## **CAMBRIA COMMUNITY HEALTHCARE DISTRICT**

# **Request for Proposals**

## **GENERAL COUNSEL LEGAL SERVICES**

March 24, 2020

Proposals due

April 30, 2020, 5:00 p.m.

Proposals should be sent electronically to:

Michael McDonough, mmcdonough@cambria-healthcare.org

Proposals sent by mail must be directed to:

Michael McDonough, Administrator

2535 Main Street

Cambria, CA. 93428

#### 1. Purpose

The Cambria Community Healthcare District (District) Board and Administrator invites interested firms or practitioners with a minimum of ten (10) years of California local government law experience to submit written proposals to provide General Counsel legal services. Firms or practitioners are invited to submit proposals for the full range of legal services, including special healthcare district general government law practices. As General Counsel, the selected law firm will be expected to provide a wide range of legal services to the District. The law firm will be selected by the Board of Directors and will work closely with the Administrator, Board President and Board of Directors. The District reserves the right to enter into retainer agreements with other firms or individuals to handle specified legal matters on an as-needed basis.

#### 2. Background

The Cambria Community Healthcare District is a public, tax and fee supported special district located in San Luis Obispo County, California. The District provides ambulance services to the north coast of San Luis Obispo County, including Cambria, San Simeon, and the surrounding rural areas, and also serves the southernmost part of Big Sur through a contract with AMR in Monterey County. The District is also responsible for recruiting needed healthcare services to the area and providing community health education. The District owns a medical building which it currently leases to Community Health Centers (CHC). The District has a \$1,723,000 budget for fiscal year 2019-2020 with legal services budgeted at \$30,000 a year.

A five-member board of directors (the "Board of Directors") governs the Cambria

Community Healthcare District. Members of the Board of Directors are elected at large

and serve four-year staggered terms. The Board delegates the day to day operations and

oversight of the organization to the Administrator and his staff. The Administrator

serves as the Executive Officer of the District.

## 3. Scope of Services

The anticipated services will include, but are not limited to, the following:

- (a) Represent and advise the Board of Directors as the governing body and all District Officers in all matters of law pertaining to their offices.
- (b) Represent and appear for any District Officer and/or employee or any former District Officer and/or employee in legal proceedings in which any such officer or employer is entitled by law to representation furnished by the District.
- (c) Attend regular meetings of the Board of Directors and special meetings when called and provide legal advice and opinions as requested by the Board of Directors or Administrator.

- (d) To be promptly available for telephone consultation and to render written opinions on given issues related to District business in a timely manner.
- (e) Approve the form and content of Board of Directors reports, District contracts and all performance bonds, certificates of insurance and like documents tendered to the District on a requested basis.
- (f) Prepare/review all Board of Directors reports, Ordinances, Resolutions, Contracts, Deeds, Leases, and all other legal documents as requested by the Administrator or designee.
- (g) Provide recommendation and advice when requested by the Board of Directors pertaining to the retention and employment of outside law specialists in complex matters which may involve the District.
- (h) Investigate all claims and complaints by or against the District and prepare civil cases and act as trial counsel as required and requested by the Administrator, or the Board of Directors.
- (i) Prepare extended legal opinions of a complex nature as requested by the Administrator, or designee, or the Board of Directors.

(j) Oversee and manage the legal affairs of the District and ensure that the policies, programs, and activities of the District and its employees and agents are carried out in compliance with all applicable law and that the best interests of the District are otherwise protected to the fullest extent possible.

The selected law firm or practitioner shall provide the full normal range of services of the General Counsel as described above. Among other things, the General Counsel shall have expertise on California Special District law, the Ralph M. Brown Act (California Government Code section 54952 et seq.), the California Public Records Act (Govt. Code section 6200 et seq.), California conflict of interest law (Govt. Code section 1090), the Political Reform Act of 1974 (Govt. Code section 81000 et seq.), the California Tort Claims Act (Govt. Code section 815 et seq.), the California Environmental Quality Act (California Public Resources Code section 21000 et seq.), the Health Insurance Portability and Accountability Act of 1996 (HIPAA), California Health and Safety Code (Division 2.5. Emergency Medical Services et seq.), California Code of Regulations (Title 22 et seq.), public works construction, San Luis Obispo County EMS Agency Regulations and the federal Americans with Disabilities Act.

