bank   Invoice# 75014960   -1.390.08   11/10/2021   Bill Payment (Check)   1440   Zoll Medical Corp.   Invoice# 9057475   -2.091.08   11/10/2021   Bill Payment (Check)   1440   Zoll Medical Corp.   Invoice# 106465   -3,540.00   11/10/2021   Bill Payment (Check)   1441   Airgas West   Acct# 1669170   -2,750.00   -2,750.00   11/15/2021   Bill Payment (Check)   1441   National Demographics, Inc.   Invoice# 1520   -2,750.00   -2,750.00   11/15/2021   Bill Payment (Check)   1445   Spectrum/OIP   Acct# 30592/78304   -1.5.32   -2,90.00   -2,750.00   -2,750.00   -2,750.00   -2,750.00   -2,750.00   -2,750.00   -2,750.00   -2,750.00   -2,750.00   -2,750.00   -2,750.00   -2,750.00   -2,750.00   -2,750.00   -2,750.00   -2,750.00   -2,750.00		• , ,				
11/10/2021   Bill Payment (Check)   1427   Airgas West   Acct# 1669170   -256.05   11/10/2021   Bill Payment (Check)   1428   American West Tire & Auto   INVOICE# 417213   -191.20   11/10/2021   Bill Payment (Check)   1429   Antonio Mercado   September yard work   -150.00   11/10/2021   Bill Payment (Check)   1430   BoundTree Medical   Acct# 106918   -943.96   11/10/2021   Bill Payment (Check)   1431   Cambrida Business Center   Invoice# 122   -16.44   11/10/2021   Bill Payment (Check)   1432   Kitzman Water (Culligan)   Acct# 54031   Acct# 36031   -60.00   11/10/2021   Bill Payment (Check)   1433   Life Assist   INVOICE# 1144030 BALANCE   -1,024.26   11/10/2021   Bill Payment (Check)   1434   Principal Financial Grp   Acct# 1088157-10001   -1,297.53   11/10/2021   Bill Payment (Check)   1436   SEU Local 620   Union dues, Check date 11/15/2021   -68.04   11/10/2021   Bill Payment (Check)   1436   SEU Local 620   Union dues, Check date 11/15/2021   -68.04   11/10/2021   Bill Payment (Check)   1436   SEU Local 620   Union dues, Check date 11/15/2021   -68.04   11/10/2021   Bill Payment (Check)   1437   Templeton Uniforms, LLC   Ropt# 141757   -2.141   11/10/2021   Bill Payment (Check)   1438   WEX Bank   Invoice# 592   -197.00   11/10/2021   Bill Payment (Check)   1439   William Avery & Associates   Invoice# 3273   -800.00   11/10/2021   Bill Payment (Check)   1440   Zoll Medical Corp.   Invoice# 30057475   -2,091.08   11/10/2021   Bill Payment (Check)   1441   Airgas West   Acct# 1669170   -411.20		• , ,				
11/10/2021   Bill Payment (Check)   1428   American West Tire & Auto   INVOICE# 417213   1-191.20   11/10/2021   Bill Payment (Check)   1429   Antonio Mercado   September yard work   1-150.00   11/10/2021   Bill Payment (Check)   1430   BoundTree Medical   Acct# 106918   943.96   11/10/2021   Bill Payment (Check)   1431   Cambria Business Center   Invoice# 122   -16.44   11/10/2021   Bill Payment (Check)   1432   Kitzman Water (Culligan)   Acct# 54031   -60.00   11/10/2021   Bill Payment (Check)   1433   Life Assist   INVOICE# 1144030 BALANCE   -1.024.26   11/10/2021   Bill Payment (Check)   1434   Principal Financial Grp   Acct# 1088517-10001   -1.297.53   11/10/2021   Bill Payment (Check)   1435   SEIU Local 620   Union dues, Check date 11/15/2021   -68.04   11/10/2021   Bill Payment (Check)   1436   SLO County EMS Agency   Invoice# 592   11/10/2021   Bill Payment (Check)   1437   Templeton Uniforms, LLC   Ropt# 141757   -21.41   11/10/2021   Bill Payment (Check)   1438   WEX Bank   Invoice #75014960   -1.390.08   11/10/2021   Bill Payment (Check)   1439   William Avery & Associates   Invoice# 3273   -800.00   11/10/2021   Bill Payment (Check)   1440   Zoll Medical Corp.   Invoice# 90057475   -2.091.08   11/10/2021   Bill Payment (Check)   1441   Airgas West   Acct# 1669170   -411.20   -411.		• , ,				
11/10/2021   Bill Payment (Check)   1429   Antonio Mercado   September yard work   -150.00   11/10/2021   Bill Payment (Check)   1430   Bound Tree Medical   Acct# 106918   943.96   11/10/2021   Bill Payment (Check)   1431   Cambria Business Center   Invoice# 122   -16.44   11/10/2021   Bill Payment (Check)   1432   Kitzman Water (Culligan)   Acot# 54031   -60.00   11/10/2021   Bill Payment (Check)   1433   Life Assist   INVOICE# 1144030 BALANCE   -1,024.26   11/10/2021   Bill Payment (Check)   1433   Life Assist   INVOICE# 1144030 BALANCE   -1,024.26   11/10/2021   Bill Payment (Check)   1435   SEIU Local 620   Union dues, check date 11/15/2021   -69.04   11/10/2021   Bill Payment (Check)   1436   SLO County EMS Agency   Invoice# 592   -197.00   11/10/2021   Bill Payment (Check)   1436   SLO County EMS Agency   Invoice# 592   -197.00   11/10/2021   Bill Payment (Check)   1437   Templeton Uniforms, LLC   Rop# 14/1757   -2.1.41   11/10/2021   Bill Payment (Check)   1439   William Avery & Associates   Invoice# 3273   -800.00   11/10/2021   Bill Payment (Check)   1439   William Avery & Associates   Invoice# 3273   -800.00   11/10/2021   Bill Payment (Check)   1440   Zoll Medical Corp.   Invoice# 90057475   -2,091.08   11/10/2021   Bill Payment (Check)   1440   Xoll Medical Corp.   Invoice# 106465   -3,540.00   11/10/2021   Bill Payment (Check)   1442   McKenna Environmental   Invoice# 106465   -3,540.00   11/15/2021   Bill Payment (Check)   1444   National Demographics, Inc.   Invoice# 106465   -3,540.00   -2,750.00		• , ,		_		
11/10/2021   Bill Payment (Check)   1431   Cambria Business Center   Invoice# 122   -16.44   11/10/2021   Bill Payment (Check)   1431   Cambria Business Center   Invoice# 122   -16.44   11/10/2021   Bill Payment (Check)   1432   Life Assist   INVOICE# 1144030 BALANCE   -1,024.26   11/10/2021   Bill Payment (Check)   1433   Life Assist   INVOICE# 1144030 BALANCE   -1,024.26   11/10/2021   Bill Payment (Check)   1434   Principal Financial Grp   Acct# 1088517-10001   -1,297.53   11/10/2021   Bill Payment (Check)   1435   SEIU Local 620   Union dues, Check date 11/15/2021   -69.04   11/10/2021   Bill Payment (Check)   1436   SLO County EMS Agency   Invoice# 592   -197.00   11/10/2021   Bill Payment (Check)   1437   Templeton Uniforms, LLC   Ropt# 141757   -21.41   11/10/2021   Bill Payment (Check)   1438   WEX Bank   Invoice# 75014960   -1,390.00   11/10/2021   Bill Payment (Check)   1439   William Avery & Associates   Invoice# 90057475   -2,091.08   11/10/2021   Bill Payment (Check)   1440   Zoll Medical Corp.   Invoice# 90057475   -2,091.08   11/10/2021   Bill Payment (Check)   1441   Airgas West   Acct# 1669170   -411.20   -411		• • • • •				
11/10/2021   Bill Payment (Check)   1431   Cambria Business Center   Invoice# 122   -16.44   11/10/2021   Bill Payment (Check)   1432   Kitzman Water (Culligan)   Acct# 54031   -6.0.00   11/10/2021   Bill Payment (Check)   1433   Life Assist   INVOICE# 1144030 BALANCE   -1.024.26   11/10/2021   Bill Payment (Check)   1434   Principal Financial Grp   Acct# 1088517-10001   -1.297.53   11/10/2021   Bill Payment (Check)   1435   SEIU Local 620   Union dues, Check date 11/15/2021   -69.04   11/10/2021   Bill Payment (Check)   1436   SLO County EMS Agency   Invoice# 592   -197.00   11/10/2021   Bill Payment (Check)   1436   SLO County EMS Agency   Invoice# 592   -197.00   11/10/2021   Bill Payment (Check)   1438   WEX Bank   Invoice #75014960   -1.390.08   11/10/2021   Bill Payment (Check)   1439   William Avery & Associates   Invoice# 3273   -800.00   11/10/2021   Bill Payment (Check)   1440   Zoll Medical Corp.   Invoice# 90057475   -2.091.00   11/10/2021   Bill Payment (Check)   1441   Airgas West   Acct# 1669170   -411.20   11/10/2021   Bill Payment (Check)   1442   McKenna Environmental   Invoice# 106465   -3.540.00   11/15/2021   Bill Payment (Check)   1443   Crystal Lore   Final check, 11/15/2021   Bill Payment (Check)   1444   Airgas West   Acct# 1669170   -451.20   -80.58   11/15/2021   Bill Payment (Check)   1445   SpectrumVolP   Acct# 8059278304   -15.32   11/15/2021   Bill Payment (Check)   1445   SpectrumVolP   Acct# 8059278304   -15.32   11/15/2021   Bill Payment (Check)   1446   Department of Justice   State Charity Reg.# CT0270077   -25.00   11/16/2021   Bill Payment (Check)   1446   Department of Justice   State Charity Reg.# CT0270077   -25.00   11/16/2021   Bill Payment (Check)   1446   Department of Justice   State Charity Reg.# CT0270077   -25.00   11/16/2021   Bill Payment (Check)   1445   Airgas West   Acct# 1669170   -281.70   -281.70   -281.70   -281.70   -281.70   -281.70   -281.70   -281.70   -281.70   -281.70   -281.70   -281.70   -281.70   -281.70   -281.70   -281.70   -281.70   -281.70		• • • • •				