The selected law firm or practitioner shall establish and maintain services to the District in case of the unavoidable absence of the lead attorney through temporary or backup legal services satisfactory to the District. The General Counsel will provide the District with education and in-service seminars as mutually agreed to maintain a level of education among the Board of Directors, staff and management, to the fullest extent possible, to increase the knowledge of District staff and Board Members, and to reduce liability.

The Board of Directors holds its Regular Meeting on the third Wednesday of each calendar Month, unless specified by the Board. Special Meetings may be held on a date, determined by the Board of Directors. Closed Sessions may be held prior to or after open sessions. The General Counsel may be asked to attend Special Meetings and Closed Sessions.

The District does not require the General Counsel to hold regular office hours, but expects the selected law firm or practitioner to be available to attend meetings in person or remotely (via video, web-streaming or teleconference) if needed. The General Counsel does not usually attend the District's management meetings.

Prior to initiation of any work on a given matter, the Administrator may request a written statement of the estimated cost of such work. The District requests proposals covering the full scope of requested legal services, special districts, and general government services.

## 4. RFP Response Format

Proposals shall be submitted by qualified firms or practitioners that have proven their capabilities in the type of work described in this RFP. The RFP respondent shall submit an electronic copy (PDF format) of the RFP response with all of the information requested to the Administrator, Michael McDonough, at:

mmcdonough@cambria-healthcare.org

Proposal packets received after the deadline will not be considered. Questions should be directed to Michael McDonough via e-mail at <a href="mmcdonough@cambria-healthcare.org">mmcdonough@cambria-healthcare.org</a> In order to simplify the proposal evaluation process, the District is seeking RFP responses in the following format:

\*Important--Please submit your RFP responses with section breaks/cover pages corresponding to the lettered items in the section below.

#### 5. Proposal Form and Content

All pages of the proposal must be numbered consecutively. The proposal must be organized in accordance with the list of proposal contents. The proposal must provide

specific and succinct responses to all questions and requests for information.

Respondents must include the following items in their proposals addressing the Scope of Services above. Proposals and the fee schedule must be valid and binding for 120 days following the proposal due date, and may become part of the agreement with the District.

#### (a). Letter of Transmittal

Include a cover letter signed by a duly authorized representative of the firm or practitioner. The cover letter must include name, firm or practitioner address, telephone number (cell phone number preferred but not required) and e-mail address of the firm or practitioner submitting the proposal. In addition, the name, title, address, telephone number, and e-mail address of the person or persons who are authorized to represent the firm or practitioner and to whom correspondence should be directed shall be included.

An unsigned proposal is a ground for rejection.

#### (b). Table of Contents

Include a clear identification of the submitted material by section and by page number.

## (c). Summary

Introduce the proposal and summarize the key provisions of the proposal. Based on your firm's or practitioner's expertise and qualifications, explain why your firm or practitioner is best suited to provide the services described herein.

# (d). Statement of Understanding

Include a detailed statement of understanding of the legal services to be provided. If there are services listed in this RFP that the firm or practitioner will not be able to provide, please be certain to address that in your response.

#### (e). Background and Experience

- 1. Official name and address and specify the type of entity (partnership, LLC, corporation, etc.).
- 2. Describe the firm's or practitioner's background and history, including the number of years in practice. Describe in detail the firm's public agency legal services expertise.
- 3. List the location of office(s) that would serve the District.

4. Provide an organization chart and staffing plan identifying key personnel, related lines of authority and responsibility of those team members who will provide the services described in this RFP.

## (f). Approach to Legal Services

- Describe your view of the role of the General Counsel, your interaction with the Board of Directors (both collectively and individually), the Administrator and staff.
- 2. Describe how the firm or practitioner would keep the District informed about the status of litigation and other legal matters.
- 3. Provide your best example of a written communication to a governing body about a legal issue, prepared within the past five 5 years and not to exceed four pages, in which options are explained and a recommendation is given. (Redaction of privileged information is expected.)
- 4. Describe how you track and manage legal fees and costs.
- 5. Describe how you would proactively advise the District about legal developments or issues of concern, without being asked. If you use

newsletters or other published communications, please describe the general content and frequency of publication.