11/10/2021   Bill Payment (Check)   1432   Kitzman Water (Culligan)   Acct# 54031   -60.00   11/10/2021   Bill Payment (Check)   1433   Life Assist   INVOICE# 1144030 BALANCE   -1,024.26   11/10/2021   Bill Payment (Check)   1434   Principal Financial Grp   Acct# 1088517-10001   -1,297.53   11/10/2021   Bill Payment (Check)   1435   SEIU Local 620   Union dues, Check date 11/15/2021   -69.04   11/10/2021   Bill Payment (Check)   1436   SLO County EMS Agency   Invoice# 592   -197.00   11/10/2021   Bill Payment (Check)   1437   Templeton Uniforms, LLC   Rcpt# 141757   -21.41   11/10/2021   Bill Payment (Check)   1438   WEX Bank   Invoice# 75014960   -1,390.08   11/10/2021   Bill Payment (Check)   1438   WEX Bank   Invoice# 3273   -800.00   11/10/2021   Bill Payment (Check)   1440   Zoll Medical Corp.   Invoice# 90057475   -2,091.08   11/10/2021   Bill Payment (Check)   1441   Airgas West   Acct# 1669170   -411.20   11/10/2021   Bill Payment (Check)   1442   McKenna Environmental   Invoice# 106465   -3,540.00   11/15/2021   Bill Payment (Check)   1443   Crystal Lore   Final check, 11/15/2021   -80.58   11/15/2021   Bill Payment (Check)   1444   National Demographics, Inc.   Invoice# 1520   -2,750.00   -2,750.00   11/15/2021   Bill Payment (Check)   1445   SpectrumVolP   Acct# 8059278304   -15.32   11/15/2021   Bill Payment (Check)   1446   Department of Justice   State Charity Reg.# CT0270077   -25.00   11/16/2021   Bill Payment (Check)   1448   Matthew Hallmark   Vacc. incentive   -100.00   11/23/2021   Bill Payment (Check)   1449   Aflac   Acct# 106918   -31.20   -31.2		• • • • •				
11/10/2021   Bill Payment (Check)   1433						
11/10/2021   Bill Payment (Check)   1434   Principal Financial Grp   Acct# 1088517-10001   -1,297.53   11/10/2021   Bill Payment (Check)   1435   SEIU Local 620   Union dues, Check date 11/15/2021   -69.04   11/10/2021   Bill Payment (Check)   1436   SLO County EMS Agency   Invoice# 592   -197.00   11/10/2021   Bill Payment (Check)   1437   Templeton Uniforms, LLC   Rcpt# 141757   -21.41   11/10/2021   Bill Payment (Check)   1438   WEX Bank   Invoice #75014960   -1,390.08   11/10/2021   Bill Payment (Check)   1439   William Avery & Associates   Invoice# 3273   -800.00   11/10/2021   Bill Payment (Check)   1440   Zoil Medical Corp.   Invoice# 90057475   -2,091.08   11/10/2021   Bill Payment (Check)   1441   Airgas West   Acct# 1669170   -411.20   11/10/2021   Bill Payment (Check)   1442   McKenna Environmental   Invoice# 106465   -3,540.00   11/15/2021   Bill Payment (Check)   1443   Crystal Lore   Final check, 11/15/2021   Bill Payment (Check)   1444   National Demographics, Inc.   Invoice# 105405   -2,750.00   11/15/2021   Bill Payment (Check)   1445   SpectrumVolP   Acct# 8059278304   -15.32   11/15/2021   Bill Payment (Check)   1446   Department of Justice   State Charity Reg.# CT0270077   -25.00   11/16/2021   Bill Payment (Check)   1446   Department of Justice   State Charity Reg.# CT0270077   -25.00   11/16/2021   Bill Payment (Check)   1446   Department of Justice   State Charity Reg.# CT0270077   -25.00   11/16/2021   Bill Payment (Check)   1448   Matthew Hallmark   Vacc. incentive   -100.00   11/23/2021   Bill Payment (Check)   1445   DanotTree Medical   Acct# 1669170   -281.70						
11/10/2021   Bill Payment (Check)   1435   SEIU Local 620   Union dues, Check date 11/15/2021   -69.04   11/10/2021   Bill Payment (Check)   1436   SLO County EMS Agency   Invoice# 592   -197.00   11/10/2021   Bill Payment (Check)   1437   Templeton Uniforms, LLC   Rcp# 141757   -21.41   11/10/2021   Bill Payment (Check)   1438   WEX Bank   Invoice #75014960   -1,390.08   11/10/2021   Bill Payment (Check)   1449   William Avery & Associates   Invoice# 3273   -800.00   11/10/2021   Bill Payment (Check)   1440   Zoll Medical Corp.   Invoice# 90057475   -2,091.08   11/10/2021   Bill Payment (Check)   1441   Airgas West   Acct# 1669170   -411.20   11/10/2021   Bill Payment (Check)   1442   McKenna Environmental   Invoice# 106465   -3,540.00   11/15/2021   Bill Payment (Check)   1443   Crystal Lore   Final check, 11/15/2021   Bill Payment (Check)   1444   National Demographics, Inc.   Invoice# 1520   -2,750.00   11/15/2021   Bill Payment (Check)   1445   SpectrumVolP   Acct# 8059278304   -15.32   11/15/2021   Bill Payment (Check)   1446   Department of Justice   State Charity Reg.# CT0270077   -25.00   11/16/2021   Bill Payment (Check)   1447   Mr. Timothy Benes   Medical reimbursement   -291.00   11/18/2021   Bill Payment (Check)   1448   Matthew Hallmark   Vacc. incentive   -100.00   11/23/2021   Bill Payment (Check)   1449   Aflac   Acct# 36624   -139.40   11/23/2021   Bill Payment (Check)   1450   Airgas West   Acct# 1669170   -281.70   11/23/2021   Bill Payment (Check)   1451   BoundTree Medical   Acct# 306918   -312.04   11/23/2021   Bill Payment (Check)   1452   Charter Communications   Acct# 324510113 0094588   -347.09   11/23/2021   Bill Payment (Check)   1453   Daniel Cariaga   December 2021 Health Premium   -1,688.68   11/23/2021   Bill Payment (Check)   1455   Daniel Cariaga   December 2021 Health premium   -1,266.74   11/23/2021   Bill Payment (Check)   1455   Daniel Melendy   December 2021 Health premium   -1,266.74   11/23/2021   Bill Payment (Check)   1456   Danny Takaoka   December 2021 Health pre		• • •				
11/10/2021   Bill Payment (Check)   1436   SLO County EMS Agency   Invoice# 592   -197.00				·		
11/10/2021         Bill Payment (Check)         1437         Templeton Uniforms, LLC         Rcpt# 141757         -21.41           11/10/2021         Bill Payment (Check)         1438         WEX Bank         Invoice #75014960         -1,390.08           11/10/2021         Bill Payment (Check)         1439         William Avery & Associates         Invoice# 90273         -800.00           11/10/2021         Bill Payment (Check)         1440         Zoll Medical Corp.         Invoice# 90057475         -2,091.08           11/10/2021         Bill Payment (Check)         1441         Airgas West         Acct# 1669170         -411.20           11/10/2021         Bill Payment (Check)         1442         McKenna Environmental         Invoice# 106465         -3,540.00           11/15/2021         Bill Payment (Check)         1443         Crystal Lore         Final check, 11/15/2021         -80.58           11/15/2021         Bill Payment (Check)         1444         National Demographics, Inc.         Invoice# 1520         -2,750.00           11/15/2021         Bill Payment (Check)         1445         SpectrumVolP         Acct# 8059278304         -15.32           11/16/2021         Bill Payment (Check)         1446         Department of Justice         State Charity Reg.# CT0270077         -25.00		•				
11/10/2021         Bill Payment (Check)         1438         WEX Bank         Invoice #75014960         -1,390.08           11/10/2021         Bill Payment (Check)         1439         William Avery & Associates         Invoice# 3273         -800.00           11/10/2021         Bill Payment (Check)         1440         Zoll Medical Corp.         Invoice# 90057475         -2,091.08           11/10/2021         Bill Payment (Check)         1441         Airgas West         Acct# 1669170         -411.20           11/10/2021         Bill Payment (Check)         1442         McKenna Environmental         Invoice# 106465         -3,540.00           11/15/2021         Bill Payment (Check)         1443         Crystal Lore         Final check, 11/15/2021         -80.58           11/15/2021         Bill Payment (Check)         1444         National Demographics, Inc.         Invoice# 1520         -2,750.00           11/15/2021         Bill Payment (Check)         1445         SpectrumVoIP         Acct# 8059278304         -15.32           11/15/2021         Bill Payment (Check)         1446         Department of Justice         State Charity Reg.# CT0270077         -25.00           11/16/2021         Bill Payment (Check)         1447         Mr. Timothy Benes         Medical reimbursement         -291.00		• , ,			Rcpt# 141757	-21.41
11/10/2021         Bill Payment (Check)         1439         William Avery & Associates         Invoice# 3273         -800.00           11/10/2021         Bill Payment (Check)         1440         Zoll Medical Corp.         Invoice# 90057475         -2,091.08           11/10/2021         Bill Payment (Check)         1441         Airgas West         Acct# 1669170         -411.20           11/10/2021         Bill Payment (Check)         1442         McKenna Environmental         Invoice# 106465         -3,540.00           11/15/2021         Bill Payment (Check)         1443         Crystal Lore         Final check, 11/15/2021         -80.58           11/15/2021         Bill Payment (Check)         1444         National Demographics, Inc.         Invoice# 1520         -2,750.00           11/15/2021         Bill Payment (Check)         1445         SpectrumVolP         Acct# 8059278304         -15.32           11/15/2021         Bill Payment (Check)         1446         Department of Justice         State Charity Reg.# CT0270077         -25.00           11/16/2021         Bill Payment (Check)         1447         Mr. Timothy Benes         Medical reimbursement         -291.00           11/18/2021         Bill Payment (Check)         1448         Matthew Hallmark         Vacc. incentive         -100.00      <		• , ,		•	•	-1,390.08
11/10/2021         Bill Payment (Check)         1440         Zoll Medical Corp.         Invoice# 90057475         -2,091.08           11/10/2021         Bill Payment (Check)         1441         Airgas West         Acct# 1669170         -411.20           11/10/2021         Bill Payment (Check)         1442         McKenna Environmental         Invoice# 106465         -3,540.00           11/15/2021         Bill Payment (Check)         1443         Crystal Lore         Final check, 11/15/2021         -80.58           11/15/2021         Bill Payment (Check)         1444         National Demographics, Inc.         Invoice# 1520         -2,750.00           11/15/2021         Bill Payment (Check)         1445         SpectrumVolP         Acct# 8059278304         -15.32           11/15/2021         Bill Payment (Check)         1446         Department of Justice         State Charity Reg.# CT0270077         -25.00           11/16/2021         Bill Payment (Check)         1447         Mr. Timothy Benes         Medical reimbursement         -291.00           11/18/2021         Bill Payment (Check)         1448         Matthew Hallmark         Vacc. incentive         -100.00           11/23/2021         Bill Payment (Check)         1449         Aflac         Acct# XG624         -139.40           11/23/2	11/10/2021	• • • • •	1439	William Avery & Associates	Invoice# 3273	
11/10/2021         Bill Payment (Check)         1442         McKenna Environmental         Invoice# 106465         -3,540.00           11/15/2021         Bill Payment (Check)         1443         Crystal Lore         Final check, 11/15/2021         -80.58           11/15/2021         Bill Payment (Check)         1444         National Demographics, Inc.         Invoice# 1520         -2,750.00           11/15/2021         Bill Payment (Check)         1445         SpectrumVoIP         Acct# 8059278304         -15.32           11/15/2021         Bill Payment (Check)         1446         Department of Justice         State Charity Reg.# CT0270077         -25.00           11/16/2021         Bill Payment (Check)         1447         Mr. Timothy Benes         Medical reimbursement         -291.00           11/18/2021         Bill Payment (Check)         1448         Matthew Hallmark         Vacc. incentive         -100.00           11/23/2021         Bill Payment (Check)         1449         Aflac         Acct# XG624         -139.40           11/23/2021         Bill Payment (Check)         1450         Airgas West         Acct# 1669170         -281.70           11/23/2021         Bill Payment (Check)         1451         BoundTree Medical         Acct# 106918         -312.04           11/23/2021	11/10/2021	Bill Payment (Check)	1440	-	Invoice# 90057475	-2,091.08
11/15/2021         Bill Payment (Check)         1443         Crystal Lore         Final check, 11/15/2021         -80.58           11/15/2021         Bill Payment (Check)         1444         National Demographics, Inc.         Invoice# 1520         -2,750.00           11/15/2021         Bill Payment (Check)         1445         SpectrumVoIP         Acct# 8059278304         -15.32           11/15/2021         Bill Payment (Check)         1446         Department of Justice         State Charity Reg.# CT0270077         -25.00           11/16/2021         Bill Payment (Check)         1447         Mr. Timothy Benes         Medical reimbursement         -291.00           11/18/2021         Bill Payment (Check)         1448         Matthew Hallmark         Vacc. incentive         -100.00           11/23/2021         Bill Payment (Check)         1449         Aflac         Acct# XG624         -139.40           11/23/2021         Bill Payment (Check)         1450         Airgas West         Acct# 1669170         -281.70           11/23/2021         Bill Payment (Check)         1451         BoundTree Medical         Acct# 30618         -312.04           11/23/2021         Bill Payment (Check)         1452         Charter Communications         Acct# 824510113 0094588         -347.09           11/23/202	11/10/2021	Bill Payment (Check)	1441	Airgas West	Acct# 1669170	-411.20
11/15/2021         Bill Payment (Check)         1444         National Demographics, Inc.         Invoice# 1520         -2,750.00           11/15/2021         Bill Payment (Check)         1445         SpectrumVoIP         Acct# 8059278304         -15.32           11/15/2021         Bill Payment (Check)         1446         Department of Justice         State Charity Reg.# CT0270077         -25.00           11/16/2021         Bill Payment (Check)         1447         Mr. Timothy Benes         Medical reimbursement         -291.00           11/18/2021         Bill Payment (Check)         1448         Matthew Hallmark         Vacc. incentive         -100.00           11/23/2021         Bill Payment (Check)         1449         Aflac         Acct# XG624         -139.40           11/23/2021         Bill Payment (Check)         1450         Airgas West         Acct# 1669170         -281.70           11/23/2021         Bill Payment (Check)         1451         BoundTree Medical         Acct# 106918         -312.04           11/23/2021         Bill Payment (Check)         1452         Charter Communications         Acct# 824510113 0094588         -347.09           11/23/2021         Bill Payment (Check)         1453         Daniel Cariaga         December 2021 Health premium         -1,689.66 <t< td=""><td>11/10/2021</td><td>Bill Payment (Check)</td><td>1442</td><td>McKenna Environmental</td><td>Invoice# 106465</td><td>-3,540.00</td></t<>	11/10/2021	Bill Payment (Check)	1442	McKenna Environmental	Invoice# 106465	-3,540.00
11/15/2021         Bill Payment (Check)         1445         SpectrumVoIP         Acct# 8059278304         -15.32           11/15/2021         Bill Payment (Check)         1446         Department of Justice         State Charity Reg.# CT0270077         -25.00           11/16/2021         Bill Payment (Check)         1447         Mr. Timothy Benes         Medical reimbursement         -291.00           11/18/2021         Bill Payment (Check)         1448         Matthew Hallmark         Vacc. incentive         -100.00           11/23/2021         Bill Payment (Check)         1449         Aflac         Acct# XG624         -139.40           11/23/2021         Bill Payment (Check)         1450         Airgas West         Acct# 1669170         -281.70           11/23/2021         Bill Payment (Check)         1451         BoundTree Medical         Acct# 106918         -312.04           11/23/2021         Bill Payment (Check)         1452         Charter Communications         Acct# 824510113 0094588         -347.09           11/23/2021         Bill Payment (Check)         1453         Daniel Cariaga         December 2021 Health Premium         -876.84           11/23/2021         Bill Payment (Check)         1454         Danny Takaoka         December 2021 Health premium         -1,266.74 <td< td=""><td>11/15/2021</td><td>Bill Payment (Check)</td><td>1443</td><td>Crystal Lore</td><td>Final check, 11/15/2021</td><td>-80.58</td></td<>	11/15/2021	Bill Payment (Check)	1443	Crystal Lore	Final check, 11/15/2021	-80.58
11/15/2021         Bill Payment (Check)         1446         Department of Justice         State Charity Reg.# CT0270077         -25.00           11/16/2021         Bill Payment (Check)         1447         Mr. Timothy Benes         Medical reimbursement         -291.00           11/18/2021         Bill Payment (Check)         1448         Matthew Hallmark         Vacc. incentive         -100.00           11/23/2021         Bill Payment (Check)         1449         Aflac         Acct# XG624         -139.40           11/23/2021         Bill Payment (Check)         1450         Airgas West         Acct# 1669170         -281.70           11/23/2021         Bill Payment (Check)         1451         BoundTree Medical         Acct# 106918         -312.04           11/23/2021         Bill Payment (Check)         1452         Charter Communications         Acct# 824510113 0094588         -347.09           11/23/2021         Bill Payment (Check)         1453         Daniel Cariaga         December 2021 Health Premium         -876.84           11/23/2021         Bill Payment (Check)         1454         Danny Takaoka         December 2021 Health premium         -1,689.66           11/23/2021         Bill Payment (Check)         1455         Donald Melendy         December 2021 Health premium         -1,266.74	11/15/2021	Bill Payment (Check)	1444	National Demographics, Inc.	Invoice# 1520	-2,750.00