- 6. Please identify the most significant public agency policy, program or legal matter that the firm or practitioner has handled within the past five years, explain in detail why the matter was significant, and indicate the outcome of the legal matter.
- 7. Please provide the most creative advice the firm or practitioner has provided to a public agency client within the past five years, explain why the advice was creative, and describe the outcome of the matter upon which the advice was provided.
- 8. Please identify whether the firm or practitioner has had an agreement with a public agency terminated within the past five years, and provide contact information for persons knowledgeable regarding the contract's termination.

#### (g). Proposed Attorney(s)

Name the person whom you propose to designate as the General Counsel and Assistant General Counsel. Provide the following resumé information for each designee:

- 1. Certificates or licenses, including the date of admission to the State Bar of California;
- 2. Description of education, including names of educational institutions and degrees conferred;
- 3. Professional background and professional associations;
- 4. Experience with and knowledge of the law relating to public agencies (particularly public special district agencies and/or local government agencies);
- 5. Specific areas of expertise and training; and
- 6. Provide names and detailed qualifications for all other attorneys in your firm or practitioner who are proposed to provide supporting legal services in support of the primary attorney(s).
- (h). References and Potential Conflicts of Interest
  - Provide contact information for three public agency clients for which services have been provided by the proposed General Counsel and Assistant General Counsel in the last five years, so reference checks can

be conducted. Please include the contact person's name, agency, phone and email address.

- 2. List all public clients within the San Luis Obispo region for whom your firm or practitioner currently provides services under a fee for services basis or on a retainer basis and indicate the services provided. Identify any foreseeable or potential conflicts of interest that could result from such representation and the manner in which you would propose to resolve such conflicts.
- 3. For the person proposed as General Counsel, list all public clients that person presently represents as General Counsel, Deputy General Counsel, or Assistant General Counsel, along with the meeting dates and times for each governing body.
- 4. List all private clients of your firm or practitioner such as construction contractors, land developers, or other contractors that could potentially pose a conflict of interest while representing the District.
- 5. Identify all situations in the last five years in which your firm or practitioner represented a public entity in a litigated or administrative proceeding and the decision or outcome was adverse to that public

entity, similarly, please identify all situations within the last five years in which your firm or practitioner represented a public entity in a litigated or administrative proceeding and the decision or outcome was beneficial to the public entity.

6. If, within the past five years the firm, or practitioner or any of the attorneys employed by the firm or practitioner has been sued by a public agency for legal malpractice, been the subject of a legal malpractice claim, been the subject of a complaint filed with the State Bar, or received discipline imposed by the State Bar, please describe in detail the circumstances of said suit, claim, complaint or discipline.

#### (i). Compensation and Reimbursement

Please provide the hourly billing rates and specific expenses (i.e. rate for mileage, reproduction of documents, travel) proposed for compensation and/or reimbursement for the above legal services.

The District may accept and incorporate the proposed fee schedule as part of the award/agreement process without further negotiations or, alternatively, may use it as the basis for negotiations. Consequently, firms or practitioner are encouraged to provide their best pricing. The selected firm or practitioner shall receive no compensation for travel expenses to the District.

The District anticipates that the General Counsel Legal Services

Agreement that may be awarded through this RFP process will be an evergreen type of agreement with a thirty (30) day at-will termination provision. The selected firm or practitioner shall identify how it proposes to be considered for rate increases and at what intervals.

## (j). Agreement

At the conclusion of the RFP process, negotiations for an agreement between the District and the selected firm or practitioner will proceed. If the District engages a firm in negotiations and satisfactory agreement provisions cannot be reached, then negotiations may be terminated and the District may elect to contact another firm. This sequence may continue until an agreement is reached.