11/16/2021         Bill Payment (Check)         1447         Mr. Timothy Benes         Medical reimbursement         -291.00           11/18/2021         Bill Payment (Check)         1448         Matthew Hallmark         Vacc. incentive         -100.00           11/23/2021         Bill Payment (Check)         1449         Aflac         Acct# XG624         -139.40           11/23/2021         Bill Payment (Check)         1450         Airgas West         Acct# 1669170         -281.70           11/23/2021         Bill Payment (Check)         1451         BoundTree Medical         Acct# 106918         -312.04           11/23/2021         Bill Payment (Check)         1452         Charter Communications         Acct# 824510113 0094588         -347.09           11/23/2021         Bill Payment (Check)         1453         Daniel Cariaga         December 2021 Health Premium         -876.84           11/23/2021         Bill Payment (Check)         1454         Danny Takaoka         December 2021 Health premium         -1,689.66           11/23/2021         Bill Payment (Check)         1455         Donald Melendy         December 2021 Health premium         -1,266.74           11/23/2021         Bill Payment (Check)         1456         Heidi Holmes-Nagy         December 2021 Health premium         -1,266.74 <td>11/15/2021</td> <td>Bill Payment (Check)</td> <td>1445</td> <td>SpectrumVoIP</td> <td>Acct# 8059278304</td> <td>-15.32</td>	11/15/2021	Bill Payment (Check)	1445	SpectrumVoIP	Acct# 8059278304	-15.32
11/18/2021         Bill Payment (Check)         1448         Matthew Hallmark         Vacc. incentive         -100.00           11/23/2021         Bill Payment (Check)         1449         Aflac         Acct# XG624         -139.40           11/23/2021         Bill Payment (Check)         1450         Airgas West         Acct# 1669170         -281.70           11/23/2021         Bill Payment (Check)         1451         BoundTree Medical         Acct# 106918         -312.04           11/23/2021         Bill Payment (Check)         1452         Charter Communications         Acct# 824510113 0094588         -347.09           11/23/2021         Bill Payment (Check)         1453         Daniel Cariaga         December 2021 Health Premium         -876.84           11/23/2021         Bill Payment (Check)         1454         Danny Takaoka         December 2021 Health premium         -1,689.66           11/23/2021         Bill Payment (Check)         1455         Donald Melendy         December 2021 Health premium         -1,266.74           11/23/2021         Bill Payment (Check)         1456         Heidi Holmes-Nagy         December 2021 Health premium         -1,266.74	11/15/2021	Bill Payment (Check)	1446	Department of Justice	State Charity Reg.# CT0270077	-25.00
11/23/2021       Bill Payment (Check)       1449       Aflac       Acct# XG624       -139.40         11/23/2021       Bill Payment (Check)       1450       Airgas West       Acct# 1669170       -281.70         11/23/2021       Bill Payment (Check)       1451       BoundTree Medical       Acct# 106918       -312.04         11/23/2021       Bill Payment (Check)       1452       Charter Communications       Acct# 824510113 0094588       -347.09         11/23/2021       Bill Payment (Check)       1453       Daniel Cariaga       December 2021 Health Premium       -876.84         11/23/2021       Bill Payment (Check)       1454       Danny Takaoka       December 2021 Health premium       -1,689.66         11/23/2021       Bill Payment (Check)       1455       Donald Melendy       December 2021 Health premium       -1,266.74         11/23/2021       Bill Payment (Check)       1456       Heidi Holmes-Nagy       December 2021 Health premium       -1,266.74	11/16/2021	Bill Payment (Check)	1447	Mr. Timothy Benes	Medical reimbursement	-291.00
11/23/2021         Bill Payment (Check)         1450         Airgas West         Acct# 1669170         -281.70           11/23/2021         Bill Payment (Check)         1451         BoundTree Medical         Acct# 106918         -312.04           11/23/2021         Bill Payment (Check)         1452         Charter Communications         Acct# 824510113 0094588         -347.09           11/23/2021         Bill Payment (Check)         1453         Daniel Cariaga         December 2021 Health Premium         -876.84           11/23/2021         Bill Payment (Check)         1454         Danny Takaoka         December 2021 Health premium         -1,689.66           11/23/2021         Bill Payment (Check)         1455         Donald Melendy         December 2021 Health premium         -1,266.74           11/23/2021         Bill Payment (Check)         1456         Heidi Holmes-Nagy         December 2021 Health premium         -1,266.74	11/18/2021	Bill Payment (Check)	1448	Matthew Hallmark	Vacc. incentive	-100.00
11/23/2021       Bill Payment (Check)       1451       BoundTree Medical       Acct# 106918       -312.04         11/23/2021       Bill Payment (Check)       1452       Charter Communications       Acct# 824510113 0094588       -347.09         11/23/2021       Bill Payment (Check)       1453       Daniel Cariaga       December 2021 Health Premium       -876.84         11/23/2021       Bill Payment (Check)       1454       Danny Takaoka       December 2021 Health premium       -1,689.66         11/23/2021       Bill Payment (Check)       1455       Donald Melendy       December 2021 Health premium       -1,266.74         11/23/2021       Bill Payment (Check)       1456       Heidi Holmes-Nagy       December 2021 Health premium       -1,266.74	11/23/2021	Bill Payment (Check)	1449	Aflac	Acct# XG624	-139.40
11/23/2021       Bill Payment (Check)       1452       Charter Communications       Acct# 824510113 0094588       -347.09         11/23/2021       Bill Payment (Check)       1453       Daniel Cariaga       December 2021 Health Premium       -876.84         11/23/2021       Bill Payment (Check)       1454       Danny Takaoka       December 2021 Health premium       -1,689.66         11/23/2021       Bill Payment (Check)       1455       Donald Melendy       December 2021 Health premium       -1,266.74         11/23/2021       Bill Payment (Check)       1456       Heidi Holmes-Nagy       December 2021 Health premium       -1,266.74	11/23/2021	Bill Payment (Check)	1450	Airgas West	Acct# 1669170	-281.70
11/23/2021       Bill Payment (Check)       1453       Daniel Cariaga       December 2021 Health Premium       -876.84         11/23/2021       Bill Payment (Check)       1454       Danny Takaoka       December 2021 Health premium       -1,689.66         11/23/2021       Bill Payment (Check)       1455       Donald Melendy       December 2021 Health premium       -1,266.74         11/23/2021       Bill Payment (Check)       1456       Heidi Holmes-Nagy       December 2021 Health premium       -1,266.74	11/23/2021	Bill Payment (Check)	1451	BoundTree Medical	Acct# 106918	-312.04
11/23/2021         Bill Payment (Check)         1454         Danny Takaoka         December 2021 Health premium         -1,689.66           11/23/2021         Bill Payment (Check)         1455         Donald Melendy         December 2021 Health premium         -1,266.74           11/23/2021         Bill Payment (Check)         1456         Heidi Holmes-Nagy         December 2021 Health premium         -1,266.74	11/23/2021	Bill Payment (Check)	1452	Charter Communications	Acct# 824510113 0094588	-347.09
11/23/2021         Bill Payment (Check)         1455         Donald Melendy         December 2021 Health premium         -1,266.74           11/23/2021         Bill Payment (Check)         1456         Heidi Holmes-Nagy         December 2021 Health premium         -1,266.74	11/23/2021	Bill Payment (Check)	1453	Daniel Cariaga	December 2021 Health Premium	-876.84
11/23/2021 Bill Payment (Check) 1456 Heidi Holmes-Nagy December 2021 Health premium -1,266.74		Bill Payment (Check)			•	-1,689.66
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11/23/2021 Bill Payment (Check) 1457 JB Dewar, Inc Invoice# 129988 -293.59		•			·	
	11/23/2021	Bill Payment (Check)	1457	JB Dewar, Inc	Invoice# 129988	-293.59

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	AMOUNT
11/23/2021	Bill Payment (Check)	1458	Life Assist	INVOICE# 1144030 BALANCE	-56.63
11/23/2021	Bill Payment (Check)	1459	MEDSTOP Urgent Care	Invoice #21970	-25.00
11/23/2021	Bill Payment (Check)	1460	MR. TYLER LOUDERMILK	Mileage reimbursement	-67.20
11/23/2021	Bill Payment (Check)	1461	SDRMA P/L	Member# 7576	-6,974.74
11/23/2021	Bill Payment (Check)	1462	SDRMA WC	Member# 7576 Invoice# 70177	-8,709.08
11/23/2021	Bill Payment (Check)	1463	SEIU Local 620	Union dues, Check date 11/30/2021	-69.04
11/23/2021	Bill Payment (Check)	1464	Teleflex Funding LLC	Invoice# 9504680829	-1,248.88
11/23/2021	Bill Payment (Check)	1465	Verizon Wireless	Acct# 271000184-00002	-273.63
11/23/2021	Bill Payment (Check)	1466	West America Bank	526 000 0303-32-0409 526-01261	-5,035.12
11/23/2021	Bill Payment (Check)	1467	MEDSTOP Urgent Care	Invoice #21993	-200.00
11/30/2021	Bill Payment (Check)	1468	Michael Bryant	Payroll correction 11/30/2021 payday	-975.24
11/30/2021	Bill Payment (Check)	1469	Simone A. Rathbun	Mileage reimbursement	-26.51
11/30/2021	Bill Payment (Check)	1470	So. Calif. Gas Co.	Acct# 12177614307	-24.93
11/30/2021	Bill Payment (Check)	1471	Templeton Uniforms, LLC	Rcpt# 142184	-125.46
11/30/2021	Bill Payment (Check)	1472	Wells Fargo Vendor Financial Services	Cust# 1051980762	-107.25
11/30/2021	Bill Payment (Check)	1473	WEX Bank	Invoice #75787921	-127.68
11/01/2021	Expense	October	CalPERS Fiscal Services Division		-13,625.30
11/15/2021	Expense	WEEK 46	Payroll People		-32,785.30
11/30/2021	Expense	WEEK 48	Payroll People		-29,543.88
11/01/2021	Expense		CalPERS Fiscal Services Division		-1,076.20
11/01/2021	Expense		CalPERS Fiscal Services Division		-2,032.57
11/01/2021	Expense		CalPERS Fiscal Services Division		-1,226.33
11/01/2021	Expense		CalPERS Fiscal Services Division		-306.75
11/01/2021	Expense		CalPERS Fiscal Services Division		-10,155.83
11/01/2021	Expense		CalPERS Fiscal Services Division		-2,032.57
11/01/2021	Expense		CalPERS Fiscal Services Division		-2,125.11
11/01/2021	Expense		CalPERS Fiscal Services Division		-458.32
11/01/2021	Expense		CalPERS Fiscal Services Division		-1,165.84
11/01/2021	Expense		CalPERS Fiscal Services Division		-2,125.11
11/01/2021	Expense		CalPERS Fiscal Services Division		-205.33
11/01/2021	Expense		CalPERS Fiscal Services Division		-458.32
11/01/2021	Expense		CalPERS Fiscal Services Division		-466.25
11/05/2021	Expense		CalPERS Fiscal Services Division		-75.00
11/05/2021	Expense		CalPERS Fiscal Services Division		-75.00
11/08/2021	Expense		Sherrington Financial Fitness		-4,281.25
11/09/2021	Expense		WORLDPAY CC		-238.99
11/12/2021	Expense		Payroll People		-131.46
11/12/2021	Expense		CalPERS Fiscal Services Division		-13,611.09
11/15/2021	Expense		Payroll People		-8,445.92
11/17/2021	Expense		CalPERS Fiscal Services Division		-2,237.31
11/17/2021	Expense		CalPERS Fiscal Services Division		-1,165.84
11/17/2021	Expense		CalPERS Fiscal Services Division		-550.04
11/17/2021	Expense		CalPERS Fiscal Services Division		-2,230.59
11/22/2021	Expense		Pacific Premier Bank		-40.00
11/22/2021	Expense		Teresa Hallmark	chk1342 vacc incentive	-100.00
11/24/2021	Expense		CalPERS Fiscal Services Division		-205.33
11/24/2021	Expense		CalPERS Fiscal Services Division		-10,155.83
11/24/2021	Expense		CalPERS Fiscal Services Division		-466.25
11/24/2021	Expense		CalPERS Fiscal Services Division		-306.75
11/24/2021	Expense		CalPERS Fiscal Services Division		-1,226.33
11/29/2021	Expense		Payroll People		-118.46
11/29/2021	Expense		Payroll People		-7,135.23
11/29/2021	Expense		Chris Coronado	chk 1286 vacc incentive	-100.00
11/30/2021	Expense		Pacific Premier Bank		-5.20
11/30/2021	Expense		Pacific Premier Bank		-12.25
11/30/2021	Expense		Pacific Premier Bank		-2.00
Total for 11200	PP (5645) Operating				\$ -209,604.33