The District contemplates entering into a legal services agreement containing its standard terms and conditions which will include specific standards for the firm's or practitioner's billing of costs and services. The agreement will also set forth requirements for the exercise of efficient billing judgment, billing documentation, and insurance requirements. The contract will contain an express provision that in the event of any dispute concerning any matter regarding the agreement, each party agrees to bear its own attorney's fees. In addition, the agreement will require that

it be governed by California law, without regard to conflict of laws principles, and that venue for any dispute be in San Luis Obispo County.

Please provide your standard draft agreement for the District to review.

#### (k). Additional Information

In this section, provide any other information that the firm or practitioner believes is applicable to the evaluation of the proposal or your qualifications for providing the proposed legal services. You may use this section to address those aspects of your services that distinguish your firm from other firms.

# 6. Review and Selection Process

#### (a). Process

A selection panel will evaluate proposals, and conduct interviews with the top respondent(s). Firms or practitioners will be evaluated based on cost, experience, qualifications, and approach to the services requested. The selection panel for commencement of contract negotiations will identify the firm determined to be best qualified to perform this service. If contract negotiations are successful, the selection panel will forward the recommended contract to the Board of Directors for their consideration.

#### (b). Evaluation Criteria

The following information will be considered during the evaluation process:

- 1. Experience and qualifications identified in the Proposal (i.e. special district, local government and employment practices).
- 2. Cost of providing services.
- 3. Completeness and responsiveness to requested matters in the Proposal.
- 4. Familiarity with laws and regulations governing California healthcare agencies and public agencies.
- 5. Communication skills.
- 6. Ability to champion District goals by demonstrating a thorough understanding of District structure and operations.
- 7. Demonstrated competence and professional qualifications of key personnel in providing the requested services.

- 8. References from other client special district agencies and local government agencies.
- 9. Depth of experience and expertise in the practice of law, most specifically, in those areas most often encountered in special district and/or local government operations.
- 10. Ability to serve diverse communities, populations and Environments.
- 11. Availability to provide the requested services.
- 12. Other qualifications/criteria as deemed appropriate.

#### 7. General Terms and Conditions

Limitation: This RFP does not commit the District to award a contract, to pay any cost incurred in the preparation of a response or to procure or contract for services or supplies. The District reserves the right to reject any or all proposals for any reason and to amend, modify or terminate the RFP process in any manner at any time. The District reserves the right to request and obtain, from one or more of the firms or practitioners submitting proposals, supplementary information as may be necessary for District staff to analyze the proposals pursuant to the selection criteria contained herein. The District

may waive any irregularities or informalities not affected by law and to award the contract according to the proposal which best serves the interests of the District. The District reserves the right to change or limit the scope of this RFP at any time.

Ownership: All proposals received shall become the property of the District and are subject to public disclosure. The District reserves the right to retain all proposals submitted and use any idea in a proposal regardless of whether that proposal is selected.

Award: The firm or practitioner/entity chosen to conduct the management study may be required to participate in negotiations and to submit such revisions of its proposal as may result from negotiations. The District reserves the right to award a contract without discussion based upon the initial proposals.

Signature: Each proposal must be signed on behalf of an officer authorized to bind the firm or practitioner.

# 8. Proposal Submission

Proposals should be responsive to the questions set forth in this RFP. All materials which are submitted may be deemed to be part of the responding proposal, and may be incorporated in any subsequent agreement between the District and any selected firm or practitioner.

Proposals may be mailed or delivered in person, but are preferred to be submitted electronically to the Administrator, Michael McDonough, at <a href="mailto:mmcdonough@cambria-healthcare.org">mmcdonough@cambria-healthcare.org</a> with a Subject title of "Proposal for General Counsel Legal Services." An electronic copy in PDF format via e-mail, or a hard copy by mail or in person, must be received no later than 5:00 p.m. PST, April 6, 2020.

Mailed proposals shall be addressed to:

Michael McDonough, Administrator

Cambria Community Healthcare District

2535 Main Street

Cambria, CA. 93428

Late proposals will not be accepted.

#### 9. <u>Time Frame</u>

- Release date of RFP March 24, 2020
- RFP responses due via E-mail or regular mail 5:00 pm PST, April 30, 2020
- Anticipated Interview Dates May 6, 2020
- Anticipated Board approval of contract with selected firm or practitioner May 20, 2020