**Activity Summary** 

	7 (8 61 )	Vity Summary							November 2021	
AgencyName	PrimaryPayerClas s	PrimaryPayerNam e	TripCount	Gross Charges	Contract Allow	Net Charges	Payments	Write Off's	Refunds	Balance
Cambria Community	MEDI-CAL/CENCAL	CENCAL HEALTH	6	\$24,056.00	(\$17,844.00)	\$6,212.00	(\$1,356.00)	\$0.00	\$0.00	\$4,856.00
Healthcare District		California Medicaid - Medi-Cal	1	\$4,935.00	\$0.00	\$4,935.00	\$0.00	\$0.00	\$0.00	\$4,935.00
		KERN HEALTHY FAMILIES	0	\$0.00	\$220.80	\$220.80	(\$220.80)	\$0.00	\$0.00	\$0.00
		Totals	7	\$28,991.00	(\$17,623.20)	\$11,367.80	(\$1,576.80)	\$0.00	\$0.00	\$9,791.00
	MEDICARE	CA Medicare Part B South (J1 - PGBA)	19	\$89,579.00	(\$77,310.44)	\$12,268.56	(\$14,465.65)	\$803.56	\$0.00	(\$1,393.53)
		Totals	19	\$89,579.00	(\$77,310.44)	\$12,268.56	(\$14,465.65)	\$803.56	\$0.00	(\$1,393.53)
	OTHER	ALIGNMENT HEALTHCARE ATTN: CLAIMS	0	\$0.00	(\$3,498.80)	(\$3,498.80)	(\$884.20)	\$0.00	\$0.00	(\$4,383.00)
		Aetna	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
		Anthem Blue Cross (California)	2	\$10,124.00	(\$7,841.85)	\$2,282.15	(\$23,392.89)	(\$25.00)	\$0.00	(\$21,135.74)
		BLUE SHIELD	1	\$625.00	\$0.00	\$625.00	\$0.00	\$625.00	\$0.00	\$1,250.00
		BLUE SHIELD OF CA - 65 PLUS	1	\$5,485.00	\$0.00	\$5,485.00	\$0.00	\$0.00	\$0.00	\$5,485.00
		Blue Cross Blue Shield of South Carolina - Federal Employee Program (FEP)	2	\$10,448.00	\$0.00	\$10,448.00	\$0.00	\$0.00	\$0.00	\$10,448.00
		Blue Shield of California	1	\$7,516.03	(\$0.22)	\$7,515.81	(\$695.00)	\$0.00	\$0.00	\$6,820.81
		CIGNA	1	\$625.00	(\$625.00)	\$0.00	(\$300.00)	\$0.00	\$0.00	(\$300.00)
		Coastal Communities Physician Network	5	\$20,317.00	(\$13,113.94)	\$7,203.06	(\$2,884.06)	\$0.00	\$0.00	\$4,319.00
		GOLD COAST HEALTH PLAN	1	\$5,273.00	\$0.00	\$5,273.00	\$0.00	\$0.00	\$0.00	\$5,273.00
		Humana Inc.	2	\$9,458.00	\$0.00	\$9,458.00	\$0.00	\$0.00	\$0.00	\$9,458.00
		Kaiser Foundation Health Plan of Northern CA Region	1	\$4,769.00	(\$6,070.73)	(\$1,301.73)	(\$3,967.27)	\$0.00	\$0.00	(\$5,269.00)
		Kaiser Foundation Health Plan of Southern CA Region	1	\$5,293.00	(\$4,552.87)	\$740.13	(\$816.13)	\$0.00	\$0.00	(\$76.00)
		PHYSICIAN CHOICE MED GRP/BLUE SHIELD	1	\$4,827.00	\$0.00	\$4,827.00	\$0.00	\$0.00	\$0.00	\$4,827.00
		UNIFIED LIFE INS	1	\$8,063.71	\$0.00	\$8,063.71	\$0.00	\$0.00	\$0.00	\$8,063.71
		UnitedHealthcare	4	\$11,766.00	\$0.00	\$11,766.00	(\$1,078.59)	(\$4,044.75)	\$0.00	\$6,642.66
		UnitedHealthcare Medicare Solutions / UnitedHealthcare MedicareDirect	0	\$0.00	(\$7,383.06)	(\$7,383.06)	(\$988.84)	\$0.00	\$0.00	(\$8,371.90)
		VETERANS ADM - COMMUNITY CARE	0	\$0.00	(\$7.08)	(\$7.08)	(\$5,469.92)	\$0.00	\$0.00	(\$5,477.00)
		Totals	24	\$104,589.74	(\$43,093.55)	\$61,496.19	(\$40,476.90)	(\$3,444.75)	\$0.00	\$17,574.54
	SELF PAY	SELF PAY	5	\$8,842.00	\$0.00	\$8,842.00	(\$625.00)	(\$650.00)	\$0.00	\$7,567.00
		Totals	5	\$8,842.00	\$0.00	\$8,842.00	(\$625.00)		\$0.00	\$7,567.00
	Totals	Totals	55		(\$138,027.19)	\$93,974.55	(\$57,144.35)	(\$3,291.19)	\$0.00	\$33,539.01
Totals	Totals	Totals	55	\$232,001.74	(\$138,027.19)	\$93,974.55	(\$57,144.35)	(\$3,291.19)	\$0.00	\$33,539.01

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	Sum(Age 0_30)	Sum(Age 31_60)	Sum(Age 61_90)	Sum(Age 91_120)	Sum(AgeOver120)	Sum(Net Balance)
Cambria Community Healthcare District						
AARP Supplemental Totals	\$0.00	(\$122.63)	\$0.00	\$0.00	163.53	\$40.90
Aetna Totals	\$0.00	\$4,875.00	\$0.00	\$0.00	0.00	\$4,875.00
Anthem Blue Cross (California) Totals	\$10,285.99	\$9,643.38	\$625.00	\$0.00	15,715.00	\$36,269.37
BANKERS LIFE AND CASUALITY Totals	\$324.60	\$0.00	\$0.00	\$0.00	0.00	\$324.60
Blue Cross Blue Shield of South Carolina - Federal Employee Program (FEP) Totals	\$10,448.00	\$160.61	\$5,267.00	\$0.00	0.00	\$15,875.61
BLUE SHIELD Totals	\$625.00	\$0.00	\$0.00	\$0.00	625.00	\$1,250.00
BLUE SHIELD BLUE CARD PROGRAM Totals	\$0.00	\$0.00	\$0.00	\$0.00	360.59	\$360.59
BLUE SHIELD OF CA - 65 PLUS Totals	\$5,485.00	\$0.00	\$0.00	\$0.00	0.00	\$5,485.00
Blue Shield of California Totals	\$7,516.03	\$0.00	\$0.00	\$0.00	0.00	\$7,516.03
California Medicaid - Medi-Cal Totals	\$4,935.00	\$168.31	\$3,044.60	\$4,977.00	12,303.00	\$25,427.91
CA Medicare Part B South (J1 - PGBA) Totals	\$68,948.00	\$0.00	\$0.00	\$0.00	0.00	\$68,948.00
CENCAL HEALTH Totals	\$9,874.99	\$0.00	\$625.00	\$0.00	0.00	\$10,499.99
ChampVA HAC Medicare Crossover Totals	\$0.00	\$0.00	\$159.68	\$0.00	0.00	\$159.68
CIGNA Totals	\$625.00	\$0.00	\$0.00	\$0.00	0.00	\$625.00
Coastal Communities Physician Network Totals	\$20,317.00	\$0.00	\$0.00	\$0.00	6,745.00	\$27,062.00
GLOBAL EXCEL Totals	\$0.00	\$5,431.00	\$0.00	\$0.00	0.00	\$5,431.00
GOLD COAST HEALTH PLAN Totals	\$5,273.00	\$0.00	\$0.00	\$0.00	0.00	\$5,273.00
Humana Inc. Totals	\$9,458.00	\$0.00	\$0.00	\$0.00	0.00	\$9,458.00
INLAND EMPIRE HEALTH Totals	\$0.00	\$0.00	\$0.00	\$160.15	0.00	\$160.15
Kaiser Foundation Health Plan of Northern CA Region Totals	\$4,769.00	\$0.00	\$0.00	\$0.00	0.00	\$4,769.00
Kaiser Foundation Health Plan of Southern CA Region Totals	\$5,293.00	\$0.00	\$0.00	\$0.00	0.00	\$5,293.00
OPTUM CARE NETWORK - EAST LA Totals	\$0.00	\$0.00	\$0.00	\$0.00	5,645.00	\$5,645.00
PHYSICIAN CHOICE MED GRP/BLUE SHIELD Totals	\$4,827.00	\$0.00	\$0.00	\$0.00	0.00	\$4,827.00
Railroad Medicare Totals	\$0.00	\$0.00	\$4,985.00	\$0.00	0.00	\$4,985.00
SCAN HEALTHPLAN Totals	\$0.00	\$5,399.00	\$5,371.00	\$0.00	0.00	\$10,770.00

	Sum(Age 0_30)	Sum(Age 31_60)	Sum(Age 61_90)	Sum(Age 91_120)	Sum(AgeOver120)	Sum(Net Balance)
SEDGWICK Totals	\$0.00	\$0.00	\$0.00	\$0.00	166.00	\$166.00
SELF PAY Totals	\$8,192.00	\$8,914.00	\$21,147.32	\$14,211.00	7,068.80	\$59,533.12
TESLA AUTO INSURANCE Totals	\$0.00	\$0.00	\$0.00	\$0.00	5,315.00	\$5,315.00
UNIFIED LIFE INS Totals	\$8,063.71	\$0.00	\$0.00	\$0.00	0.00	\$8,063.71
UnitedHealthcare Totals	\$11,141.00	\$625.00	\$0.00	\$0.00	0.00	\$11,766.00
UnitedHealthcare Medicare Solutions / UnitedHealthcare MedicareDirect Totals	\$0.00	\$0.00	\$625.00	\$0.00	0.00	\$625.00
VETERANS ADM - COMMUNITY CARE Totals	\$0.00	\$0.00	\$0.00	\$0.00	13,204.00	\$13,204.00
WELLPATH C/O SHERIFF'S OFFICE Totals	\$0.00	\$3,635.00	\$0.00	\$0.00	0.00	\$3,635.00
Cambria Community Healthcare District Totals	\$196,401.32	\$38,728.67	\$41,849.60	\$19,348.15	67,310.92	\$363,638.66
Totals	\$196,401.32	\$38,728.67	\$41,849.60	\$19,348.15	67,310.92	\$363,638.66

TaskDesc	Best	Satisfactory	Agency's Status	Notes Notes
Cambria Community Healthcare District		-	Status	
Average Number of Days for Trip to be Imported	1 day from DOS	2-3 days from DOS	3	Average number of days from DOS to Date of Import, Based on last 30 days
Average Number of Days until Trip Validated	1-2 Days	3-4 Days	1	Average days from when Claim is imported to when the claim was Validated, Based on last 30 days
Average Number of Days until Claim is Submitted to Payer	1-2 Days	3-4 Days	1	Average Number of Days From Claim Validation to when Claim was submitted to Payer, Based on Last 30 Days.
Days to Post Payment	1 day	2 days	1	Average number of days from when Payment was imported or entered to when Payment was posted, Based on Last 30 Days.
Rejection Rate Average	Less than 1%	1-3%	7	Percentage of Claims that were submitted and received a Rejection, based on Last 30 days.
Denial Rate Average	Less than 3%	3-6%	0	Percentage of Claims that were submitted that received a Denial, based on Last 30 Days
Average Days to Pay - Medicare	14 Days	20 Days	43	Average Days from Claim Create Date to First Payment. Based on 365 Days.
Average Days to Pay - Non-Non-Medicare	28 Days	45 Days	73	Average Days from Claim Create Date to First Payment. Based on 365 Days.
Average Days in A/R - Medicare	15-20 Days	20-28 Days	27	Last 90 days Net Charges minus 90 Days Net Payments Divided by 90 days = Daily Average Charge. Total Receivables Divided by Daily Average Charge.
Average Days in A/R - Non-Medicare	29-45 Days	45-60 Days	70	Last 90 days Net Charges minus 90 Days Net Payments Divided by 90 days = Daily Average Charge. Total Receivables Divided by Daily Average Charge.
Percentage of A/R outstanding over 90 days old	12% or Less	13-25%	24	Based on Date of Service
Net Collection Percentage	90 to 95%	85 to 90%	92	Payments Divided By (Charges minus Contractual Adjustments), for ALL Claims

#### CAMBRIA COMMUNITY HEALTHCARE DISTRICT

TO: Board of Directors Agenda No. E.1 KPI Quarterly Report
FROM: Mike McDonough, Administrator
BOARD MEETING DATE: December 21, 2021
<b>AGENDA DESCRIPTION:</b> Key Performance Indicator (KPI) quarterly data submitted for Board review as part of the Quality Improvement (QI) program.
RECOMMENDATION(S): For review and discussion. No Board action expected.
FISCAL IMPACT: None
<b>DISCUSSION:</b> This is the continuation of an updated KPI quarterly report. It covers data from July 1, 2021 through September 30, 2021. As this is the first quarterly report there is no historical trending comparison provided, but as we move forward to subsequent quarters and the annual report, there will be trending information included.
The attached data has been updated to reflect District data percentages where appropriate, instead of whole numbers. The prior data from SLO County EMSA has been retracted as they are working on their system and will update us when they are able to provide accurate and relevant data. The County is also the source of California state EMSA CEMSIS data and which is not currently available. Both will be updated in the future.
ATTACHMENTS:
1) Attachment A (updated) – FY2021/22 1 <sup>st</sup> Quarter KPI data.
BOARD ACTION:
DATE OF VOTE:
UNANIMOUS:

FEDOROFF\_\_\_ RICE\_\_\_ MILEUR\_\_\_ MONTALVO\_\_\_ KUBAT\_\_\_

#### Attachment A

Item	Description	CCHD	SLO Co.	State	National
1	Total patients not transported (AMA and Treat/Release)	20.88%			8.71%
2	Total patient care reports generated (with patient contact)	182			1,545,713
3	Total medical patients	134			
4	Total trauma patients	11			
5	Total trauma patients meeting trauma triage criteria	2.75%			0.85%
6	Total cardiac patients	15			
7	Total pediatric (<18) patients	1.1%			5.15%
8	Total number of advanced airways attempted	1			7,197
9	Total number of advanced airways successful	0%			78.42%
10	Total number of field 12 lead EKGs performed	30.77%			19.81%
11	Total number of 'field diagnosed' STEMI	6			
12	Total number of patients transported to a STEMI	6			
	Receiving Center				
13	Total number of patients treated for pain	4.95%			2.93%
14	Percentage of signatures obtained on PCRs	100%			n/a

#### **CAMBRIA COMMUNITY HEALTHCARE DISTRICT**

TO: Board of Directors Agenda No. E.2

FROM: Iggy Fedoroff, Director

BOARD MEETING DATE: December 21, 2021
AGENDA DESCRIPTION: Annual Election of Board Officers for 2022
<b>RECOMMENDATION(S):</b> A Director may recommend a slate of officers to serve as President, Vice President and Secretary for 2022 until the December 2022 Board meeting. As shown below, the positions may be filled by a rotation of Board Directors or by leaving existing Board Directors in their current positions.
FISCAL IMPACT: None
DISCUSSION: The CCHD ByLaws stipulate the following regarding election of Board officers:
Section 9. Organizational Meetings
9.1 The Board of Directors shall hold an organizational meeting at the first regular meeting of the Directors in December of each year, at which meeting the Board of Directors shall elect a President, Vice-President, and Secretary of the District, each to hold office for a term of one (1) year and until his or her successor has been elected and qualified at the December meeting. In the event that only three Board members are in attendance at the organizational meeting, the decision of the Board regarding new officers shall be postponed until the next meeting to assure greater Board member attendance.
ATTACHMENTS: None
BOARD ACTION:
DATE OF VOTE: December 21, 2021
UNANIMOUS:
FEDOROFF RICE MILEUR MONTALVO KUBAT

#### CAMBRIA COMMUNITY HEALTHCARE DISTRICT

**TO**: Board of Directors Agenda No. E.3 **FROM**: Michael McDonough, Administrator **BOARD MEETING DATE:** December 21, 2021 **AGENDA DESCRIPTION:** Accounts Receivable Scorecard **RECOMMENDATION(S):** Consideration for delaying acceptance of A/R Scorecard as an accurate KPI metric, until such time that system errors can be corrected. **FISCAL IMPACT**: None **DISCUSSION:** Staff has noted discrepancies between reported data from AdvanceClaim on their Accounts Receivable Scorecard. The data on several criteria was suspect when compared to actual. Especially noted was the Rejection Rate Average. In response to the discrepancies, at notification was made to the vendor's customer service department at MP Technologies. Their initial response was: "I was able to pinpoint the error. Unfortunately, due to the nature of how this report was originally built, in order to fix it, it will require a complete re-build and re-write of the data/report. Basically, what is happening is it says 4 claims were rejected across the last 30 days against 60 claims that meet the criteria for base claim info for this timeframe (4/60 = 6.6, rounded up = 7%). The problem is, when you have a previous rejection and fix it (let's say you got a rejection in Oct, but fixed it in Nov) - it's essentially counting that rejection as 1 for both months, because the claim had a rejection on it at some point in time. The logic is a bit flawed. I'll have to queue this report up in our backlog for a rebuild and take a long look at each of the metrics and see what we can do to address/fix this report. Apologies for the confusion/inconvenience here." Further issues have arisen with the AdvanceClaim report feature, separate from the A/R Scorecard. that are being examined by the vendor at this time. Staff will report when system repairs are completed. **ATTACHMENTS:** Refer to page 39 of this packet for detail. **BOARD ACTION:** DATE OF VOTE: December 21, 2021 UNANIMOUS: FEDOROFF RICE MILEUR MONTALVO KUBAT